

BOARD OF DIRECTORS

Luis Avila, President Becky Campo, Vice-President Timothy Benefield, Secretary Anne Stokman, RN, Treasurer (Vacant), Director

PO Box 187, Patterson, CA 95363 Phone (209) 892-8781 Fax (209) 892-3755

BOARD OF DIRECTORS SPECIAL MEETING

Monday, December 11, 2023 @ 6:00 pm

Del Puerto Health Center, 1700 Keystone Pacific Parkway, Ste B, North Conference Room

PUBLIC COMMENT PERIOD: Matters under the jurisdiction of the Board and not on the posted agenda may be addressed by the general public at the beginning of the regular agenda. If you wish to speak on an item on the agenda, you are welcome to do so during consideration of the agenda item itself. If you wish to speak on a matter that does not appear on the agenda, you may do so during the Public Comment period; however, California law prohibits the Board from acting on any matter which is not on the posted agenda unless it is determined to be an emergency by the Board of Directors. Persons speaking during the Public Comment will be limited to five minutes. Depending on the number of persons wishing to speak, speaking time may be reduced to allow all public members to address the Board. Public comments must be addressed to the board through the President. Comments to individuals or staff are not permitted.

CONSENT CALENDAR: These matters include routine financial and administrative actions and are identified with an asterisk (*). All items on the consent calendar will be voted on as a single action at the beginning of the meeting under the section titled "Consent Calendar" without discussion. If you wish to discuss an item on the Consent Calendar, please notify the Clerk of the Board prior to the beginning of the meeting or you may speak about the item during Public Comment Period.

REGULAR CALENDAR: These items will be individually discussed and include all items not on the consent calendar, all public hearings, and correspondence.

CLOSED SESSION: Is the portion of the meeting conducted in private without the attendance of the public or press to discuss certain confidential matters specifically permitted by the Brown Act. The public will be provided an opportunity to comment on any matter to be considered in closed session prior to the Board adjourning into closed session.

ANY MEMBER OF THE AUDIENCE DESIRING TO ADDRESS THE BOARD ON A MATTER ON THE AGENDA: Please raise your hand or step to the podium at the time the Board President announces the item. In order that interested parties have an opportunity to speak, any person addressing the Board will be limited to a maximum of 5 minutes unless the President of the Board grants a longer period.

BOARD AGENDAS AND MINUTES: Board agendas and minutes are typically posted on the Internet on Friday afternoons preceding a Monday meeting at the following website: https://dphealth.specialdistrict.org/board-meetings.

Materials related to an item on this Agenda submitted to the Board after distribution of the agenda packet are available for public inspection in the District office at 875 E Street, Patterson, CA during normal business hours. Such documents are also available online, subject to staff's ability to post the documents before the meeting, at the following website https://dphealth.specialdistrict.org/board-meetings.

NOTICE REGARDING NON-ENGLISH SPEAKERS: Board of Director meetings are conducted in English and translation to other languages is not provided. Please arrange for an interpreter, if necessary.

REASONABLE ACCOMMODATIONS: In compliance with the Americans with Disabilities Act, if you need special assistance to participate in this meeting, please contact the Clerk of the Board at (209) 892-8781. Notification 72 hours prior to the meeting will enable the District to make reasonable arrangements to ensure accessibility to this meeting.

Cell phones must be silenced or set in a mode to not disturb District business during the meeting.

DEL PUERTO HEALTH CARE DISTRICT

Board of Directors Special Meeting

Monday, December 11, 2023 @ 6:00 pm

Del Puerto Health Center, 1700 Keystone Pacific Parkway, Ste B, North Conference Room

- 1. Call to Order
- 2. Pledge of Allegiance
- 3. Board of Directors Roll Call
- 4. Reading the Vision, Mission, and Value Statements

Vision: "A locally cultivated, healthier community."

Mission: "To provide, promote, and partner in quality healthcare for all."

Values: "Compassion - Commitment - Excellence"

- 5. **Public Comment Period** [Members of the public may address the Board on any issues on the Consent Calendar and items not listed on the agenda that are within the purview of the District. Comments on the agenda are made when the Board considers each item. Each speaker is allowed a maximum of five minutes. Board members may not comment or act on items not on the agenda.]
- 6. **Declarations of Conflict** [Board members disclose any conflicts of interest with agenda items]
- 7. Approval of Agenda

Action

[*Directors may request moving any consent calendar item to the regular calendar or change the order of the agenda items.]

8. **Consent Calendar*** [Routine committee reports, minutes, and non-controversial items]

Action

- A. *Accept Finance Committee Minutes September 20, 2023
- B. *Approve Financial Report September 30, 2023
- C. *Approve Financial Report October 31, 2023
- D. *Approve Regular Board Meeting Minutes October 30, 2023
- 9. **Regular Calendar

Α.	*Any Consent Calendar items moved to the Regular Calendar	Action
B.	FYE 2023 Audit Presentation by Wipfli and Acceptance by Board	Action
C.	Resolution 2023-19 - Recognition of Cheryle Pickle	Action

- 10. Strategic Planning
 - A. Board Self-Assessment Review of Results Follow-up
 - B. FY 2023-24 Next 90 Days Update (attached)
- 11. Verbal Reports

A.	Employee Anniversaries & New Hires	<u>November</u>	<u>Years</u>
	Ambulance	Paul Rodriguez	3
		Mario Villanueva	1
		Joseph Galindo	New
	Health Center	Tina Uanrachawong	13
		Marisol Cervantes	1
		Robertina Aguilar	1

- B. Election Candidates Update March 2024
- 12. **Written Reports** (Directors may raise any questions they have)
 - A. Ambulance Mr. Willette
 - B. Health Center Ms. Benitez
 - C. Administration Ms. Freese
 - D. Legislative Update Director Avila and Ms. Freese

DEL PUERTO HEALTH CARE DISTRICT

Board of Directors Special Meeting

Monday, December 11, 2023 @ 6:00 pm

Del Puerto Health Center, 1700 Keystone Pacific Parkway, Ste B, North Conference Room

13. **Closed Session** [Board of Directors may recess to closed session to discuss certain matters as legally permitted. Any action taken shall be reported in open session.]

A. Gov't Code section 54956.8 Conference with Real Property Negotiator

Property: APN 0131-024-008

B. Gov't Code section 54957.6 Conference with Labor Negotiator

Employee Organization: USW TEMSA Local 12911 Negotiators: David Ritchie, JD, Karin Freese

Paul Willette

14. Reconvene to Open Session – Report of Closed Session

15. Director Correspondence, Comments, Future Agenda Items

Information

16. Upcoming Regular Board and Standing Committee Meeting Dates Information

Finance – TBD Board – Dec (see request above)
-- Board – Jan 08, 2024 @ 6:00 PM

Finance – Wed, Jan 24, 2024 @ 8:30 AM Board – Mon, Jan 29, 2024 @ 6:00 PM

17. Adjourn

DEL PUERTO HEALTH CARE DISTRICT 875 E Street, Patterson, CA 95363 FINANCE MEETING MINUTES September 20, 2023

1. Call to order/Attendance

The meeting was called to order by Anne Stokman, Committee Chair, 8:40 AM

Other Board Members Present: Becky Campo, Committee Member

Staff Members Present: Karin Freese, Administrative Director/CEO.

2. Public Participation – there were no comments.

3. Acceptance of Agenda

M/S/C Anne Stokman/Becky Campo to accept the agenda as presented.

4. Finance Report Review

A. Review for Approval: August 23, 2023 Finance Meeting Minutes

M/S/C Becky Campo/Anne Stokman to accept the minutes for August 23, 2023, as presented.

B. Review Financial Reports for July 2023

Karin Freese reviewed the Financial Reports for July 2023 and answered all questions regarding the reports.

M/S/C M/S/C Anne Stokman/Becky Campo to recommend that the Board accept the July 2023 Financial Reports as presented.

C. Review for Recommendation July 2023 Warrants

Karin Freese reviewed the report and answered all questions regarding the Warrants. M/S/C Becky Campo/Anne Stokman to recommend to the Board to accept the Warrants as presented.

D. Review Financial Reports for August 2023

Karin Freese reviewed the Financial Reports for August 2023 and answered all questions regarding the reports.

M/S/C M/S/C Becky Campo/Anne Stokman to recommend that the Board accept the August 2023 Financial Reports as presented.

E. Review for Recommendation August 2023 Warrants

Karin Freese reviewed the report and answered all questions regarding the Warrants. M/S/C Anne Stokman/Becky Campo to recommend to the Board to accept the Warrants as presented.

5. Old Business

A. FY 2023-24 Budget Revision Item - 2023 Nexus Study

Karin Freese reviewed the FY 2023-24 Budget Revision Regarding the 2023 Nexus Study and answered all questions. The committee asked if the expenses are divided among each department and if mitigation fees could be used to pay this expense. They suggest that the expense be optimized to match expense reports.

Information Only - No Action Taken.

6. New Business

A. Underwriter Firm Contract Update

The committee asked that the staff present to the Board as a consent calendar item at the next Board meeting. Information Only – No Action Taken.

B. Mitigation Fund Balance Reconciliation

The committee asked that the staff present a report to the Board with program details. Information Only – No Action Taken.

7. Accounting and Finance Manager Report

A. Asset Replacement Fund Update 2023

Karin Freese reviewed the Asset Replacement Fund update and answered all questions regarding the report. Information Only – No Action Taken.

DEL PUERTO HEALTH CARE DISTRICT 875 E Street, Patterson, CA 95363 FINANCE MEETING MINUTES September 20, 2023

B. E Street Land & Building Details

Karin Freese reviewed the E Street Land & Building Details and answered all questions regarding the report. The Committee asked that a Reserve Sub Account for the construction account be placed under Unrestricted Cash.

Information Only - No Action Taken.

- **C.** Set Schedule for Committee Review of Account Reconciliations

 Becky Campo reviewed the Account Reconciliations after the meeting.
- Becky Campo reviewed the Account Reconciliations after the meeting.
 Meeting adjourned 9:50 AM
 Next Meeting: 8:15 AM

Respectfully submitted,	_
Anne Stokman, Treasurer	

As of September 30, 2023

			0/		0/
	San 30 22	Aug 31, 23	% Change	San 30 22	% Change
ACCETC	3ep 30, 23	Aug 31, 23	Change	3ep 30, 22	Change
ASSETS					
101.000 · Cash and cash equivalents 101.011 · TCB-Operating Checking 1739	000 /11	959,806	(70/)	1 000 500	(400/)
101.012 · TCB-Payroll Account 2999	888,411 63,546	21,254	(<mark>7%)</mark> 199%	1,098,508 32,049	(19%) 98%
101.012 · TCB-raylon Account 2999 101.013 · TCB-Money Market 4168	10,003	10,003	19970	10,002	90 /0
101.015 · TCB - Keystone C 8641	333,107	321,777	4%	211,244	58%
101.015 · TCB - Reyslone C 8641 101.016 · TCB-HC Billing Dept Acct 7262			4% (95%)	3,535	1%
101.016 · TCB-AC Billing Dept Acct 7262 101.017 · TCB-Ambulance Fund 1041	3,566 3,043	71,382 2,694	13%	2,547	19%
Total 101.010 · Tri Counties Bank	1,301,676	1,386,916	(6%)		(4%)
101.030 · Petty Cash in District Office 101.040 · US Bank Athena Accounts	340	340		340	
101.040 · US Bank Athena/Rodriguez#4750	27,147	9,460	187%	9,343	191%
101.042 · US Bank HC-Athena Acct#8662	33,951		17,047%	26,666	27%
					70%
Total 101.040 · US Bank Athena Accounts	61,098	9,658	533%	36,009 502,731	
101.090 · LAIF-Local Agncy Invmt Fnd0002	512,788	512,788	(20/)	502,731	2%
Total 101.000 ⋅ Cash and cash equivalents 103.000 ⋅ Restricted Funds	1,875,902	1,909,702	(2%)	1,896,965	(1%)
103.100 · Restricted Furids 103.100 · TCB-USDA Debt Reserve 7237	122,942	122,940		122,918	
Total 103.000 · Restricted Funds	122,942	122,940		122,918	
105.000 · BMO Bank Acct#xxx7068	148,644	148,642		148,629	
108.000 · Stifel Investments #52315547	766,347	766,347		760,718	1%
109.000 · CLASS Investment	700,547	700,547		700,710	1 70
109.001 · DPHCD Prime Fund Account	653,419	810,325	(19%)		100%
109.002 · Building Project Fund	160,553	010,020	100%		100%
Total 109.000 · CLASS Investment	813,972	810,325	0%		100%
Total Checking/Savings	3,727,807	3,757,956		2,929,230	27%
Accounts Receivable	3,727,007	3,737,930	(170)	2,323,230	21 /0
121.100 · Ambulance					
121.101 · AMB Accts Receivable	1,026,179	1,100,881	(7%)	759,146	35%
121.102 · AMB Allowance for Doubtful	(779,896)		7%	(576,951)	(35%)
Total 121.100 · Ambulance	246,283	264,211	(7%)	182,195	35%
121.300 · Health Center	240,200	204,211	(1 70)	102,100	0070
121.301 · HC Accts Receivable	301,269	301,269			100%
121.302 · HC Accts Receivable - Athena	613,124	631,376	(3%)	148,902	312%
121.305 · HC Allowance for Doubtful	(72,962)	(75,134)	3%	(17,719)	(312%)
121.306 · Posted/Unposted Payments	27,942	33,128	(16%)	(,)	100%
Total 121.300 · Health Center	869,373	890,639	(2%)	131,183	563%
Total 121.000 · Patient Accounts - Net	1,115,656	1,154,850	(3%)	313,378	256%
123.000 · Keystone C Accts Rec	471	(820)	157%	(3,934)	112%
125.000 · Other Accounts Receivable	2,129	77	2,665%	1,577	35%
Total 126.000 · Government Reimbursements	59,152	59,152	_,,	59,952	(1%)
Total Accounts Receivable	1,177,408	1,213,259	(3%)	370,973	217%
Other Current Assets	1,177,700	1,210,200	(370)	510,515	£11/0
131.000 · Deposits in Transit		(232)	100%	293	(100%)
133.000 · Accrued Tax & Fee Receivables	464,283	309,522	50%	430,724	8%
134.000 · Lease Receivable - Current	82,917	82,917	30 /0	83,583	(1%)
135.000 · Medical Supply Inventory	64,747	64,747		49,418	31%
136.000 · Prepaids	111,935	123,087	(9%)	106,553	5%
Total Other Current Assets	723,882	580,041	25%	670,535	8%
Total Current Assets	5,629,097	5,551,256	1%	3,970,738	42%
Total Guiterit Assets	5,025,037	0,001,200	1 /0	5,510,130	4∠ /0

As of September 30, 2023

Pixed Assets				0/		0/
Fixed Assets		Sen 30 22	Διια 31 22	% Change	Sen 30 22	% Change
151.00	Fixed Assets	OCP 30, 23	Aug 01, 20	Onlange	OCP 50, 22	Onlange
151.150 Land 151.150 Estreet Land 162,914 162,914 162,914 162,914 162,914 161,153 Keystone B Land 162,914 162,914 162,914 162,914 161,156 Keystone C Land 148,000 148,000 148,000 148,000 148,000 148,000 148,000 148,000 148,000 148,000 148,000 148,000 148,000 151,160 Estreet Bullding & Improvements 151,161 Est Building & Improvements 151,162 AMB Building & Improvements 151,162 AMB Building & Improvements 151,163 Keystone B Ext Bidg 901,410 901,410 901,410 901,410 151,165 Keystone B Improvements 1,463,428 1,463,428 1,460,848 0% 151,170 Equipment 151,167 Equipment 151,170 Equipment 151,170 Equipment 151,171 Equipment 151,171 Equipment 151,171 Equipment 1,372,359 1,372,359 1,512,959 (9%) 151,173 Health Center Equipment 1,372,359 1,372,359 1,512,959 (9%) 151,180 Construction Work-in-Progress 151,180 Construction Work-in-Progress 151,180 AMB Briver Video Monitoring Sys 18,994 18,994 1,893 1,878,558 (3%) 151,180 Construction Work-in-Progress 151,190 Other Capital Assets 151,190 Cletter Capital Assets 116,617 86,343 35% 12,204 856% 151,190 Other Capital Assets 151,190 Cletter Capital Assets 151,190 Cletter Capital Assets 17,903						
151.152 - E Street Land						
151.153 - Keystone B Land 162,914 162,914 162,914 151.156 Keystone C Land 148,000 148,000 148,000 148,000 151.150 \ Land 151.160 - Buildings & Improvements 151.161 - E St Building & Improvement 55.777 55,777 9,456 490% 151.163 - Keystone B Ext Bidg 901,410 901,410 901,410 901,410 151.165 - Keystone B Improvements 1,463,428 1,463,428 1,460,048 0% 151.167 - Keystone B Improvements 1,463,428 1,463,428 1,460,048 0% 151.167 - Keystone B Improvements 1,51.67 - Keystone B Ling provements 1,51.67 - Keystone B Ling provements 1,51.67 - Keystone B Ling provements 1,51.67 - Keystone C Bidg 1,885,501 1,858,501 1,858,501 1,858,501 1,858,501 1,51.170 - Equipment 1,372,359 1,372,359 1,512,959 (9%) 151.173 - Health Center Equipment 1,372,359 1,372,359 1,512,959 (9%) 151.173 - Health Center Equipment 1,829,602 400,685 325,974 23% 151.180 - Construction Work-in-Progress 151.180 - Construction Work-in-Progress 151.180 - AMB Bidg Camera Installation 151.180 - Construction Work-in-Progress 151.180 - Construction Work-in-Progress 151.190 - Other Capital Assets 1,693 27,098 27,098 1,793		427 630	427 630		427 630	
151.156 - Keystone C Land 148,000 148,000 148,000 173,000 173,000 173,000 173,000 173,000 174,000 173,000 174,00						
Total 151.150	-					
151.160 · Buildings & Improvements 815,861 815,861 815,861 151.162 · E St Building & Improvement 55,777 55,777 9,456 490% 151.163 · Keystone B Ext Bldg 901,410 901,410 901,410 901,410 151.165 · Keystone B Improvements 1,463,428 1,460,848 0% 151.167 · Keystone C Bldg 1,858,501 1,858,501 1,858,501 151.170 · Equipment 5,094,977 5,094,977 5,046,076 1% 151.171 · District Office Equipment 1,372,359 1,372,359 1,512,959 (9%) 151.172 · Ambulance Equipment 1,372,359 1,322,359 1,512,959 (9%) 151.181 · Health Center Equipment 400,685 400,685 325,974 23% 151.182 · E Street Building 1,829,602 1,829,602 1,878,558 (3%) 151.182 · AMB Bidg Camera Installation 3,757 3,757 100% 151.182 · C Street Building 18,994 18,994 7,122 167% 151.180 · Construction Work-in-Progress 16,677 36,343 35% <						
151.161 - E St Building		730,344	730,544		730,544	
151.162 · AMB Building & Improvement 55,777 55,777 9,456 490% 151.163 · Keystone B Ext Bidg 901,410 901,410 901,410 151.165 · Keystone C Bidg 1,858,501 1,858,501 1,858,501 151.167 · Keystone C Bidg 1,858,501 1,858,501 1,858,501 151.170 · Equipment 5,094,977 5,094,977 5,046,076 1% 151.171 · District Office Equipment 1,372,359 1,372,359 1,512,959 (9%) 151.172 · Ambulance Equipment 400,685 400,685 325,974 23% 151.173 · Health Center Equipment 1,829,602 1,878,558 (3%) 151.180 · Construction Work-in-Progress 151.180 · Construction Work-in-Progress 151.180 · Construction Work-in-Progress 18,994 18,994 1,829 1,878,558 (3%) 151.180 · AMB Diriver Video Monitoring Sys 18,994 18,994 7,122 167% 151.191 · Electronic Med. Record Software 1,793 1,793 1,793 1,793 151.290 · Other Capital Assets 27,098 27,098 27,098 <td< td=""><td>- · · · · · · · · · · · · · · · · · · ·</td><td>015 061</td><td>015 061</td><td></td><td>015 061</td><td></td></td<>	- · · · · · · · · · · · · · · · · · · ·	015 061	015 061		015 061	
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151.173	• •					
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151.180 · Construction Work-in-Progress 151.182 · E Street Building 93,866 63,592 48% 1,829 5,032% 151.182 · AMIS Bldg Camera Installation 3,253 (100%) 151.18b · AMB Driver Video Monitoring Sys 18,994 18,994 7,122 167% 151.18b · Construction Work-in-Progress 3,757 3,757 100% 151.190 · Other Capital Assets 116,617 86,343 35% 12,204 856% 151.190 · Other Capital Assets 116,617 86,343 35% 12,204 856% 151.190 · Other Capital Assets 1,793 1,743 1,743 1,744	• •					
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151.18a - AMB Bldg Camera Installation 15.1.18b - AMB Driver Video Monitoring Sys 18,994 18,994 18,994 7,122 167% 151.18c - 2023 Ambulance 3,757 3,757 3,757 100% 100% 151.18c - 2023 Ambulance 3,757 3,757 3,757 100% 100% 151.190 - Other Capital Assets 151.190 - Other Capital Assets 1,793	-	02.066	62 502	400/	1 920	E 0220/
151.18b · AMB Driver Video Monitoring Sys 18,994 18,994 7,122 167% 151.18c · 2023 Ambulance 3,757 3,757 3,757 100% Total 151.180 · Construction Work-in-Progress 116,617 86,343 35% 12,204 856% 151.190 · Other Capital Assets 11,793 1,79		93,000	03,392	40 /0		
151.18c · 2023 Ambulance 3,757 3,757 3,757 100% Total 151.180 · Construction Work-in-Progress 116,617 86,343 35% 12,204 856% 151.190 · Other Capital Assets 1,793 1,793 1,793 1,793 151.190 · Other Capital Assets - Other 25,305 25,305 25,305 Total 151.190 · Other Capital Assets 27,098 27,098 27,098 151.200 · Accumulated Depreciation (2,860,076) (2,830,120) (1%) (2,648,502) (8%) Total 151.000 · Capital assets 4,946,762 4,946,444 5,053,978 (2%) Other Assets 273,263 273,263 327,809 (17%) Total Other Assets 273,263 273,263 327,809 (17%) TOTAL ASSETS 10,849,122 10,770,963 1% 9,352,525 16% LIABILITIES & EQUITY Liabilities 10,277 106 1,058% 1,192 3% Other Current Liabilities 252,000 · AMB Account Overpayments (1,690) (100%) 510 (431%) <td></td> <td>19.004</td> <td>19.004</td> <td></td> <td></td> <td></td>		19.004	19.004			
Total 151.180 · Construction Work-in-Progress 116,617 86,343 35% 12,204 856% 151.190 · Other Capital Assets 151.191 · Electronic Med. Record Software 1,793 1,793 1,793 1,793 151.190 · Other Capital Assets - Other 25,305 25,305 25,305 25,305 Total 151.190 · Other Capital Assets 27,098 27,098 27,098 27,098 151.200 · Accumulated Depreciation (2,860,076) (2,830,120) (1%) (2,648,502) (8%) Total 151.000 · Capital assets 4,946,762 (4,946,444) 5,053,978 (2%) (2%) Other Assets 273,263 (273,263) 327,809 (17%) (17%) Total Other Assets 273,263 (273,263) 327,809 (17%) (17%) TOTAL ASSETS 10,849,122 (10,770,963) 1% (9,352,525) 16% LIABILITIES & EQUITY Liabilities 10,849,122 (10,770,963) 1% (9,352,525) 16% Total Accounts Payable 97,410 (110,190) (12%) (12%) (12%) (12%) (12%) 3% 3% Total Credit Cards 1,227 (10%) (1,098) (1,098) (1,098) (1,098) (1,098) (1,098) (1,098) (1,098) (1,098) (1,098) (1,098) (1,098) (1,098) (1					7,122	
151.190 · Other Capital Assets 1,793 1,798 2,7098 2,70,98 2,70,98 2,70,98 2,20,90 1,260 1,260 1,260 1,260 1,260 1,260 1,260 1,260 1,260 1,260 1,260 1,27 1,27 1,27				35%	12 204	
151.191 · Electronic Med. Record Software 1,793 1,270 1,098 27,098 27,098 27,098 27,098 27,098 27,098 27,098 28,00 1,000 <t< td=""><td></td><td>110,017</td><td>00,040</td><td>33 70</td><td>12,204</td><td>03070</td></t<>		110,017	00,040	33 70	12,204	03070
151.190 · Other Capital Assets 25,305 25,305 25,305 Total 151.190 · Other Capital Assets 27,098 27,098 27,098 151.200 · Accumulated Depreciation (2,860,076) (2,830,120) (1%) (2,648,502) (8%) Total 151.000 · Capital assets 4,946,762 4,946,444 5,053,978 (2%) Other Assets 4,946,762 4,946,444 5,053,978 (2%) Other Assets 273,263 273,263 327,809 (17%) Total Other Assets 273,263 273,263 327,809 (17%) TOTAL ASSETS 10,849,122 10,770,963 1% 9,352,525 16% LIABILITIES & EQUITY 10,849,122 10,770,963 1% 9,352,525 16% Current Liabilities 97,410 110,190 (12%) 86,786 12% Total Credit Cards 1,227 106 1,058% 1,192 3% Other Current Liabilities 342,806 271,719 26% 246,031 39% 253.000 · Accrued Payroll Liabilities		1 703	1 703		1 703	
Total 151.190 · Other Capital Assets 27,098 27,098 27,098 151.200 · Accumulated Depreciation (2,860,076) (2,830,120) (1%) (2,648,502) (8%) Total 151.000 · Capital assets 4,946,762 4,946,444 5,053,978 (2%) Other Assets 4,946,762 4,946,444 5,053,978 (2%) Other Assets 273,263 273,263 327,809 (17%) Total Other Assets 273,263 273,263 327,809 (17%) TOTAL ASSETS 10,849,122 10,770,963 1% 9,352,525 16% LIABILITIES & EQUITY Liabilities 271,263 273,263 327,809 (17%) Total Accounts Payable 97,410 110,190 (12%) 86,786 12% Total Credit Cards 1,227 106 1,058% 1,192 3% Other Current Liabilities 342,806 271,719 26% 246,031 39% 253.280 · COBRA Premium Payable 68,096 68,096 65,436 4% 257.000 · Keysto						
151.200 · Accumulated Depreciation (2,860,076) (2,830,120) (1%) (2,648,502) (8%) Total 151.000 · Capital assets 4,946,762 4,946,444 5,053,978 (2%) Other Assets 4,946,762 4,946,444 5,053,978 (2%) Other Assets 273,263 273,263 327,809 (17%) TOTAL ASSETS 10,849,122 10,770,963 1% 9,352,525 16% LIABILITIES & EQUITY Liabilities 273,263 273,263 327,809 (17%) Total Accounts Payable 97,410 110,190 (12%) 86,786 12% Total Credit Cards 1,227 106 1,058% 1,192 3% Other Current Liabilities 342,806 271,719 26% 246,031 39% 253.280 · COBRA Premium Payable 68,096 68,096 65,436 4% 257.000 · Keystone C CAM 830 705 18% 343 142% 257.500 · Keystone C Security Deposit 5,000 5,000 5,000						
Total 151.000 · Capital assets 4,946,762 4,946,444 5,053,978 (2%) Total Fixed Assets 4,946,762 4,946,444 5,053,978 (2%) Other Assets 150.000 · Lease Receivable - Non Current 273,263 273,263 327,809 (17%) Total Other Assets 273,263 273,263 327,809 (17%) TOTAL ASSETS 10,849,122 10,770,963 1% 9,352,525 16% LIABILITIES & EQUITY Liabilities Current Liabilities 97,410 110,190 (12%) 86,786 12% Total Accounts Payable 97,410 110,190 (12%) 86,786 12% Total Credit Cards 1,227 106 1,058% 1,192 3% Other Current Liabilities 1,227 106 1,058% 1,192 3% 252.000 · AMB Account Overpayments (1,690) (100%) 510 (431%) 253.000 · Accrued Payroll Liabilities 342,806 271,719 26% 246,031 39% 253.280 · COBRA Premium Payable 298 (100%) 254.000 · Current Loan Payable 68,096 68,096 65,436 4% 257.000 · Keystone C CAM 830 705 18% 343 142% 257.500 · Keystone C Security Deposit 5,000 5,000 5,000 5,000	· · · · · · · · · · · · · · · · · · ·			(10/.)		(8%)
Total Fixed Assets 4,946,762 4,946,444 5,053,978 (2%) Other Assets 150.000 · Lease Receivable - Non Current 273,263 273,263 327,809 (17%) Total Other Assets 273,263 273,263 327,809 (17%) TOTAL ASSETS 10,849,122 10,770,963 1% 9,352,525 16% LIABILITIES & EQUITY Liabilities Current Liabilities 70,410 110,190 (12%) 86,786 12% Total Credit Cards 1,227 106 1,058% 1,192 3% Other Current Liabilities (1,690) (100%) 510 (431%) 253.000 · Accrued Payroll Liabilities 342,806 271,719 26% 246,031 39% 253.280 · COBRA Premium Payable 68,096 68,096 65,436 4% 257.000 · Keystone C CAM 830 705 18% 343 142% 257.500 · Keystone C Security Deposit 5,000 5,000 5,000	•			(170)		
Other Assets 150.000 ⋅ Lease Receivable - Non Current 273,263 273,263 327,809 (17%) TOTAL ASSETS 10,849,122 10,770,963 1% 9,352,525 16% LIABILITIES & EQUITY Liabilities Current Liabilities Total Accounts Payable 97,410 110,190 (12%) 86,786 12% Total Credit Cards 1,227 106 1,058% 1,192 3% Other Current Liabilities (1,690) (100%) 510 (431%) 253.000 ⋅ Accrued Payroll Liabilities 342,806 271,719 26% 246,031 39% 253.280 ⋅ COBRA Premium Payable 68,096 68,096 65,436 4% 257.000 ⋅ Keystone C CAM 830 705 18% 343 142% 257.500 ⋅ Keystone C Security Deposit 5,000 5,000 5,000						
150.000 · Lease Receivable - Non Current 273,263 273,263 327,809 (17%) Total Other Assets 273,263 273,263 327,809 (17%) TOTAL ASSETS 10,849,122 10,770,963 1% 9,352,525 16% LIABILITIES & EQUITY Liabilities Current Liabilities 5 5 5 12% 5 12% 6 12% 10,190 (12%) 86,786 12% 12% 106 1,058% 1,192 3% 3% 3% 0 0 1,058% 1,192 3% 3% 0 0 1,058% 1,192 3% 0 0 1,058% 1,192 3% 0<		4,940,762	4,340,444		5,055,978	(270)
Total Other Assets 273,263 273,263 327,809 (17%) TOTAL ASSETS 10,849,122 10,770,963 1% 9,352,525 16% LIABILITIES & EQUITY Liabilities Current Liabilities Total Accounts Payable 97,410 110,190 (12%) 86,786 12% Total Credit Cards 1,227 106 1,058% 1,192 3% Other Current Liabilities (1,690) (100%) 510 (431%) 253.000 · Accrued Payroll Liabilities 342,806 271,719 26% 246,031 39% 253.280 · COBRA Premium Payable 68,096 68,096 65,436 4% 257.000 · Keystone C CAM 830 705 18% 343 142% 257.500 · Keystone C Security Deposit 5,000 5,000 5,000		272 262	272 262		327 200	(170/)
TOTAL ASSETS LIABILITIES & EQUITY Liabilities Current Liabilities Total Accounts Payable Total Credit Cards Other Current Liabilities 252.000 · AMB Account Overpayments 253.280 · COBRA Premium Payable 254.000 · Current Loan Payable 257.000 · Keystone C CAM 257.500 · Keystone C Security Deposit TOTAL ASSETS 10,849,122 10,770,963 1% 9,352,525 16% 110,190						
LIABILITIES & EQUITY Liabilities Current Liabilities Total Accounts Payable 97,410 110,190 (12%) 86,786 12% Total Credit Cards 1,227 106 1,058% 1,192 3% Other Current Liabilities 252.000 · AMB Account Overpayments (1,690) (100%) 510 (431%) 253.000 · Accrued Payroll Liabilities 342,806 271,719 26% 246,031 39% 253.280 · COBRA Premium Payable 298 (100%) 254.000 · Current Loan Payable 68,096 68,096 65,436 4% 257.000 · Keystone C CAM 830 705 18% 343 142% 257.500 · Keystone C Security Deposit 5,000 5,000 5,000				40/		
Liabilities Current Liabilities 70tal Accounts Payable 97,410 110,190 (12%) 86,786 12% Total Credit Cards 1,227 106 1,058% 1,192 3% Other Current Liabilities 252.000 · AMB Account Overpayments (1,690) (100%) 510 (431%) 253.000 · Accrued Payroll Liabilities 342,806 271,719 26% 246,031 39% 253.280 · COBRA Premium Payable 298 (100%) 254.000 · Current Loan Payable 68,096 68,096 65,436 4% 257.000 · Keystone C CAM 830 705 18% 343 142% 257.500 · Keystone C Security Deposit 5,000 5,000 5,000		10,649,122	10,110,963	1%	ઝ, ა⊃∠,5∠5	10%
Current Liabilities 97,410 110,190 (12%) 86,786 12% Total Credit Cards 1,227 106 1,058% 1,192 3% Other Current Liabilities 252.000 · AMB Account Overpayments (1,690) (100%) 510 (431%) 253.000 · Accrued Payroll Liabilities 342,806 271,719 26% 246,031 39% 253.280 · COBRA Premium Payable 298 (100%) 254.000 · Current Loan Payable 68,096 68,096 65,436 4% 257.000 · Keystone C CAM 830 705 18% 343 142% 257.500 · Keystone C Security Deposit 5,000 5,000 5,000						
Total Accounts Payable 97,410 110,190 (12%) 86,786 12% Total Credit Cards 1,227 106 1,058% 1,192 3% Other Current Liabilities 252.000 · AMB Account Overpayments (1,690) (100%) 510 (431%) 253.000 · Accrued Payroll Liabilities 342,806 271,719 26% 246,031 39% 253.280 · COBRA Premium Payable 298 (100%) 254.000 · Current Loan Payable 68,096 68,096 65,436 4% 257.000 · Keystone C CAM 830 705 18% 343 142% 257.500 · Keystone C Security Deposit 5,000 5,000 5,000						
Total Credit Cards 1,227 106 1,058% 1,192 3% Other Current Liabilities 252.000 · AMB Account Overpayments (1,690) (100%) 510 (431%) 253.000 · Accrued Payroll Liabilities 342,806 271,719 26% 246,031 39% 253.280 · COBRA Premium Payable 298 (100%) 254.000 · Current Loan Payable 68,096 68,096 65,436 4% 257.000 · Keystone C CAM 830 705 18% 343 142% 257.500 · Keystone C Security Deposit 5,000 5,000 5,000		07.440	140 400	(400()	00.700	400/
Other Current Liabilities (1,690) (100%) 510 (431%) 252.000 · AMB Account Overpayments (1,690) (100%) 510 (431%) 253.000 · Accrued Payroll Liabilities 342,806 271,719 26% 246,031 39% 253.280 · COBRA Premium Payable 298 (100%) 254.000 · Current Loan Payable 68,096 68,096 65,436 4% 257.000 · Keystone C CAM 830 705 18% 343 142% 257.500 · Keystone C Security Deposit 5,000 5,000 5,000						
252.000 · AMB Account Overpayments (1,690) (100%) 510 (431%) 253.000 · Accrued Payroll Liabilities 342,806 271,719 26% 246,031 39% 253.280 · COBRA Premium Payable 298 (100%) 254.000 · Current Loan Payable 68,096 68,096 65,436 4% 257.000 · Keystone C CAM 830 705 18% 343 142% 257.500 · Keystone C Security Deposit 5,000 5,000 5,000		1,227	106	1,058%	1,192	3%
253.000 · Accrued Payroll Liabilities 342,806 271,719 26% 246,031 39% 253.280 · COBRA Premium Payable 298 (100%) 254.000 · Current Loan Payable 68,096 68,096 65,436 4% 257.000 · Keystone C CAM 830 705 18% 343 142% 257.500 · Keystone C Security Deposit 5,000 5,000 5,000				(
253.280 · COBRA Premium Payable 298 (100%) 254.000 · Current Loan Payable 68,096 (68,096) 65,436 (4%) 257.000 · Keystone C CAM 830 (705) 18% (343) 142% 257.500 · Keystone C Security Deposit 5,000 (5,000) 5,000						
254.000 · Current Loan Payable 68,096 68,096 65,436 4% 257.000 · Keystone C CAM 830 705 18% 343 142% 257.500 · Keystone C Security Deposit 5,000 5,000 5,000		342,806	271,719	26%		
257.000 · Keystone C CAM 830 705 18% 343 142% 257.500 · Keystone C Security Deposit 5,000 5,000 5,000						
257.500 · Keystone C Security Deposit 5,000 5,000 5,000						
				18%		142%
Total Other Current Liabilities 415,042 345,520 20% 317,618 31%						_
	Total Other Current Liabilities	415,042	345,520	20%	317,618	31%

As of September 30, 2023

			%		%	
	Sep 30, 23	Aug 31, 23	Change	Sep 30, 22	Change	Notes
Total Current Liabilities	513,679	455,816	13%	405,596	27%	
Long Term Liabilities						
270.000 · Deferred Inflows - Leases	356,180	356,180		411,392	(13%)	
290.010 · USDA Loan - 1700 Keystone B	1,353,882	1,359,395	(0%)	1,422,594	(5%)	
Total Long Term Liabilities	1,710,062	1,715,575	(0%)	1,833,986	(7%)	!
Total Liabilities	2,223,741	2,171,391	2%	2,239,582	(1%)	l
Equity						
350.000 · Unrestricted Assets	2,705,771	2,705,771		2,028,461	33%	
360.000 · Assigned Fund Balance						
360.030 · Asset Replacement Fund						
360.031 · Approved Capital Expenses	361,490	361,490		159,117	127%	
360.030 · Asset Replacement Fund - Other	783,726	783,726		428,885	83%	
Total 360.030 · Asset Replacement Fund	1,145,216	1,145,216		588,002	95%	•
360.070 · Operating Cash Reserve	1,491,000	1,491,000		1,416,000	5%	
Total 360.000 · Assigned Fund Balance	2,636,216	2,636,216		2,004,002	32%	•
370.000 · Restricted Fund Balance						
370.010 · Mitigation Fees	255,702	255,702		122,150	109%	
370.050 · Restricted for Debt Service	120,720	120,720		120,720		
370.070 · Building Project Reserve	80,000	80,000			100%	
Total 370.000 ⋅ Restricted Fund Balance	456,422	456,422		242,870	88%	!
390.000 · Net Fixed Assets (Capital)	2,492,762	2,492,762		2,492,762		
Net Income	334,211	308,402	8%	344,848	(3%)	YTD Overall result
Total Equity	8,625,382	8,599,573	0%	7,112,943	21%	
TOTAL LIABILITIES & EQUITY	10,849,123	10,770,964	1%	9,352,525	16%	

	Sep 30, 23	Aug 31, 23
Month End Cash Balance	3,727,807	3,757,956
101.015 - TCB Keystone C 8641	(333,107)	(321,777)
103.100 - TCB USDA Debt Reserve 7237	(122,942)	(122,940)
370.010 - Mitigation Fees	(255,702)	(255,702)
360.030 - Asset Replacement Fund	(1,145,216)	(1,145,216)
AP & Payroll Liabilities	(441,443)	(382,015)
UNENCUMBERED CASH	1,429,397	1,530,306
Percent of Operating Reserve	96%	103%
360.070 - Operating Reserve	1,491,000	1,491,000

Del Puerto Health Care District YTD by Class

July through September 2023

	Total	l 00 Tax R	evenue	To	tal 01 DPH(CD		2 Patterson Ambulance	District	Total 03 De	l Puerto Heal	th Center	Total 06	Keyston	e Bldg C	тот	'AL	
	Jul - Sep 23	Budget	Budget FY23-24	Jul - Sep 23	Budget	Budget FY23-24	Jul - Sep 23	Budget	Budget FY23-24	Jul - Sep 23	Budget	Budget FY23-24	Jul - Sep 23	Budget	Budget FY23-24	Jul - Sep 23	Budget	Budget FY23-24
Ordinary Income/Expense																		
Income																		
401.000 · Gross Patient Service Revenue							2,826,588	2,586,669	10,346,675	1,079,963	868,122	3,472,486				3,906,551	3,454,791	13,819,161
403.000 · Adjustments							(1,633,198)	(1,689,435)	(6,757,739)	(248,769)	(70,769)	(283,076)				(1,881,967)	(1,760,204)	(7,040,815)
405.000 ⋅ Bad Debt							(262,739)	(190,278)	(761,111)	(5,121)						(267,860)	(190,278)	(761,111)
407.000 · Other Income					750	3,000	400	1,425	5,700	1,175	2,500	10,000				1,575	4,675	18,700
Total Income					750	3,000	931,050	708,381	2,833,525	827,248	799,853	3,199,410				1,758,298	1,508,984	6,035,935
Gross Profit					750	3,000	931,050	708,381	2,833,525	827,248	799,853	3,199,410				1,758,298	1,508,984	6,035,935
Expense																		
601.000 · Salaries & Wages				137,815	125,164	500,829	424,821	408,671	1,623,442	352,563	358,745	1,434,969				915,199	892,580	3,559,240
602.000 · Employee Benefits				33,218	34,083	138,228	96,413	104,001	416,207	95,956	104,939	419,925				225,587	243,023	974,360
603.000 · Professional Fees				9,950	3,750	49,000	14,878	13,218	52,874	104,515	107,138	411,920				129,343	124,106	513,794
604.000 · Purchased Services				4,012	10,799	16,885	63,866	66,471	277,884	86,491	96,198	384,793				154,369	173,468	679,562
605.000 · Supplies				1,212	2,063	8,258	20,526	22,709	90,837	25,497	23,601	94,404				47,235	48,373	193,499
606.000 · Utilities				2,029	1,928	7,708	6,501	5,862	23,447	11,210	11,570	46,279				19,740	19,360	77,434
607.000 · Rental and Lease				61	75	300				608	608	2,430				669	683	2,730
608.000 · Insurance Coverages				14,183	10,079	40,317	58,455	61,015	244,060	39,736	31,856	127,426				112,374	102,950	411,803
609.000 · Maintenance & Repairs				257	605	2,418	17,122	20,915	83,660	7,448	8,345	33,381				24,827	29,865	119,459
610.000 · Depreciation and Amortization				5,864	4,743	18,963	48,276	47,393	189,570	24,345	22,677	90,708	11,964	11,899	47,597	90,449	86,712	346,838
611.000 · Other operating expenses			25,756	16,636	18,807	75,064	155,899	147,510	480,983	29,030	27,933	105,554				201,565	194,250	687,357
699.999 · Condensed Item Adj. Expense																		
Total Expense			25,756	225,237	212,096	857,970	906,757	897,765	3,482,964	777,399	793,610	3,151,789	11,964	11,899	47,597	1,921,357	1,915,370	7,566,076
Net Ordinary Income			(25,756)	(225,237)	(211,346)	(854,970)	24,293	(189,384)	(649,439)	49,849	6,243	47,621	(11,964)	(11,899)	(47,597)	(163,059)	(406,386)	(1,530,141)
Other Income/Expense																		
Other Income																		
701.000 · District Tax Revenues	402,432	402,433	1,609,732				61,851	61,852	247,409							464,283	464,285	1,857,141
703.000 · Investment Income				15,179	10,001	40,000	0			0						15,179	10,001	40,000
704.000 · Interest Expense										(13,545)	(13,198)	(52,792)				(13,545)	(13,198)	(52,792)
705.000 · Tenant Revenue													34,908	29,239	116,956	34,908	29,239	116,956
710.000 · Misc Other Income											950	3,800					950	3,800
Total Other Income	402,432	402,433	1,609,732	15,179	10,001	40,000	61,851	61,852	247,409	(13,544)	(12,248)	(48,992)	34,908	29,239	116,956	500,826	491,277	1,965,105
Other Expense																		
802.000 · Keystone District Expense													3,558	4,484	17,936	3,558	4,484	17,936
810.000 · Misc Other Expense																		17,936
Total Other Expense									0				3,558	4,484	17,936	3,558	4,484	17,936
Net Other Income	402,432	402,433	1,609,732	15,179	10,001	40,000	61,851	61,852	247,409	(13,544)	(12,248)	(48,992)	31,350	24,755	99,020	497,268	486,793	1,947,169
Net Income	402,432	402,433	1,583,976	(210,058)	(201,345)	(814,970)	86,144	(127,532)	(402,030)	36,305	(6,005)	(1,371)	19,386	12,856	51,423	334,209	80,407	417,028
699.999 · Condensed Item Adj. Expense				(211,723)	(201,623)	(806,492)	105,861	100,812	403,246	105,861	100,812	403,246						
NET after Admin Cost	402,432	402,433	1,583,976	1,665	278	(8,478)	(19,717)	(228,344)	(805,276)	(69,556)	(106,817)	(404,617)	19,386	12,856	51,423	334,209	80,407	417,028

	Sep 23	Aug 23	Sep 22
Ordinary Income/Expense	-	-	-
Income			
401.000 · Gross Patient Service Revenue			
401.01a · Ambulance Revenue			
401.010 · AMB Ambulance Services	843,741	933,391	839,458
Total 401.01a · Ambulance Revenue	843,741	933,391	839,458
401.02a · Health Center Revenue			
401.020 · Health Center Services	287,895	298,345	162,221
401.041 · HC Capitation Payments	26,853	50,868	40,466
Total 401.02a · Health Center Revenue	314,748	349,213	202,687
Total 401.000 · Gross Patient Service Revenue	1,158,489	1,282,604	1,042,145
403.000 · Adjustments			
403.100 · Contractual Adjustments			
403.010 · AMB Adjustments			
403.011 · AMB Revenue Adjustments	1,237	(2,320)	(761)
403.012 · AMB GEMT QAF Add-on Pymt		2,019	221
403.015 · AMB Contractual Allowances	(542,101)	(465,449)	(601,347)
Total 403.010 · AMB Adjustments	(540,864)	(465,750)	(601,887)
403.020 · HC Adjustments			
403.027 · HC Revenue Adjustments	(33,128)	65,377	
403.030 · HC Contractual Allowances	(84,456)	(110,679)	
407.010 · Prospective Pymt Sys Settlement			59,952
Total 403.020 · HC Adjustments	(117,584)	(45,302)	59,952
Total 403.100 · Contractual Adjustments	(658,448)	(511,052)	(541,935)
Total 403.000 · Adjustments	(658,448)	(511,052)	(541,935)
405.000 · Bad Debt			
405.010 · AMB Write-offs			
405.011 · AMB Allowance for Doubtful	56,774	(40,758)	(18,476)
405.012 · AMB Rcvd from Written Off Accts	1,321	20,603	7,914
405.013 · AMB Bad Debt	(97,571)	(30,582)	(53,284)
Total 405.010 · AMB Write-offs	(39,476)	(50,737)	(63,846)
405.020 · HC Write-offs			
405.021 · HC Allowance for Doubtful	2,172	6,467	(1,571)
Total 405.020 · HC Write-offs	2,172	6,467	(1,571)
Total 405.000 · Bad Debt	(37,304)	(44,270)	(65,417)
407.000 · Other Income			
407.040 · Community Education Classes	345		
407.000 · Other Income - Other	405	475	860
Total 407.000 · Other Income	750	475	860
Total Income	463,487	727,757	435,653
Gross Profit	463,487	727,757	435,653
Expense			
Total 601.000 · Salaries & Wages	292,400	322,127	256,631
602.000 · Employee Benefits			
602.020 · Health Ins			
602.021 · Life Insurance and AD&D	374	437	437
602.022 · Dental Insurance	2,423	2,545	2,995
602.023 · Vision Insurance			
002.023 · VISIOII IIISUIAIICE	449	472	561

	Sep 23	Aug 23	Sep 22
Total 602.020 · Health Ins	35,392	36,703	40,279
602.040 · Retirement	00,002	00,700	10,210
602.041 · 414(h) Retirement Contribution	10,908	13,235	9,176
602.042 · 457(b) Company Match	5,061	5,381	4,093
Total 602.040 · Retirement	15,969	18,616	13,269
602.050 · Payroll Taxes	,	,	,
602.051 · Social Security	15,856	18,585	15,342
602.052 · Medicare Tax	3,989	4,455	3,589
602.053 · CA UI & ETT	51	84	39
Total 602.050 · Payroll Taxes	19,896	23,124	18,970
Total 602.000 · Employee Benefits	71,257	78,443	72,518
603.000 · Professional Fees	7 1,207	70,110	, 2,0 ,0
603.010 · Medical			
603.020 · Physician Services			
603.025 · Medical Directorship	8,833	8,833	8,833
603.028 · Physician Services	26,500	26,500	26,500
Total 603.020 · Physician Services	35,333	35,333	35,333
Total 603.010 · Medical	35,333	35,333	35,333
603.040 · Legal & Attorney	00,000	00,000	00,000
603.041 · General Counsel	5,487	2,000	2,000
603.042 · Litigation	293	2,000	2,000
Total 603.040 · Legal & Attorney	5,780	2,000	2,000
Total 603.000 · Professional Fees	41,113	37,333	37,333
604.000 · Purchased Services	41,113	37,333	37,333
604.030 · Health Screenings		695	100
604.050 · Billing			
604.052 · HC Billing			
604.05a · Athena Collection Fee	11,949	8,760	22,757
604.05b · Capitation Collection Fee	2,397	(620)	961
604.05c · Incentive Collection Fee	,	(2)	
Total 604.052 · HC Billing	14,346	8,138	23,718
604.053 · Coding	8,230	12,688	10,950
604.054 · Credentialing	.,	300	2,250
604.055 · AMB Billing	11,267	11,182	10,329
Total 604.050 · Billing	33,843	32,308	47,247
604.060 · Linen	1,068	1,371	1,241
604.070 · Security	25	25	25
604.080 · Cleaning	4,145	4,145	4,145
604.100 · IT - Labor	4,769	4,769	4,846
604.110 · Communication for Patients	601	849	589
604.120 · Medical Waste Disposal	790	790	752
604.130 · Records Management	694	777	682
604.140 · Ambulance Dispatch Services	7,575	8,492	8,832
604.150 · Patient Surveys	165	165	
Total 604.000 · Purchased Services	53,675	54,386	68,459
605.000 ⋅ Supplies	•	•	•
605.020 · Operating Supplies			
605.021 · Printing & Copiers	187	130	258
605.022 · Office Supplies	640	403	174

Communication Communicatio		Sep 23	Aug 23	Sep 22
Total 605.020 · Operating Supplies 1,492 857 860 605.030 · Postage/Shipping 315 300 605.040 · Medical Consumable 605.042 · Oxygen 691 968 364 605.042 · Oxygen 691 968 364 605.043 · Medical Supplies · GOVID 1,028 1,660 92 605.044 · Medical Supplies · COVID 1,028 1,660 92 605.045 · IV Therapy 1,025 1,190 1,212 605.046 · Diagnostic 2,156 2,240 942 605.047 · Infection Control 110 605.048 · Patient Transport 1,061 1,329 870 Total 605.040 · Medical Consumable 7,028 8,548 5,284 605.05 · Pharmacuetical & Vaccines 605.060 · Pharmacuetical 1,422 851 934 605.060 · Vaccines 4,661 1,102 2,387 605.061 · HPV 2,387 2,387 1,342 4,264 2,737 605.062 · Pneumonia Vaccines 4,661 1,102 4,661 1,102 605.063 · Pediarix<	605.023 · Facility Supplies			
605.030 · Postage/Shipping 315 300 605.040 · Medical Consumable 8 364 605.042 · Oxygen 691 968 364 605.043 · Medical Supplies 957 1,161 1,804 605.043 · Medical Supplies · COVID 1,028 1,660 92 605.045 · IV Therapy 1,025 1,190 1,212 605.047 · Infection Control 110 605.048 · Patient Transport 1,061 1,329 870 Total 605.040 · Medical Consumable 6,337 7,580 4,920 Total 605.040 · Medical Consumable 6,337 7,580 4,920 Total 605.040 · Medical Consumable 6,337 7,580 4,920 Total 605.040 · Medical Consumable 7,028 8,548 5,284 605.050 · Pharmacueticals & Vaccines 605.060 · Vaccines 4,661 1,102 605.061 · HPV 4,661 1,102 4,661 1,102 605.062 · Pneumonia Vaccines 2,134 4,264 2,737 605.064 · Flu Vaccines 6,795 6,289 8,566				
605.040 · Medical Consumable 691 968 364 605.042 · Oxygen 691 958 364 605.043 · Medical Supplies 957 1,161 1,804 605.043 · Medical Supplies - COVID 1,028 1,660 92 605.045 · IV Therapy 1,025 1,190 1,212 605.046 · Diagnostic 2,156 2,240 942 605.047 · Infection Control 110 605.048 · Patient Transport 1,061 1,329 870 Total 605.040 · Medical Consumable 605.05a · Pharmaceutical 8 Vaccines 6,337 7,580 4,920 605.05 · Pharmaceutical 8 Vaccines 605.060 · Vaccines 605.060 · Vaccines 1,422 851 934 605.061 · HPV 2,387 605.062 · Pneumonia Vaccines 4,661 1,102 605.063 · Pediarix 948 605.064 · Flu Vaccines 2,134 4,264 2,737 605.065 · Varivax 1,148 605.066 · Varivax 1,148 605.067 · Menactra 8,217 7,140 9,500 605.08a · Tools & Equipment 6,795 6,289 8,566 605.08a · Tools & Equipment 2,912 119 1,313 70tal 605.08a · Tools & Equipment 2,912 119 1,313 70tal 605.00a · Supplies 1,848 2,126 1,874	. •	.,		
605.043 · Medical Supplies 957 1,161 1,804 605.043 · Medical Supplies · COVID 1,028 1,669 92 605.045 · IV Therapy 1,025 1,190 1,212 605.046 · Diagnostic 2,156 2,240 942 605.047 · Infection Control 110 605.048 · Patient Transport 1,061 1,329 870 Total 605.040 · Medical Consumable 6,337 7,580 4,920 Total 605.040 · Medical Consumable 7,028 8,548 5,284 605.050 · Pharmacueticals & Vaccines 605.050 · Pharmacuetical 1,422 851 934 605.060 · Vaccines 605.062 · Pneumonia Vaccines 4,661 1,102 605.063 · Pediarix 948 605.062 · Pneumonia Vaccines 2,134 4,264 2,737 605.066 · Varivax 1,392 605.066 · Varivax 1,148 605.066 · Varivax 1,148 605.066 · Varivax 1,148 605.08a · Tools & Equipment 8,217 7,140 9,500 605.08a · Tools & Equipment 2,912 119 1,313				
605.043 · Medical Supplies 957 1,161 1,804 605.043 · Medical Supplies · COVID 1,028 1,669 92 605.045 · IV Therapy 1,025 1,190 1,212 605.046 · Diagnostic 2,156 2,240 942 605.047 · Infection Control 110 605.048 · Patient Transport 1,061 1,329 870 Total 605.040 · Medical Consumable 6,337 7,580 4,920 Total 605.040 · Medical Consumable 7,028 8,548 5,284 605.050 · Pharmacueticals & Vaccines 605.050 · Pharmacuetical 1,422 851 934 605.060 · Vaccines 605.062 · Pneumonia Vaccines 4,661 1,102 605.063 · Pediarix 948 605.062 · Pneumonia Vaccines 2,134 4,264 2,737 605.066 · Varivax 1,392 605.066 · Varivax 1,148 605.066 · Varivax 1,148 605.066 · Varivax 1,148 605.08a · Tools & Equipment 8,217 7,140 9,500 605.08a · Tools & Equipment 2,912 119 1,313	605.042 · Oxygen	691	968	364
605.043 · Medical Supplies 957 1,161 1,804 605.044 · Medical Supplies · COVID 1,028 1,660 92 605.045 · IV Therapy 1,025 1,190 1,212 605.046 · Diagnostic 2,156 2,240 942 605.048 · Patient Transport 1,061 1,329 870 Total 605.040 · Medical Consumable 6,337 7,580 4,920 Total 605.040 · Medical Consumable 7,028 8,548 5,284 605.053 · Pharmacueticals & Vaccines 605.050 · Pharmacueticals & Vaccines 851 934 605.060 · Vaccines 605.062 · Pneumonia Vaccines 4,661 1,102 605.062 · Pneumonia Vaccines 4,661 1,102 605.063 · Pediarix 948 605.064 · Flu Vaccines 8,737 605.066 · Varivax 1,148 605.066 · Varivax 1,148 605.067 · Menactra 1,148 605.066 · Varivax 8,77 Total 605.060 · Vaccines 6,795 6,289 8,566 Total 605.05a · Pharmacueticals & Vaccines 8,217 7,140 9,500				
605.044 · Medical Supplies · COVID 1,028 1,660 92 605.046 · IV Therapy 1,025 1,190 1,212 605.047 · Infection Control 110 605.047 · Infection Control 110 605.048 · Patient Transport 1,061 1,329 870 Total 605.04a · Transport & Clinical Supplies 6,337 7,580 4,920 Total 605.040 · Medical Consumable 7,028 8,548 5,284 605.050 · Pharmacueticals & Vaccines 605.050 · Pharmacuetical 1,422 851 934 605.060 · Vaccines 605.062 · Pharmacuetical 4,661 1,102 4,665 605.062 · Pharmacuetical 4,661 1,102 4,661 1,102 4,661 1,102 4,661 1,102 4,661 1,102 4,661 1,102 4,661 1,102 4,661 1,102 4,661 1,102 4,661 1,102 4,661 1,102 4,661 1,102 4,661 1,102 4,661 1,102 4,661 1,102 4,661 1,102 4,661 1,102 4,661 1,102		957	1,161	1,804
605.045 - IV Therapy 1,025 1,190 1,212 605.046 - Diagnostic 2,156 2,240 942 605.047 - Infection Control 110 605.048 - Patient Transport 1,061 1,329 870 Total 605.049 - Patient Transport & Clinical Supplies 6,337 7,580 4,920 Total 605.040 · Medical Consumable 7,028 8,548 5,284 605.050 · Pharmacueticals & Vaccines 605.050 · Pharmacuetical 1,422 851 934 605.060 · Vaccines 605.061 · HPV 2,387 605.062 · Pneumonia Vaccines 4,661 1,102 605.062 · Pneumonia Vaccines 4,661 1,102 605.063 · Pediarix 948 605.062 · Pneumonia Vaccines 2,134 4,264 2,737 605.063 · Pediarix 84 605.066 · Varivax 1,148 605.066 · Varivax 1,148 605.066 · Varivax 1,148 605.067 · Menactra 8,77 7,140 9,500 605.08a · Tools & Equipment 2,912 119 1,313 Total 605.08a · Tools & Equipment 2,912 <t< td=""><td>• •</td><td></td><td></td><td></td></t<>	• •			
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605.047 · Infection Control 110 605.048 · Patient Transport 1,061 1,329 870 Total 605.04a · Transport & Clinical Supplies 6,337 7,580 4,920 Total 605.040 · Medical Consumable 7,028 8,548 5,284 605.050 · Pharmacueticals & Vaccines 605.060 · Vaccines 934 605.060 · Vaccines 4,661 1,102 605.062 · Pneumonia Vaccines 4,661 1,102 605.063 · Pediarix 948 605.064 · Flu Vaccines 2,134 4,264 2,737 605.066 · Varivax 1,392 605.066 · Varivax 1,392 605.067 · Menactra 877 1,148 605.066 · Varivax 877 Total 605.060 · Vaccines 6,795 6,289 8,566 Total 605.05a · Pharmacueticals & Vaccines 60,795 6,289 8,566 Total 605.05a · Pharmacueticals & Vaccines 60,795 6,289 8,566 Total 605.05a · Pharmacueticals & Vaccines 60,795 6,289 8,566 Total 605.00 · Small Tools & Minor Equipment 2,912 119 1,313 <				942
Total 605.04a · Transport & Clinical Supplies 6,337 7,580 4,920 Total 605.040 · Medical Consumable 7,028 8,548 5,284 605.05a · Pharmacueticals & Vaccines 605.050 · Pharmacuetical 1,422 851 934 605.060 · Vaccines 605.061 · HPV 2,387 605.062 · Pneumonia Vaccines 4,661 1,102 605.063 · Pediarix 948 605.064 · Flu Vaccines 2,134 4,264 2,737 605.064 · Flu Vaccines 2,134 4,264 2,737 605.066 · Varivax 1,148 605.068 · Miscellaneous Vaccines 877 Total 605.068 · Miscellaneous Vaccines 6,795 6,289 8,566 Total 605.050 · Vaccines 6,795 6,289 8,566 Total 605.08a · Tools & Equipment 2,912 119 1,313 Total 605.08a · Tools & Equipment 2,912 119 1,313 Total 605.09a · Small Tools & Minor Equipment 2,912 119 1,313 Total 605.00 · Supplies 19,649 16,979 17,257 606.000 · Utilities 606.02a · Communications	_			
Total 605.040 · Medical Consumable 7,028 8,548 5,284 605.05a · Pharmacueticals & Vaccines 605.050 · Pharmaceutical 1,422 851 934 605.060 · Vaccines 605.061 · HPV 2,387 605.062 · Pneumonia Vaccines 4,661 1,102 605.063 · Pediarix 948 605.064 · Flu Vaccines 2,134 4,264 2,737 605.066 · Varivax 1,392 605.067 · Menactra 8,77 1,148 605.068 · Miscellaneous Vaccines 6,795 6,289 8,566 Total 605.060 · Vaccines 6,795 6,289 8,566 Total 605.08a · Tools & Equipment 2,912 119 1,313 Total 605.08a · Tools & Equipment 2,912 119 1,313 Total 605.08a · Tools & Equipment 2,912 119 1,313 Total 605.08a · Tools & Equipment 2,912 119 1,313 Total 605.00a · Supplies 19,649 16,979 17,257 606.00a · Utilities 606.02a · Communications 606.02a · Communications 609 684	605.048 · Patient Transport	1,061	1,329	870
Total 605.040 · Medical Consumable 7,028 8,548 5,284 605.05a · Pharmacueticals & Vaccines 605.050 · Pharmaceutical 1,422 851 934 605.060 · Vaccines 605.061 · HPV 2,387 605.062 · Pneumonia Vaccines 4,661 1,102 605.063 · Pediarix 948 605.064 · Flu Vaccines 2,134 4,264 2,737 605.066 · Varivax 1,392 605.067 · Menactra 8,77 1,148 605.068 · Miscellaneous Vaccines 6,795 6,289 8,566 Total 605.060 · Vaccines 6,795 6,289 8,566 Total 605.08a · Tools & Equipment 2,912 119 1,313 Total 605.08a · Tools & Equipment 2,912 119 1,313 Total 605.08a · Tools & Equipment 2,912 119 1,313 Total 605.08a · Tools & Equipment 2,912 119 1,313 Total 605.00a · Supplies 19,649 16,979 17,257 606.00a · Utilities 606.02a · Communications 606.02a · Communications 609 684	·		7,580	4,920
605.05a · Pharmacueticals & Vaccines 1,422 851 934 605.050 · Pharmaceutical 1,422 851 934 605.061 · HPV 2,387 605.062 · Pneumonia Vaccines 4,661 1,102 605.063 · Pediarix 948 605.064 · Flu Vaccines 2,134 4,264 2,737 605.066 · Varivax 1,392 605.067 · Menactra 1,148 605.068 · Miscellaneous Vaccines 8,77 7,140 9,500 Total 605.080 · Vaccines 6,795 6,289 8,566 Total 605.080 · Pharmacueticals & Vaccines 6,795 6,289 8,566 Total 605.08a · Tools & Equipment 2,912 119 1,313 Total 605.08a · Tools & Equipment 2,912 119 1,313 Total 605.08a · Tools & Equipment 2,912 119 1,313 Total 605.08a · Tools & Equipment 2,912 119 1,313 Total 605.00a · Supplies 19,649 16,979 17,257 606.000 · Utilities 606.02a · Communications 606.02a · Communications 606 609				
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605.060 · Vaccines 2,387 605.061 · HPV 2,387 605.062 · Pneumonia Vaccines 4,661 1,102 605.063 · Pediarix 948 605.064 · Flu Vaccines 2,134 4,264 2,737 605.066 · Varivax 1,392 605.067 · Menactra 877 1,148 605.068 · Miscellaneous Vaccines 8,77 6,795 6,289 8,566 Total 605.05a · Pharmacueticals & Vaccines 8,217 7,140 9,500 605.08a · Tools & Equipment 2,912 119 1,313 Total 605.08a · Tools & Equipment 2,912 119 1,313 Total 605.08a · Tools & Equipment 2,912 119 1,313 Total 605.000 · Supplies 19,649 16,979 17,257 606.000 · Utilities 606.000 · Utilities 606.020 · Phones 2,299 2,283 2,320 606.021 · Mobile Phones 609 684 510 Total 606.02a · Communications 609 684 510 Total 606.030 · DSL · Digital Subscriber Line 420 420 420 606.040 · Cable TV 28 28<	605.050 · Pharmaceutical	1,422	851	934
605.061 · HPV 2,387 605.062 · Pneumonia Vaccines 4,661 1,102 605.063 · Pediarix 948 605.064 · Flu Vaccines 2,134 4,264 2,737 605.066 · Varivax 1,392 605.067 · Menactra 1,148 605.068 · Miscellaneous Vaccines 877 Total 605.060 · Vaccines 6,795 6,289 8,566 Total 605.05a · Pharmacueticals & Vaccines 60,795 6,289 8,566 Total 605.05a · Pharmacueticals & Vaccines 605.08a · Tools & Equipment 2,912 119 1,313 Total 605.08a · Tools & Equipment 2,912 119 1,313 Total 605.08a · Tools & Equipment 2,912 119 1,313 Total 605.00a · Supplies 19,649 16,979 17,257 606.000 · Utilities 606.02a · Communications 606.02a · Communications 606.020 · Phones 2,299 2,283 2,320 606.020 · Phones 2,908 2,967 2,830 606.020 · Communications 2,908 2,967 2,830 606.030 · DSL · Digital Subscriber Line 420 420 420	605.060 · Vaccines	,		
605.062 · Pneumonia Vaccines 4,661 1,102 605.063 · Pediarix 948 605.064 · Flu Vaccines 2,134 4,264 2,737 605.066 · Varivax 1,392 605.067 · Menactra 1,148 605.068 · Miscellaneous Vaccines 877 Total 605.060 · Vaccines 6,795 6,289 8,566 Total 605.05a · Pharmacueticals & Vaccines 605.08 · Caccines 6,795 6,289 8,566 Total 605.080 · Small Tools & Minor Equipment 2,912 119 1,313 Total 605.080 · Small Tools & Equipment 2,912 119 1,313 Total 605.080 · Supplies 19,649 16,979 17,257 606.080 · Small Tools & Equipment 2,912 119 1,313 Total 605.000 · Supplies 19,649 16,979 17,257 606.000 · Utilities 606.000 · Utilities 606.020 1,874 606.020 · Phones 2,299 2,283 2,320 606.020 · Phones 2,299 2,283 2,320 606.020 · Phones 609 684 510 Total 606.02a · Communications 2,908 2,967 <				2,387
605.063 · Pediarix 605.064 · Flu Vaccines 605.066 · Varivax 1,392 605.067 · Menactra 605.068 · Miscellaneous Vaccines Total 605.060 · Vaccines Total 605.05a · Pharmacueticals & Vaccines 605.08a · Tools & Equipment 605.08a · Tools & Equipment 7 total 605.08a · Tools & Equipment 8 total 605.08a · Tools & Equipment 8 total 605.09a · Tools & Equipment 9 total 605.09a · Tools & Equipment 1 total 605.09a · Tools & Equipment 1 total 605.000 · Supplies 1 total 605.000 · Supplies 1 total 605.000 · Utilities 6 total 605.010 · Elect/Gas 6 total 606.02a · Communications 6 total 606.000 · Utilities 6 total 606.000 · Utilities 6 total 607.01 · Building 6 total 607.010 · Building 6 total 607.010 · Building 6 total 607.010 · Building 6 total 607.020 · Equipment Leased 6 total 607.021 · Copier Lease 7 total 607.022 · Leases 6 total 607.022 · Leases	605.062 · Pneumonia Vaccines	4,661		
605.066 · Varivax 605.067 · Menactra 605.068 · Miscellaneous Vaccines Total 605.060 · Vaccines Total 605.05a · Pharmacueticals & Vaccines 605.08a · Tools & Equipment 605.08a · Tools & Equipment 605.08a · Tools & Equipment 7 total 605.08a · Tools & Equipment 805.08a · Tools & Equipment 805.08a · Tools & Equipment 7 total 605.08a · Tools & Equipment 805.080 · Small Tools & Minor Equipment 805.080 · Small Tools & Minor Equipment 805.080 · Supplies 806.000 · Supplies 806.000 · Utilities 806.010 · Elect/Gas 806.010 · Elect/Gas 806.02a · Communications 806.02a · Communications 806.021 · Mobile Phones 806.021 · Mobile Phones 806.030 · DSL · Digital Subscriber Line 806.040 · Cable TV 806.050 · Water/Garbage 807.000 · Rental and Lease 807.010 · Building 807.011 · Storage 807.010 · Building 807.02a · Leases 807.020 · Equipment Leased 807.021 · Copier Lease 807 total 607.02a · Leases 877 87,140 9,500 8,714 9,500 8,714 9,500 8,717 9,714 9,500 8,714 9,500 1,313 1	605.063 · Pediarix	•		,
605.066 · Varivax 605.067 · Menactra 605.068 · Miscellaneous Vaccines Total 605.060 · Vaccines Total 605.05a · Pharmacueticals & Vaccines 605.08a · Tools & Equipment 605.08a · Tools & Equipment 605.08a · Tools & Equipment 7 total 605.08a · Tools & Equipment 805.08a · Tools & Equipment 805.08a · Tools & Equipment 7 total 605.08a · Tools & Equipment 805.080 · Small Tools & Minor Equipment 805.080 · Small Tools & Minor Equipment 805.080 · Supplies 806.000 · Supplies 806.000 · Utilities 806.010 · Elect/Gas 806.010 · Elect/Gas 806.02a · Communications 806.02a · Communications 806.021 · Mobile Phones 806.021 · Mobile Phones 806.030 · DSL · Digital Subscriber Line 806.040 · Cable TV 806.050 · Water/Garbage 807.000 · Rental and Lease 807.010 · Building 807.011 · Storage 807.010 · Building 807.02a · Leases 807.020 · Equipment Leased 807.021 · Copier Lease 807 total 607.02a · Leases 877 87,140 9,500 8,714 9,500 8,714 9,500 8,717 9,714 9,500 8,714 9,500 1,313 1	605.064 · Flu Vaccines	2,134	4,264	2,737
605.068 · Miscellaneous Vaccines 877 Total 605.060 · Vaccines 6,795 6,289 8,566 Total 605.05a · Pharmacueticals & Vaccines 8,217 7,140 9,500 605.08a · Tools & Equipment 2,912 119 1,313 Total 605.08a · Tools & Equipment 2,912 119 1,313 Total 605.000 · Supplies 19,649 16,979 17,257 606.000 · Utilities 606.010 · Elect/Gas 1,888 2,126 1,874 606.020 · Communications 2,299 2,283 2,320 606.021 · Mobile Phones 609 684 510 Total 606.022 · Communications 2,908 2,967 2,830 606.030 · DSL - Digital Subscriber Line 420 420 420 606.040 · Cable TV 28 28 107 606.050 · Water/Garbage 1,151 1,466 1,361 Total 606.000 · Utilities 6,395 7,007 6,592 607.010 · Building 203 203 438 Total 607.010 · Building 203 203 <td>605.066 · Varivax</td> <td></td> <td></td> <td></td>	605.066 · Varivax			
Total 605.060 · Vaccines 6,795 6,289 8,566 Total 605.05a · Pharmacueticals & Vaccines 8,217 7,140 9,500 605.08a · Tools & Equipment 2,912 119 1,313 Total 605.08a · Tools & Equipment 2,912 119 1,313 Total 605.000 · Supplies 19,649 16,979 17,257 606.000 · Utilities 19,649 16,979 17,257 606.010 · Elect/Gas 1,888 2,126 1,874 606.02a · Communications 2,299 2,283 2,320 606.021 · Mobile Phones 609 684 510 Total 606.02a · Communications 2,908 2,967 2,830 606.030 · DSL - Digital Subscriber Line 420 420 420 606.040 · Cable TV 28 28 107 606.050 · Water/Garbage 1,151 1,466 1,361 Total 606.000 · Utilities 6,395 7,007 6,592 607.010 · Building 203 203 438 Total 607.010 · Building 203 203 <td>605.067 · Menactra</td> <td></td> <td>1,148</td> <td></td>	605.067 · Menactra		1,148	
Total 605.05a · Pharmacueticals & Vaccines 8,217 7,140 9,500 605.08a · Tools & Equipment 2,912 119 1,313 Total 605.08a · Tools & Equipment 2,912 119 1,313 Total 605.08a · Tools & Equipment 2,912 119 1,313 Total 605.000 · Supplies 19,649 16,979 17,257 606.000 · Utilities 606.010 · Elect/Gas 1,888 2,126 1,874 606.02a · Communications 2,299 2,283 2,320 606.021 · Mobile Phones 609 684 510 Total 606.02a · Communications 2,908 2,967 2,830 606.030 · DSL - Digital Subscriber Line 420 420 420 606.040 · Cable TV 28 28 107 606.050 · Water/Garbage 1,151 1,466 1,361 Total 606.000 · Utilities 6,395 7,007 6,592 607.010 · Building 203 203 438 Total 607.010 · Building 203 203 438 607.02a · Leases	605.068 · Miscellaneous Vaccines		877	
605.08a · Tools & Equipment 605.080 · Small Tools & Minor Equipment Total 605.08a · Tools & Equipment 2,912 119 1,313 Total 605.000 · Supplies 19,649 16,979 17,257 606.000 · Utilities 606.010 · Elect/Gas 606.02a · Communications 606.021 · Mobile Phones 70tal 606.02a · Communications 606.030 · DSL - Digital Subscriber Line 606.040 · Cable TV 606.050 · Water/Garbage 1,151 1,466 1,361 Total 606.000 · Utilities 607.010 · Building 607.011 · Storage 203 203 438 607.02a · Leases 607.020 · Equipment Leased 607.021 · Copier Lease 126 Total 607.02a · Leases 607.021 · Copier Lease 607.021 · Copier Lease 607.021 · Copier Lease 61 187	Total 605.060 · Vaccines	6,795	6,289	8,566
605.080 · Small Tools & Minor Equipment 2,912 119 1,313 Total 605.08a · Tools & Equipment 2,912 119 1,313 Total 605.000 · Supplies 19,649 16,979 17,257 606.000 · Utilities 1,888 2,126 1,874 606.02a · Communications 2,299 2,283 2,320 606.021 · Mobile Phones 609 684 510 Total 606.02a · Communications 2,908 2,967 2,830 606.030 · DSL - Digital Subscriber Line 420 420 420 606.040 · Cable TV 28 28 107 606.050 · Water/Garbage 1,151 1,466 1,361 Total 606.000 · Utilities 6,395 7,007 6,592 607.010 · Building 203 203 438 Total 607.010 · Building 203 203 438 607.02a · Leases 61 61 607.021 · Copier Lease 61 61 607.021 · Copier Leases 61 187	Total 605.05a · Pharmacueticals & Vaccines	8,217	7,140	9,500
Total 605.08a · Tools & Equipment 2,912 119 1,313 Total 605.000 · Supplies 19,649 16,979 17,257 606.000 · Utilities 606.010 · Elect/Gas 1,888 2,126 1,874 606.02a · Communications 606.020 · Phones 2,299 2,283 2,320 606.021 · Mobile Phones 609 684 510 Total 606.02a · Communications 2,908 2,967 2,830 606.030 · DSL - Digital Subscriber Line 420 420 420 606.040 · Cable TV 28 28 107 606.050 · Water/Garbage 1,151 1,466 1,361 Total 606.000 · Utilities 6,395 7,007 6,592 607.010 · Building 203 203 438 Total 607.010 · Building 203 203 438 607.02a · Leases 61 61 61 607.021 · Copier Lease 61 126 Total 607.02a · Leases 61 187	605.08a · Tools & Equipment			
Total 605.000 · Supplies 19,649 16,979 17,257 606.000 · Utilities 606.010 · Elect/Gas 1,888 2,126 1,874 606.02a · Communications 606.020 · Phones 2,299 2,283 2,320 606.021 · Mobile Phones 609 684 510 Total 606.02a · Communications 2,908 2,967 2,830 606.030 · DSL · Digital Subscriber Line 420 420 420 606.040 · Cable TV 28 28 107 606.050 · Water/Garbage 1,151 1,466 1,361 Total 606.000 · Utilities 6,395 7,007 6,592 607.000 · Rental and Lease 607.010 · Building 203 203 438 Total 607.010 · Building 203 203 438 607.02a · Leases 61 61 61 607.021 · Copier Lease 61 187	605.080 · Small Tools & Minor Equipment	2,912	119	1,313
606.000 · Utilities 1,888 2,126 1,874 606.010 · Elect/Gas 1,888 2,126 1,874 606.02a · Communications 2,299 2,283 2,320 606.021 · Mobile Phones 609 684 510 Total 606.02a · Communications 2,908 2,967 2,830 606.030 · DSL - Digital Subscriber Line 420 420 420 606.040 · Cable TV 28 28 107 606.050 · Water/Garbage 1,151 1,466 1,361 Total 606.000 · Utilities 6,395 7,007 6,592 607.000 · Rental and Lease 607.010 · Building 203 203 438 Total 607.010 · Building 203 203 438 607.020 · Leases 61 61 61 607.021 · Copier Lease 61 61 Total 607.022 · Leases 61 187	Total 605.08a · Tools & Equipment	2,912	119	1,313
606.010 · Elect/Gas 1,888 2,126 1,874 606.02a · Communications 2,299 2,283 2,320 606.021 · Mobile Phones 609 684 510 Total 606.02a · Communications 2,908 2,967 2,830 606.030 · DSL - Digital Subscriber Line 420 420 420 606.040 · Cable TV 28 28 107 606.050 · Water/Garbage 1,151 1,466 1,361 Total 606.000 · Utilities 6,395 7,007 6,592 607.000 · Rental and Lease 607.010 · Building 203 203 438 Total 607.010 · Building 203 203 438 607.02a · Leases 61 61 61 607.021 · Copier Lease 126 Total 607.02a · Leases 61 187	Total 605.000 · Supplies	19,649	16,979	17,257
606.02a · Communications 606.020 · Phones 606.021 · Mobile Phones 609 684 510 Total 606.02a · Communications 606.030 · DSL · Digital Subscriber Line 606.040 · Cable TV 606.050 · Water/Garbage 7 total 606.000 · Utilities 607.000 · Rental and Lease 607.010 · Building 607.011 · Storage 203 203 438 Total 607.02a · Leases 607.020 · Equipment Leased 607.021 · Copier Lease Total 607.02a · Leases 607.02a · Leases 607.02a · Leases 607.02a · Leases	606.000 · Utilities			
606.020 ⋅ Phones 2,299 2,283 2,320 606.021 ⋅ Mobile Phones 609 684 510 Total 606.02a ⋅ Communications 2,908 2,967 2,830 606.030 ⋅ DSL - Digital Subscriber Line 420 420 420 606.040 ⋅ Cable TV 28 28 107 606.050 ⋅ Water/Garbage 1,151 1,466 1,361 Total 606.000 ⋅ Utilities 6,395 7,007 6,592 607.010 ⋅ Building 203 203 438 Total 607.010 ⋅ Building 203 203 438 607.02a ⋅ Leases 61 61 61 607.021 ⋅ Copier Lease 61 187 Total 607.02a ⋅ Leases 61 187	606.010 · Elect/Gas	1,888	2,126	1,874
606.021 ⋅ Mobile Phones 609 684 510 Total 606.02a ⋅ Communications 2,908 2,967 2,830 606.030 ⋅ DSL - Digital Subscriber Line 420 420 420 606.040 ⋅ Cable TV 28 28 107 606.050 ⋅ Water/Garbage 1,151 1,466 1,361 Total 606.000 ⋅ Utilities 6,395 7,007 6,592 607.010 ⋅ Rental and Lease 607.010 ⋅ Building 203 203 438 Total 607.010 ⋅ Building 203 203 438 607.02a ⋅ Leases 61 61 61 607.021 ⋅ Copier Lease 126 Total 607.02a ⋅ Leases 61 187	606.02a · Communications			
Total 606.02a · Communications 2,908 2,967 2,830 606.030 · DSL - Digital Subscriber Line 420 420 420 606.040 · Cable TV 28 28 107 606.050 · Water/Garbage 1,151 1,466 1,361 Total 606.000 · Utilities 6,395 7,007 6,592 607.000 · Rental and Lease 607.010 · Building 203 203 438 Total 607.010 · Building 203 203 438 607.02a · Leases 607.020 · Equipment Leased 61 61 607.021 · Copier Lease 126 Total 607.02a · Leases 61 187	606.020 · Phones	2,299	2,283	2,320
606.030 ⋅ DSL - Digital Subscriber Line 420 420 420 606.040 ⋅ Cable TV 28 28 107 606.050 ⋅ Water/Garbage 1,151 1,466 1,361 Total 606.000 ⋅ Utilities 6,395 7,007 6,592 607.000 ⋅ Rental and Lease 607.010 ⋅ Building 607.011 ⋅ Storage 203 203 438 Total 607.010 ⋅ Building 203 203 438 607.02a ⋅ Leases 607.020 ⋅ Equipment Leased 61 61 61 61 607.021 ⋅ Copier Lease 126 Total 607.02a ⋅ Leases 61 187	606.021 · Mobile Phones	609	684	510
606.040 · Cable TV 28 28 107 606.050 · Water/Garbage 1,151 1,466 1,361 Total 606.000 · Utilities 6,395 7,007 6,592 607.000 · Rental and Lease 607.010 · Building 203 203 438 Total 607.011 · Storage 203 203 438 Total 607.010 · Building 203 203 438 607.02a · Leases 61 61 61 607.021 · Copier Lease 126 Total 607.02a · Leases 61 187	Total 606.02a · Communications	2,908	2,967	2,830
606.050 ⋅ Water/Garbage 1,151 1,466 1,361 Total 606.000 ⋅ Utilities 6,395 7,007 6,592 607.000 ⋅ Rental and Lease 607.010 ⋅ Building 203 203 438 Total 607.011 ⋅ Storage 203 203 438 Total 607.010 ⋅ Building 203 203 438 607.02a ⋅ Leases 61 61 61 607.021 ⋅ Copier Lease 126 Total 607.02a ⋅ Leases 61 187	606.030 · DSL - Digital Subscriber Line	420	420	420
Total 606.000 · Utilities 6,395 7,007 6,592 607.000 · Rental and Lease 607.010 · Building 203 203 438 Total 607.010 · Building 203 203 438 607.02a · Leases 607.020 · Equipment Leased 61 61 607.021 · Copier Lease 126 Total 607.02a · Leases 61 187	606.040 · Cable TV	28	28	107
607.000 · Rental and Lease 607.010 · Building 607.011 · Storage 203 203 438 Total 607.010 · Building 203 203 438 607.02a · Leases 61 61 607.021 · Copier Lease 126 Total 607.02a · Leases 61 187	606.050 · Water/Garbage	1,151	1,466	1,361
607.010 · Building 203 203 438 607.011 · Storage 203 203 438 Total 607.010 · Building 203 203 438 607.02a · Leases 61 61 61 607.021 · Copier Lease 126 Total 607.02a · Leases 61 187	Total 606.000 · Utilities	6,395	7,007	6,592
607.011 · Storage 203 203 438 Total 607.010 · Building 203 203 438 607.02a · Leases 61 61 607.021 · Copier Lease 126 Total 607.02a · Leases 61 187	607.000 · Rental and Lease			
Total 607.010 ⋅ Building 203 203 438 607.02a ⋅ Leases 61 61 61 607.021 ⋅ Copier Lease 126 Total 607.02a ⋅ Leases 61 187	607.010 · Building			
607.02a · Leases 61 61 607.020 · Equipment Leased 61 61 607.021 · Copier Lease 126 Total 607.02a · Leases 61 187	607.011 · Storage	203	203	438
607.020 · Equipment Leased 61 61 607.021 · Copier Lease 126 Total 607.02a · Leases 61 187	Total 607.010 · Building	203	203	438
607.021 · Copier Lease 126 Total 607.02a · Leases 61 187	607.02a · Leases			
Total 607.02a · Leases 61 187	607.020 · Equipment Leased	61		61
	607.021 · Copier Lease			126
Total 607.000 · Rental and Lease 264 203 625	Total 607.02a · Leases	61		187
	Total 607.000 ⋅ Rental and Lease	264	203	625

-	Sep 23	Aug 23	Sep 22
608.000 · Insurance Coverages	F =		
608.01a · Workers' Compensation Insurance			
608.010 · Workers' Compensation	22,364	6,646	6,024
608.011 · Previous Year WC Balance	,00.	0,0.0	3,068
Total 608.01a · Workers' Compensation Insuran	22,364	6,646	9,092
608.020 · Auto Liability & PhysicalDamage	1,974	1,974	2,209
608.030 · Property & Equipment	1,640	1,640	1,296
608.04a · Other Libility Insurance	1,010	1,010	1,200
608.040 · Liability-not medical related	818	818	1,848
608.042 · Directors, Officers & Employee	2,357	2,357	2,244
Total 608.04a · Other Libility Insurance	3,175	3,175	4,092
608.050 · Health Entity Liability	18,668	18,668	15,348
Total 608.000 · Insurance Coverages	47,821	32,103	32,037
609.000 · Maintenance & Repairs	47,021	32,103	32,037
609.010 · Buildings			
609.011 · Other Maint	780	619	2,115
609.012 · HVAC	760		2,113
609.013 · Plumbing		1,700 578	294
Total 609.010 · Buildings	780	2,897	2,409
609.020 · Business Park Assoc Fees	1,245	1,245	2, 4 09 1,499
609.030 · Equipment M&R	455	455	1,499
609.040 · Vehicle M&R	400	400	1,170
609.041 · Tires & Wheels	805		800
609.042 · Engine & Drive Train	803	1,137	000
609.044 · Vehicle AC	1,775	1,131	
609.044 · Verilcie AC	281	26	89
Total 609.040 · Vehicle M&R	2,861	1,163	889
609.050 · Uniforms	2,801	1,163	009
-			F 067
Total 609.000 · Maintenance & Repairs 610.000 · Depreciation and Amortization	5,638	5,927	5,967
•	1,901	1 001	1 470
610.010 · Depreciation Expense - District	•	1,981	1,472
610.020 · Depreciation Expense - Amb 610.030 · Depreciation Expense - HC	16,243 7,910	16,031 8,218	15,705 6,293
610.040 · Depreciation Expense-Keystone C	3,901	4,031	3,912
Total 610.000 · Depreciation and Amortization			
•	29,955	30,261	27,382
611.000 · Other operating expenses			
611.020 · Licensing & Privileges			010
611.021 · Provider Licensing & Privileges 611.022 · EMT-Paramedics Licenses & Cert	380	280	910
-			010
Total 611.020 · Licensing & Privileges	380	280	910
611.030 · I.T.		1 0 1 1	01
611.040 · IT - Equipment		1,944	91
611.05a · Software & Licenses			
611.050 · IT-Software/License	400	200	040
611.055 · IT Mgmt & Disaster Recovery	408	362 5 330	816
611.056 · EHR & ePCR Medical Charting	4,862	5,330	971
611.057 · Productivity Software	2,662	3,270	1,562
611.058 · Engagement Software	298	298	335
Total 611.050 · IT-Software/License	8,230	9,260	3,684

	Son 33	Aug 22	Son 22
044.054. UD	Sep 23	Aug 23	Sep 22
611.051 · HR mgmt solution	1,530	1,521	1,402
611.053 · IT-Telehealth			168
611.054 · IT Software - Athena	0.700	40.704	4,000
Total 611.05a · Software & Licenses	9,760	10,781	9,254
Total 611.030 · I.T.	9,760	12,725	9,345
611.060 · Fuel Auto	7,388	8,311	8,532
611.070 · Fees	0.5		(4.5)
611.072 · Bank Service Charge	25	050	(15)
611.073 · Credit Card Transaction Fees	266	652	407
611.074 · Agency Provided Services 611.07a · Agency Prov Servs - Prior FYs	7,672		
611.074 · Agency Provided Services - Other	602	1,453	
	8,274	1,453	
Total 611.074 · Agency Provided Services 611.076 · Collections Commission			2.077
611.076 · Collections Commission 611.078 · PP GEMT IGT Contributions	2,340	598	2,077
•	10.005	98,665	2.460
Total 611.070 · Fees	10,905	101,368	2,469
611.080 · Recruitment costs	1,586		
611.09a · Membership Dues & Subscriptions 611.090 · Dues / Subscriptions			48
611.090 · Dues / Subscriptions 611.091 · Associations	1,429	1 /20	46 1,521
		1,429	
Total 611.09a · Membership Dues & Subscriptio 611.100 · Conferences	1,429	1,429	1,569
611.101 · In-House Training	130	130	25
611.103 · Airfare	(1,000)	1,372	965
611.104 · Hotel & Meal	1,234	1,110	3,945
Total 611.100 · Conferences	364	2,612	4,935
611.110 · Business Travel & Mileage	804	383	421
611.120 · Marketing/PR			
611.124 · Ads	(159)	267	369
611.125 · Other Marketing Exp	, ,	457	878
611.126 · Events	38	(337)	
611.127 · Community Events		600	
Total 611.120 · Marketing/PR	(121)	987	1,247
611.130 · Property Taxes Paid	491	491	438
611.140 · Meals and Recognition			
611.141 · Meals	166	401	
611.142 · Recognition		54	
Total 611.140 · Meals and Recognition	166	455	
611.150 · Miscellaneous			100
611.160 · Community Education			
611.161 · Community CPR Classes	712		
Total 611.160 · Community Education	712		
Total 611.000 · Other operating expenses	33,864	129,041	29,966
Total Expense	602,031	713,810	554,767
Net Ordinary Income	(138,544)	13,947	(119,114)
Other Income/Expense	. , ,	,	
Other Income			
701.000 · District Tax Revenues			
701.010 · Property Tax -Secured/ Unsecure	134,144	134,144	123,242

	Sep 23	Aug 23	Sep 22
701.020 · Direct Assessment-Amb Svcs Fund	20,617	20,617	20,333
Total 701.000 · District Tax Revenues	154,761	154,761	143,575
703.000 · Investment Income	3,692	3,823	77
704.000 · Interest Expense			
704.010 · Interest Expense - HC	(4,546)	(4,564)	(4,756)
Total 704.000 ⋅ Interest Expense	(4,546)	(4,564)	(4,756)
705.000 · Tenant Revenue			
705.030 · Keystone Tenant Income	11,636	11,636	11,333
Total 705.000 · Tenant Revenue	11,636	11,636	11,333
Total Other Income	165,543	165,656	150,229
Other Expense			
802.000 · Keystone District Expense			
802.020 · Keystone Prop & Equip Ins	269	269	209
802.030 · Keystone Liability Insurance			334
802.040 · Keystone Property Taxes Paid	559	559	500
802.050 · Keystone - Other Expenses	327	309	401
802.051 · Keystone - Other Expenses (NEC)	39	35	53
Total 802.000 · Keystone District Expense	1,194	1,172	1,497
810.000 · Misc Other Expense			
801.000 · Keystone CAM			
801.010 · Keystone Business Park Assoc	694	694	887
801.030 · Keystone Cleaning	351	315	302
801.040 · Keystone HVAC			99
801.045 · Keystone Maint & Repairs	80	80	71
801.060 · Keystone Water/Garbage	343	132	151
801.070 · CAM Exp offset by CAM Deposits	(1,468)	(1,221)	(1,963)
Total 801.000 ⋅ Keystone CAM			(453)
Total 810.000 ⋅ Misc Other Expense			(453)
Total Other Expense	1,194	1,172	1,044
Net Other Income	164,349	164,484	149,185
	25,805	178,431	30,071

September 2023

Туре	Date	Num	Name	Credit	Notes
101.000 · Cash and o			Name	Oroun	Notes
101.010 · Tri Count	-	iciits			
101.011 - TCB-O		eckina 17	739		
Check	09/14/2023	_	USDA Rural Development Loan-EFT	10,060.00	
Bill Pmt -Check			Umpqua Bank	6,807.12	
Bill Pmt -Check			Athena Health, Inc.	18,429.30	
Bill Pmt -Check			City Of Patterson-H2O, sewer, garbag	811.71	
Bill Pmt -Check			ABW Medical, LLC	8,230.00	
Check	09/19/2023		Atty General - CA	25.00	
Bill Pmt -Check			CA DHCS (PP-GEMT, IGT)		GEMT Pmt
Check	09/08/2023	32279	REFUND - Ambulance:REFUND - Ala	426.95	
Check	09/08/2023	32280	REFUND - Ambulance:REFUND - Alig	755.20	
Check	09/08/2023	32281	REFUND - Ambulance:REFUND - Hur	303.11	
Check	09/08/2023	32282	REFUND - Ambulance:REFUND - Nur	200.00	
Check	09/08/2023	32283	REFUND - Ambulance:REFUND - Gor	4.25	
Bill Pmt -Check	09/08/2023	32284	Airgas USA, LLC	529.41	
Bill Pmt -Check	09/08/2023	32285	Amazon	238.67	
Bill Pmt -Check	09/08/2023	32286	BICSEC Security, Inc	25.00	
Bill Pmt -Check	09/08/2023	32287	Bound Tree Medical LLC	1,226.94	
Bill Pmt -Check	09/08/2023	32288	Data Path, Inc	6,266.24	
Bill Pmt -Check	09/08/2023	32289	GreenWorks Janitorial Services	4,145.00	
Bill Pmt -Check	09/08/2023	32290	Jorgensen & Co.	258.94	
Bill Pmt -Check	09/08/2023	32291	Language Line	418.71	
Bill Pmt -Check	09/08/2023	32292	Life-Assist	1,314.05	
Bill Pmt -Check	09/08/2023	32293	McAuley Ford	1,136.81	
Bill Pmt -Check	09/08/2023	32294	McKesson Medical Surgical Inc.	1,696.00	
Bill Pmt -Check	09/08/2023	32295	Mission Linen Supply	740.80	
Bill Pmt -Check	09/08/2023	32296	O'Reilly Auto Parts	26.44	
Bill Pmt -Check	09/08/2023	32297	Pacific Records Management	356.67	
Bill Pmt -Check	09/08/2023	32298	Patterson Irrigator	30.00	
Bill Pmt -Check	09/08/2023	32299	Paul Oil Co., Inc.	4,674.41	
Bill Pmt -Check	09/08/2023	32300	Physicians Service Bureau	269.92	
Bill Pmt -Check	09/08/2023	32301	Quest Diagnostics	100.00	
Bill Pmt -Check	09/08/2023	32302	Solutions Group	187.26	
Bill Pmt -Check	09/08/2023	32303	Stanislaus County EMS Agency	7,220.00	Annual Fee
Bill Pmt -Check	09/08/2023	32304	Staples Advantage	64.30	
Bill Pmt -Check	09/08/2023	32305	Stericycle / Shred-it	108.51	
Bill Pmt -Check	09/08/2023	32306	McKesson Medical Surgical Inc.	167.56	
Bill Pmt -Check	09/08/2023	32307	Stericycle / Shred-it	314.68	
Bill Pmt -Check	09/08/2023	32308	TID Turlock Irrigation District +06	2,076.20	
Bill Pmt -Check	09/08/2023	32309	Zoll	649.70	
Bill Pmt -Check	09/08/2023	32310	Workbench True Value Hdwe.	54.61	
Bill Pmt -Check	09/11/2023	32311	AMR-American Medical Response	8,492.33	
Bill Pmt -Check			Beta Healthcare - Workers Comp	22,363.75	Mo pmt & WC Audit
Bill Pmt -Check			Beta Healthcare Group	18,667.93	
Bill Pmt -Check			DeliverHealth	79.00	
Bill Pmt -Check			Mission Linen Supply	64.80	
Bill Pmt -Check			MurphyAustin	5,610.00	
Bill Pmt -Check			V2V Management Solutions	300.00	
Bill Pmt -Check			West Side Storage Baldwin	202.50	
Bill Pmt -Check	09/11/2023	32319	Westside Landscape & Concrete	292.50	

September 2023

Check	Туре	Date	Num	Name	Credit	Notes
Bill Pmt -Check 09/15/2023 32322 Airgas USA, LLC 494.77 Bill Pmt -Check 09/15/2023 32324 Comcast -Other 191.71 Comcast - Other 1992.85 Comcast Business Voice Edge 1,992.85 Comcast Business Voice Edge 1,99	Check	09/15/2023	32320	Wakefield	537.08	
Bill Pmt-Check 09/15/2023 32323 City Of Patterson-H2O, sewer, garbag 654.03 Bill Pmt-Check 09/15/2023 32325 Comcast Business Voice Edge 1,992.85 Bill Pmt-Check 09/15/2023 32325 Frontier-1 HC 8639 266.93 Bill Pmt-Check 09/15/2023 32328 Hi-Tech EVS, Inc. 804.79 Bill Pmt-Check 09/15/2023 32329 Hi-Tech EVS, Inc. 944.41 Bill Pmt-Check 09/15/2023 32329 McKesson Medical Surgical Inc. 944.41 Dill 2 TCB-Payvoll Account 2999 Valler Advisory, Inc. 10,602.25 Liability Check 09/13/2023 Payroll Direct Deposit 84,127.43 Liability Check 09/14/2023 EFT AlG (VALIC) 13,678.68 Liability Check 09/28/2023 E-pay EDD State of California 6,815.61 Liability Check 09/28/2023 E-pay Internal Revenue Service 32,732.20 Paycheck 09/14/2023 25540 Employee Payroll 198.75 Paycheck 09/14/2023 25541 Employee Payroll 188.75 Liability	Check	09/15/2023	32321	Wakefield	762.64	
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Paycheck 09/28/2023 25553 Employee Payroll 598.93 Paycheck 09/28/2023 25554 Employee Payroll 1,428.56 Liability Check 09/29/2023 25555 California State Disbursement Unit 319.38 Liability Check 09/29/2023 25556 Franchise Tax Board 971.97 Liability Check 09/29/2023 25557 Franchise Tax Board 367.12 Liability Check 09/29/2023 25558 United Steelworkers 326.41 Liability Check 09/30/2023 25560 Principal Life Insurance Co 5,122.99 Total 101.012 · TCB-Payroll Account 2999 293,686.10 O1.015 · TCB - Keystone C 8641 Bill Pmt -Check 09/08/2023 10364 Gilberto Arroyo-06 350.00 Bill Pmt -Check 09/15/2023 10365 TID Turlock Irrigation District +06 581.30 City Of Patterson-H2O, sewer, garbag 146.56 Otal 101.015 · TCB - Keystone C 8641 1,077.86 Ital 101.010 · Tri Counties Bank 547,369.54	•					
Paycheck 09/28/2023 25554 Employee Payroll 1,428.56 Liability Check 09/29/2023 25555 California State Disbursement Unit 319.38 Liability Check 09/29/2023 25556 Franchise Tax Board 971.97 Liability Check 09/29/2023 25557 Franchise Tax Board 367.12 Liability Check 09/29/2023 25558 United Steelworkers 326.41 Liability Check 09/30/2023 25560 Principal Life Insurance Co 5,122.99 Total 101.012 · TCB-Payroll Account 2999 293,686.10 O1.015 · TCB - Keystone C 8641 Bill Pmt -Check 09/08/2023 10364 Gilberto Arroyo-06 350.00 Bill Pmt -Check 09/08/2023 10365 TID Turlock Irrigation District +06 581.30 Bill Pmt -Check 09/15/2023 10366 City Of Patterson-H2O, sewer, garbag 146.56 Total 101.015 · TCB - Keystone C 8641 1,077.86 tal 101.010 · Tri Counties Bank 547,369.54	-					
Liability Check 09/29/2023 25556 Franchise Tax Board 971.97 Liability Check 09/29/2023 25557 Franchise Tax Board 367.12 Liability Check 09/29/2023 25558 United Steelworkers 326.41 Liability Check 09/30/2023 25560 Principal Life Insurance Co 5,122.99 Total 101.012 · TCB-Payroll Account 2999 293,686.10 101.015 · TCB · Keystone C 8641 Bill Pmt · Check 09/08/2023 10364 Gilberto Arroyo-06 350.00 Bill Pmt · Check 09/08/2023 10365 TID Turlock Irrigation District +06 581.30 Bill Pmt · Check 09/15/2023 10366 City Of Patterson-H2O, sewer, garbag 146.56 Total 101.015 · TCB · Keystone C 8641 al 101.010 · Tri Counties Bank 547,369.54		09/28/2023	25554		1,428.56	
Liability Check 09/29/2023 25557 Franchise Tax Board 367.12 Liability Check 09/29/2023 25558 United Steelworkers 326.41 Liability Check 09/30/2023 25560 Principal Life Insurance Co 5,122.99 Total 101.012 · TCB-Payroll Account 2999 293,686.10 101.015 · TCB · Keystone C 8641 Bill Pmt -Check 09/08/2023 10364 Gilberto Arroyo-06 350.00 Bill Pmt -Check 09/08/2023 10365 TID Turlock Irrigation District +06 581.30 Bill Pmt -Check 09/15/2023 10366 City Of Patterson-H2O, sewer, garbag 146.56 Total 101.015 · TCB · Keystone C 8641 1,077.86 Total 101.010 · Tri Counties Bank 547,369.54	Liability Check	09/29/2023	25555	California State Disbursement Unit	319.38	
Liability Check 09/29/2023 25558 United Steelworkers 326.41 Liability Check 09/30/2023 25560 Principal Life Insurance Co 5,122.99 Total 101.012 · TCB-Payroll Account 2999 293,686.10 O1.015 · TCB · Keystone C 8641 Bill Pmt · Check 09/08/2023 10364 Gilberto Arroyo-06 350.00 Bill Pmt · Check 09/08/2023 10365 TID Turlock Irrigation District +06 581.30 Bill Pmt · Check 09/15/2023 10366 City Of Patterson-H2O, sewer, garbag 146.56 Total 101.015 · TCB · Keystone C 8641 1,077.86 Total 101.010 · Tri Counties Bank 547,369.54	Liability Check	09/29/2023	25556	Franchise Tax Board	971.97	
Liability Check 09/30/2023 25560 Principal Life Insurance Co 5,122.99 Total 101.012 · TCB-Payroll Account 2999 293,686.10 101.015 · TCB · Keystone C 8641 Bill Pmt -Check 09/08/2023 10364 Gilberto Arroyo-06 350.00 Bill Pmt -Check 09/08/2023 10365 TID Turlock Irrigation District +06 581.30 Bill Pmt -Check 09/15/2023 10366 City Of Patterson-H2O, sewer, garbag 146.56 Total 101.015 · TCB · Keystone C 8641 1,077.86 Tal 101.010 · Tri Counties Bank 547,369.54	Liability Check	09/29/2023	25557	Franchise Tax Board	367.12	
Total 101.012 · TCB-Payroll Account 2999 293,686.10 01.015 · TCB - Keystone C 8641 Bill Pmt -Check 09/08/2023 10364 Gilberto Arroyo-06 350.00 Bill Pmt -Check 09/08/2023 10365 TID Turlock Irrigation District +06 581.30 Bill Pmt -Check 09/15/2023 10366 City Of Patterson-H2O, sewer, garbag 146.56 Total 101.015 · TCB - Keystone C 8641 1,077.86 tal 101.010 · Tri Counties Bank 547,369.54	Liability Check	09/29/2023	25558	United Steelworkers	326.41	
01.015 - TCB - Keystone C 8641 Bill Pmt -Check 09/08/2023 10364 Gilberto Arroyo-06 350.00 TID Turlock Irrigation District +06 581.30 Bill Pmt -Check 09/15/2023 10366 City Of Patterson-H2O, sewer, garbag 146.56 Total 101.015 · TCB - Keystone C 8641 1,077.86 tal 101.010 · Tri Counties Bank 547,369.54	Liability Check	09/30/2023	25560	Principal Life Insurance Co	5,122.99	
Bill Pmt -Check 09/08/2023 10364 Gilberto Arroyo-06 350.00 Bill Pmt -Check 09/08/2023 10365 TID Turlock Irrigation District +06 581.30 Bill Pmt -Check 09/15/2023 10366 City Of Patterson-H2O, sewer, garbag 146.56 Total 101.015 · TCB - Keystone C 8641 1,077.86 tal 101.010 · Tri Counties Bank 547,369.54		-		99	293,686.10	
Bill Pmt -Check 09/08/2023 10365 TID Turlock Irrigation District +06 581.30 Bill Pmt -Check 09/15/2023 10366 City Of Patterson-H2O, sewer, garbag 146.56 Total 101.015 · TCB - Keystone C 8641 1,077.86 tal 101.010 · Tri Counties Bank 547,369.54		-				
Bill Pmt -Check 09/15/2023 10366 City Of Patterson-H2O, sewer, garbag 146.56 Total 101.015 · TCB - Keystone C 8641 1,077.86 tal 101.010 · Tri Counties Bank 547,369.54				-		
Total 101.015 · TCB - Keystone C 8641 1,077.86 tal 101.010 · Tri Counties Bank 547,369.54				<u> </u>		
tal 101.010 · Tri Counties Bank 547,369.54				City Of Patterson-H2O, sewer, garbag		
				<u>-</u>		
101.000 · Cash and cash equivalents 547.369.54				-		
201,000	l 101.000 · Cash	and cash eq	uivalents		547,369.54	

September 2023

T	уре	Date	Num	Name	Credit	Notes
103.000 · Re	estricted	Funds				
103.100 · ⁻	TCB-US	DA Debt Res	erve 723	7		
Check		09/14/2023	eft	USDA Rural Development Loan-EFT	10,060.00	
Check		09/14/2023	eft	USDA Rural Development Loan-EFT		
Total 103.1	100 · TC	B-USDA Deb	t Reserve	e 7237	10,060.00	
Total 103.00	0 · Resti	ricted Funds			10,060.00	
TOTAL					557,429.54	
			Less:			
				Irregular items (highlighted)	128,248.7	
					128,248.7	
			NET WA	ARRANTS ISSUED - September 2023	429,180.88	

As of October 31, 2023

	Oct 31, 23	Sep 30, 23	% Change	Oct 31, 22	Change	Notes
ASSETS						
Current Assets						
101.000 ⋅ Cash and cash equivalents						
101.010 · Tri Counties Bank						
101.011 · TCB-Operating Checking 1739	999,601	888,411	13%	1,016,640	(2%)	
101.012 · TCB-Payroll Account 2999	22,579	63,546	(64%)	31,600	(29%)	
101.013 · TCB-Money Market 4168	10,003	10,003		10,002		
101.015 · TCB - Keystone C 8641	344,647	333,107	3%	219,307	57%	
101.016 · TCB-HC Billing Dept Acct 7262	3,565	3,566		2,946	21%	
101.017 · TCB-Ambulance Fund 1041	2,984	3,043	(2%)	2,690	11%	
Total 101.010 · Tri Counties Bank	1,383,379	1,301,676	6%	1,283,185	8%	
101.030 · Petty Cash in District Office	340	340		340		
101.040 · US Bank Athena Accounts						
101.041 · US Bank-Athena/Rodriguez#4750	28,275	27,147	4%	30,431	(7%)	
101.042 · US Bank HC-Athena Acct#8662	28,345	33,951	(17%)	46,069	(38%)	
Total 101.040 · US Bank Athena Accounts	56,620	61,098	(7%)	76,500	(26%)	
101.090 · LAIF-Local Agncy Invmt Fnd0002	512,788	512,788	, ,	502,731	2%	
Total 101.000 · Cash and cash equivalents	1,953,127	1,875,902	4%	1,862,756	5%	
103.000 · Restricted Funds	,,	,,		,,		
103.100 · TCB-USDA Debt Reserve 7237	122,944	122,942		122,920		
Total 103.000 · Restricted Funds	122,944	122,942		122,920		
105.000 ⋅ BMO Bank Acct#xxx7068	148,645	148,644		148,630		
108.000 · Stifel Investments #52315547	766,347	766,347		760,718	1%	
109.000 · CLASS Investment	,	,		,		
109.001 · DPHCD Prime Fund Account	653,419	653,419			100%	
109.002 · Building Project Fund	160,553	160,553			100%	
109.000 · CLASS Investment - Other	3,812		100%		100%	
Total 109.000 · CLASS Investment	817,784	813,972	0%		100%	
Total Checking/Savings	3,808,847	3,727,807	2%	2,895,024	32%	
Accounts Receivable	-,,-	-,,		_,,		
121.000 · Patient Accounts - Net						
121.100 · Ambulance						
121.101 · AMB Accts Receivable	918,488	1,026,179	(10%)	783,585	17%	
121.102 · AMB Allowance for Doubtful	(698,051)	(779,896)	10%	(595,525)	(17%)	
Total 121.100 · Ambulance	220,437	246,283	(10%)	188,060	17%	
121.300 · Health Center	,	,	, ,	,		
121.301 · HC Accts Receivable	487,667	487,667			100%	
121.302 · HC Accts Receivable - Athena	423,679	426,725	(1%)	176,063	141%	
121.305 · HC Allowance for Doubtful	(50,418)	(72,962)		(20,952)	(141%)	
121.306 · Posted/Unposted Payments	2,924	27,942	(90%)	· , ,	100%	
Total 121.300 · Health Center	863,852	869,372	(1%)	155,111	457%	
Total 121.000 · Patient Accounts - Net	1,084,289	1,115,655	(3%)	343,171	216%	
123.000 · Keystone C Accts Rec	759	471	61%	313	142%	
125.000 · Other Accounts Receivable	127	2,129	(94%)	616	(79%)	
126.000 · Government Reimbursements		_, 5	(0170)	3.0	(. 5 / 5)	
126.123 · July to Dec 2022 GEMT		35,171	(100%)			
126.321 · FYE 2021 PPS	23,981	23,981	()	23,981		
Total 126.000 · Government Reimbursements	23,981	59,152	(59%)	23,981		
Total Accounts Receivable	1,109,156	1,177,407	(6%)	368,081	201%	
TOTAL ACCOUNTS INCOCIVABLE	1,108,100	1,177,407	(0/0)	300,001	ZU 1 /0	

As of October 31, 2023

	Oct 31, 23	Sep 30, 23	% Change	Oct 31, 22	Change	Notes
Other Current Assets						
132.030 · Unapplied Payments - Athena				(36)	100%	
133.000 · Accrued Tax & Fee Receivables	619,044	464,283	33%	574,299	8%	
134.000 · Lease Receivable - Current	82,917	82,917		83,583	(1%)	
135.000 · Medical Supply Inventory	64,747	64,747		49,418	31%	
136.000 · Prepaids	100,084	111,935	(11%)	104,980	(5%)	
Total Other Current Assets	866,792	723,882	20%	812,244	7%	
Total Current Assets	5,784,795	5,629,096	3%	4,075,349	42%	
Fixed Assets						
151.000 · Capital assets						
151.150 · Land						
151.152 ⋅ E Street Land	427,630	427,630		427,630		
151.153 · Keystone B Land	162,914	162,914		162,914		
151.156 · Keystone C Land	148,000	148,000		148,000		
Total 151.150 · Land	738,544	738,544		738,544		
151.160 · Buildings & Improvements	,	,		,		
151.161 ⋅ E St Building	815,861	815,861		815,861		
151.162 · AMB Building & Improvement	55,777	55,777		9,456	490%	
151.163 · Keystone B Ext Bldg	901,410	901,410		901,410		
151.165 · Keystone B Improvements	1,463,428	1,463,428		1,460,848	0%	
151.167 · Keystone C Bldg	1,858,501	1,858,501		1,858,501		
Total 151.160 · Buildings & Improvements	5,094,977	5,094,977		5,046,076	1%	
151.170 · Equipment						
151.171 · District Office Equipment	56,558	56,558		39,625	43%	
151.172 · Ambulance Equipment	1,391,353	1,372,359	1%	1,512,959	(8%)	
151.173 · Health Center Equipment	400,685	400,685		325,974	23%	
Total 151.170 · Equipment	1,848,596	1,829,602	1%	1,878,558	(2%)	
151.180 · Construction Work-in-Progress		•		•	` ,	
151.182 · E Street Building	96,969	93,866	3%	1,829	5,202%	
151.18a · AMB Bldg Camera Installation	•	•		3,253	(100%)	
151.18b · AMB Driver Video Monitoring Sys		18,994	(100%)	7,122	(100%)	
151.18c · 2023 Ambulance	3,757	3,757	·		100%	
Total 151.180 · Construction Work-in-Progress	100,726	116,617	(14%)	12,204	725%	
151.190 · Other Capital Assets	, -	,		,		
151.191 · Electronic Med. Record Software	1,793	1,793		1,793		
151.190 · Other Capital Assets - Other	25,305	25,305		25,305		
Total 151.190 · Other Capital Assets	27,098	27,098		27,098		
151.200 · Accumulated Depreciation	(2,891,494)	(2,860,076)	(1%)	(2,676,748)	(8%)	
Total 151.000 · Capital assets	4,918,447	4,946,762	(1%)	5,025,732	(2%)	
Total Fixed Assets	4,918,447	4,946,762	(1%)	5,025,732	(2%)	
Other Assets	.,0.0,	.,0 .0,1 02	(170)	3,023,102	(= 75)	
150.000 · Lease Receivable - Non Current	273,263	273,263		327,809	(17%)	
Total Other Assets	273,263	273,263		327,809	(17%)	
TOTAL ASSETS	10,976,505		1%	9,428,890	16%	
IOTAL AUGL IO	10,310,303	10,043,121	1 /0	3,420,030	10 /0	

As of October 31, 2023

	Oct 31, 23	Sep 30, 23	% Change	Oct 31, 22	Change	Notes
LIABILITIES & EQUITY						
Liabilities						
Current Liabilities						
Total Accounts Payable	108,462	97,410	11%	118,482	(8%)	
Total Credit Cards	997	1,227	(19%)		100%	
Other Current Liabilities						
252.000 · AMB Account Overpayments		(1,690)	100%	510	(100%)	
Total 253.000 · Accrued Payroll Liabilities	332,555	342,806	(3%)	267,119	24%	
253.280 · COBRA Premium Payable				288	(100%)	
254.000 · Current Loan Payable						
254.010 · Current USDA Loan	68,096	68,096		65,436	4%	
Total 254.000 · Current Loan Payable	68,096	68,096		65,436	4%	
257.000 ⋅ Keystone C CAM	1,049	830	26%	1,991	(47%)	
257.500 · Keystone C Security Deposit	5,000	5,000		5,000		
Total Other Current Liabilities	406,700	415,042	(2%)	340,344	19%	
Total Current Liabilities	516,159	513,679	0%	458,826	12%	
Long Term Liabilities						
270.000 · Deferred Inflows - Leases	356,180	356,180		411,392	(13%)	
290.010 · USDA Loan - 1700 Keystone B	1,348,204	1,353,882	(0%)	1,417,120	(5%)	
Total Long Term Liabilities	1,704,384	1,710,062	(0%)	1,828,512	(7%)	
Total Liabilities	2,220,543	2,223,741	(0%)	2,287,338	(3%)	
Equity						
350.000 · Unrestricted Assets	2,625,771	2,705,771	(3%)	2,028,461	29%	
360.000 · Assigned Fund Balance						
360.030 · Asset Replacement Fund						
360.031 · Approved Capital Expenses	361,490	361,490		159,117	127%	
360.030 · Asset Replacement Fund - Other	783,726	783,726		428,885	83%	_
Total 360.030 · Asset Replacement Fund	1,145,216	1,145,216		588,002	95%	•
360.070 · Operating Cash Reserve	1,491,000	1,491,000		1,416,000	5%	
Total 360.000 · Assigned Fund Balance	2,636,216	2,636,216		2,004,002	32%	•
370.000 ⋅ Restricted Fund Balance						
370.010 · Mitigation Fees	255,702	255,702		122,150	109%	
370.050 · Restricted for Debt Service	120,720	120,720		120,720		
370.070 · Building Project Reserve	160,000	80,000	100%		100%	
Total 370.000 · Restricted Fund Balance	536,422	456,422	18%	242,870	121%	•
390.000 · Net Fixed Assets (Capital)	2,492,762	2,492,762		2,492,762		
Net Income	464,793	334,211	39%	373,461		YTD overall result
Total Equity	8,755,964	8,625,382	2%	7,141,556	23%	·
TOTAL LIABILITIES & EQUITY	10,976,507	10,849,123	1%	9,428,894	16%	:

	Oct 31, 23	Sep 30, 23
Month End Cash Balance	3,808,847	3,727,807
101.015 - TCB Keystone C 8641	(344,647)	(333,107)
103.100 - TCB USDA Debt Reserve 7237	(122,944)	(122,942)
370.010 - Mitigation Fees	(255,702)	(255,702)
360.030 - Asset Replacement Fund	(1,145,216)	(1,145,216)
AP & Payroll Liabilities	(441,017)	(440,216)
UNENCUMBERED CASH	1,499,321	1,430,624
Percent of Operating Reserve	101%	96%
360.070 - Operating Reserve	1,491,000	1,491,000

Del Puerto Health Care District YTD by Class

July through October 2023

	Total 00 Tax Revenue		Total 01 DPHCD		Total 02 Patterson District Ambulance		Total 03 Del Puerto Health Center		r Total 06 Keystone Bldg C			TOTAL						
			Budget			Budget			Budget			Budget			Budget			Budget
	Jul - Oct 23	Budget	FY23-24	Jul - Oct 23	Budget	FY23-24	Jul - Oct 23	Budget	FY23-24	Jul - Oct 23	Budget	FY23-24	Jul - Oct 23	Budget	FY23-24	Jul - Oct 23	Budget	FY23-24
Ordinary Income/Expense																		
Income												=						
401.000 · Gross Patient Service Revenue								3,448,892		1,479,145		3,472,486					4,606,387	13,819,161
403.000 · Adjustments							(2,220,773)		(6,757,739)	(455,156)	(94,359)	(283,076)				(2,675,929)		(7,040,815)
405.000 · Bad Debt				4.040	4 000	0.000	(304,849)	(253,704)	(761,111)	17,423	0.000	40.000				(287,426)	(253,704)	(761,111)
407.000 ⋅ Other Income				1,049	1,000	3,000	3,294	1,900	5,700	4,476	3,333	10,000				8,819	6,233	18,700
Total Income				1,049	1,000	3,000	1,278,740	944,508	2,833,525	,,	1,066,470	3,199,410				,,-	2,011,978	6,035,935
Gross Profit				1,049	1,000	3,000	1,278,740	944,508	2,833,525	1,045,888	1,066,470	3,199,410				2,325,677	2,011,978	6,035,935
Expense																		
601.000 · Salaries & Wages				182,487	167,548	500,829	559,905	546,458	1,623,442	468,955	479,983	1,434,969				1,211,347	1,193,989	3,559,240
602.000 · Employee Benefits				42,288	45,444	138,228	127,257	138,666	416,207	126,762	139,919	419,925				296,307	324,029	974,360
603.000 · Professional Fees				35,837	25,000	49,000	16,878	17,625	52,874	137,849	141,003	411,920				190,564	183,628	558,794
604.000 · Purchased Services				5,216	11,675	16,885	86,168	89,961	277,884	115,650	128,264	384,793				207,034	229,900	679,562
605.000 ⋅ Supplies				1,911	2,751	8,258	26,311	30,279	90,837	31,830	31,468	94,404				60,052	64,498	193,499
606.000 · Utilities				2,706	2,570	7,708	8,652	7,816	23,447	14,826	15,426	46,279				26,184	25,812	77,434
607.000 ⋅ Rental and Lease				61	75	300				810	810	2,430				871	885	2,730
608.000 ⋅ Insurance Coverages				17,432	13,438	40,317	76,885	81,353	244,060	50,159	42,475	127,426				144,476	137,266	411,803
609.000 · Maintenance & Repairs				479	806	2,418	23,368	27,887	83,660	9,221	11,127	33,381				33,068	39,820	119,459
610.000 · Depreciation and Amortization				7,761	6,323	18,963	65,593	63,190	189,570	32,517	30,236	90,708	15,996	15,866	47,597	121,867	115,615	346,838
611.000 · Other operating expenses			25,756	22,579	25,058	75,064	170,083	162,941	480,983	38,548	37,224	105,554				231,210	225,223	687,357
699.999 · Condensed Item Adj. Expense					0			0			0						0	
Total Expense			25,756	318,756	300,688	857,970	1,161,100	1,166,176	3,482,964	1,027,126	1,057,935	3,151,789	15,996	15,866	47,597	2,522,978	2,540,665	7,611,076
Net Ordinary Income			(25,756)	(317,707)	(30,858)	(854,970)	117,640	(356,081)	(649,439)	18,761	(125,881)	47,621	(15,996)	(15,866)	(47,597)	(197,302)	(528,686)	(1,575,141)
Other Income/Expense																		
Other Income																		
701.000 · District Tax Revenues	536,576	536,577	1,609,732				82,468	82,470	247,409							619,044	619,047	1,857,141
703.000 · Investment Income				19,038	15,334	40,000	0			0						19,038	15,334	40,000
704.000 · Interest Expense										(17,927)	(17,597)	(52,792)				(17,927)	(17,597)	(52,792)
705.000 · Tenant Revenue													46,670	38,985	116,956	46,670	38,985	116,956
710.000 · Misc Other Income											1,267	3,800					1,267	3,800
Total Other Income	536,576	536,577	1,609,732	19,038	15,334	40,000	82,468	82,470	247,409	(17,927)	(16,331)	(48,992)	46,670	38,985	116,956	666,825	657,035	1,965,105
Other Expense																		
802.000 · Keystone District Expense													4,730	5,979	17,936	4,730	5,979	17,936
810.000 · Misc Other Expense																		17,936
Total Other Expense									0				4,730	5,979	17,936	4,730	5,979	17,936
Net Other Income	536,576	536,577	1,609,732	19,038	15,334	40,000	82,468	82,470	247,409	(17,927)	(16,331)	(48,992)	41,940	33,007	99,020	662,095	651,057	1,947,169
Net Income	536,576	,-	1,583,976	(298,670)	(15,524)	(814,970)	200,109	(273,612)	(402,030)	834	(142,212)	(1,371)	25,945	,	51,423	464,794	122,370	372,028
699.999 · Condensed Item Adj. Expense				(299,631)	(268,831)	(806,492)	149,815	(134,415)	403,246	149,815	134,415	403,246						
NET after Admin Cost	536,576	536,577	1,583,976	961	253,307	(8,478)	349,924	(273,612)	(805,276)	834	(142,212)	(404,617)	25,945	17,141	51,423	464,794	122,370	372,028

	Oct 23	Sep 23	Oct 22
Ordinary Income/Expense		•	
Income			
401.000 · Gross Patient Service Revenue			
401.01a · Ambulance Revenue			
401.010 · AMB Ambulance Services	974,481	843,741	848,635
Total 401.01a · Ambulance Revenue	974,481	843,741	848,635
401.02a · Health Center Revenue			
401.020 · Health Center Services	362,971	287,895	173,279
401.041 · HC Capitation Payments	36,212	26,853	30,282
Total 401.02a · Health Center Revenue	399,183	314,748	203,561
Total 401.000 · Gross Patient Service Revenue	1,373,664	1,158,489	1,052,196
403.000 · Adjustments	, ,	, ,	, ,
403.100 · Contractual Adjustments			
403.010 · AMB Adjustments			
401.011 · GEMT Federal Reimbursement			
401.012 · GEMT Current Year Reimbursement	3,164		
Total 401.011 · GEMT Federal Reimbursement	3,164		
403.011 · AMB Revenue Adjustments	(75)	1,237	3
403.012 · AMB GEMT QAF Add-on Pymt	2,764		124
403.015 · AMB Contractual Allowances	(593,429)	(542,101)	(573,053)
Total 403.010 · AMB Adjustments	(587,576)	(540,864)	(572,926)
403.020 · HC Adjustments			
403.027 · HC Revenue Adjustments	(28,792)	(33,128)	
403.030 · HC Contractual Allowances	(184,246)	(84,456)	
407.030 · Payer Incentives Received	6,650		3,619
Total 403.020 · HC Adjustments	(206,388)	(117,584)	3,619
Total 403.100 · Contractual Adjustments	(793,964)	(658,448)	(569,307)
Total 403.000 · Adjustments	(793,964)	(658,448)	(569,307)
405.000 · Bad Debt	, , ,	, ,	
405.010 · AMB Write-offs			
405.011 · AMB Allowance for Doubtful	81,845	56,774	(18,574)
405.012 · AMB Rcvd from Written Off Accts	5,881	1,321	3,388
405.013 · AMB Bad Debt	(129,836)	(97,571)	(55,179)
Total 405.010 · AMB Write-offs	(42,110)	(39,476)	(70,365)
405.020 · HC Write-offs			
405.021 · HC Allowance for Doubtful	22,544	2,172	(3,232)
Total 405.020 · HC Write-offs	22,544	2,172	(3,232)
Total 405.000 · Bad Debt	(19,566)	(37,304)	(73,597)
407.000 · Other Income	, , ,	, , ,	, , ,
407.040 · Community Education Classes		345	
407.000 · Other Income - Other	7,244	405	16,752
Total 407.000 · Other Income	7,244	750	16,752
Total Income	567,378	463,487	426,044
Gross Profit	567,378	463,487	426,044
Expense	, , ,	, -	- , -
601.000 · Salaries & Wages			
601.010 · Regular Operations	264,676	254,741	216,295
601.020 · Community Service	1,387	2,415	1,383
601.030 · Continuing Education - Employee	331	197	,
· ,			

•	Oct 23	Sep 23	Oct 22
601.050 ⋅ Paid Time Off	JUL 23	oep za	JUL 22
601.050 · Paid Time Oil			1,690
601.052 · Extended Sick Leave	565	2,099	451
601.050 · Paid Time Off - Other	24,237	28,835	24,688
Total 601.050 · Paid Time Off	24,802	30,934	26,829
601.055 · Accrued Leave Payout	4,953	-0,001	678
601.070 · Incentive	.,	4,113	J. C
Total 601.000 · Salaries & Wages	296,149	292,400	245,185
602.000 · Employee Benefits	,	•	•
602.020 · Health Ins			
602.021 · Life Insurance and AD&D	374	374	369
602.022 · Dental Insurance	2,389	2,423	2,254
602.023 · Vision Insurance	443	449	423
602.024 · Medical Insurance	30,445	32,146	28,820
Total 602.020 · Health Ins	33,651	35,392	31,866
602.040 · Retirement			
602.041 · 414(h) Retirement Contribution	11,543	10,908	9,426
602.042 · 457(b) Company Match	5,610	5,061	4,042
Total 602.040 · Retirement	17,153	15,969	13,468
602.050 · Payroll Taxes			
602.051 · Social Security	15,637	15,856	13,403
602.052 · Medicare Tax	4,214	3,989	3,291
602.053 · CA UI & ETT	64	51	3
Total 602.050 · Payroll Taxes	19,915	19,896	16,697
Total 602.000 · Employee Benefits	70,719	71,257	62,031
603.000 · Professional Fees			
603.010 · Medical			
603.020 · Physician Services			
603.025 · Medical Directorship	8,833	8,833	8,833
603.028 · Physician Services	26,500	26,500	26,500
Total 603.020 · Physician Services	35,333	35,333	35,333
603.030 · Non Physician Providers			
603.037 · NPP Continuing Medical Educatio			(2,298)
Total 603.030 · Non Physician Providers			(2,298)
Total 603.010 · Medical	35,333	35,333	33,035
603.040 · Legal & Attorney			
603.041 · General Counsel	2,000	5,487	491
603.042 · Litigation		293	708
Total 603.040 · Legal & Attorney	2,000	5,780	1,199
603.050 · Administrative Consultants			3,451
603.070 · Accountants			
603.071 · Financial Statements	23,887		20,584
Total 603.070 · Accountants	23,887		20,584
Total 603.000 · Professional Fees	61,220	41,113	58,269
604.000 · Purchased Services			
604.030 · Health Screenings			2,603
604.050 · Billing			
604.052 · HC Billing			
604.05a · Athena Collection Fee	10,609	11,949	7,924

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604 0Fb Conitation Collection For	Oct 23	Sep 23	Oct 22
604.05b · Capitation Collection Fee 604.05c · Incentive Collection Fee		2,397	1,614 645
Total 604.052 · HC Billing	10,609	14,346	10,183
604.053 · Coding	8,230	8,230	10,163
604.054 · Credentialing	0,230	0,230	1,350
604.055 · AMB Billing	11,898	11,267	10,495
_	30,737		32,978
Total 604.050 · Billing 604.060 · Linen	1,369	33,843 1.068	1,040
604.070 · Security	323	1,066	1,040 299
604.080 · Cleaning	323 4,145	4,145	4,145
604.100 · IT - Labor			
604.110 · 11 · Labor 604.110 · Communication for Patients	4,769 655	4,769 601	4,836 538
604.120 · Medical Waste Disposal	790 717	790	752
604.130 · Records Management		694 7.535	3,398
604.140 · Ambulance Dispatch Services	8,995 165	7,575 165	8,548
604.150 · Patient Surveys			50.407
Total 604.000 · Purchased Services	52,665	53,675	59,137
605.000 · Supplies			
605.020 · Operating Supplies		107	170
605.021 · Printing & Copiers	025	187	179
605.022 · Office Supplies	935	640	713
605.023 · Facility Supplies	212	665	309
Total 605.020 · Operating Supplies	1,147	1,492	1,201
605.040 · Medical Consumable	004	004	4.45
605.042 · Oxygen	301	691	445
605.04a · Transport & Clinical Supplies	4 400	0.57	770
605.043 · Medical Supplies	1,490	957	776
605.044 · Medical Supplies - COVID	483	1,028	2,529
605.045 · IV Therapy	925	1,025	665
605.046 · Diagnostic	2,041	2,156	2,005
605.047 · Infection Control	704	110	0.57
605.048 · Patient Transport	764	1,061	857
Total 605.04a · Transport & Clinical Supplies	5,703	6,337	6,832
Total 605.040 · Medical Consumable	6,004	7,028	7,277
605.05a · Pharmacueticals & Vaccines	4.000	4 400	4 400
605.050 · Pharmaceutical	1,603	1,422	1,189
605.060 · Vaccines	0.500		
605.061 · HPV	2,530	4.004	
605.062 · Pneumonia Vaccines		4,661	4 400
605.064 · Flu Vaccines	F7.4	2,134	1,492
605.067 · Menactra	574 504		557
605.068 · Miscellaneous Vaccines	591	0.705	2,124
Total 605.060 · Vaccines	3,695	6,795	4,173
Total 605.05a · Pharmacueticals & Vaccines	5,298	8,217	5,362
605.08a · Tools & Equipment			_
605.080 · Small Tools & Minor Equipment	366	2,912	373
605.081 · Minor Medical Equipment			1,073
Total 605.08a · Tools & Equipment	366	2,912	1,446
Total 605.000 ⋅ Supplies	12,815	19,649	15,286

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	Oct 23	Sep 23	Oct 22
606.000 · Utilities			
606.010 · Elect/Gas	1,655	1,888	1,576
606.02a · Communications			
606.020 · Phones	2,520	2,299	2,268
606.021 · Mobile Phones	684	609	509
Total 606.02a · Communications	3,204	2,908	2,777
606.030 · DSL - Digital Subscriber Line	420	420	420
606.040 · Cable TV	28	28	94
606.050 · Water/Garbage	1,137	1,151	1,369
Total 606.000 · Utilities	6,444	6,395	6,236
607.000 · Rental and Lease			
607.010 · Building			
607.011 · Storage	203	203	438
Total 607.010 · Building	203	203	438
607.02a · Leases			
607.020 · Equipment Leased		61	
607.021 · Copier Lease		.	126
Total 607.02a · Leases		61	126
Total 607.000 · Rental and Lease	203	264	564
608.000 · Insurance Coverages	200	204	304
608.01a · Workers' Compensation Insurance			
608.010 · Workers' Compensation	6,646	22,364	6,024
Total 608.01a · Workers' Compensation Insurance	6,646	22,364	6,024
608.020 · Auto Liability & PhysicalDamage	1,974	1,974	2,209
608.030 · Property & Equipment	1,640	1,640	1,296
608.04a · Other Libility Insurance	1,040	1,040	1,230
608.040 · Liability-not medical related	818	818	1,848
608.042 · Directors, Officers & Employee	2,357	2,357	2,244
	3,175	3,175	
Total 608.04a · Other Libility Insurance 608.050 · Health Entity Liability	18,668	18,668	4,092 15.349
			15,348
Total 608.000 ⋅ Insurance Coverages 609.000 ⋅ Maintenance & Repairs	32,103	47,821	28,969
609.010 · Mainteriance & Repairs			
609.011 · Other Maint	1,147	780	1,852
609.015 · Electric	1,141	700	908
	1,147	780	
Total 609.010 · Buildings 609.020 · Business Park Assoc Fees	1,147	1,245	2,760 1,499
609.030 · Equipment M&R	534	455	6,647
	554	400	0,047
609.040 · Vehicle M&R 609.041 · Tires & Wheels	602	805	587
609.044 · Vehicle AC	002	1,775	301
609.045 · General Vehicle M&R	2.060	281	2 117
	2,960		2,117
Total 609.040 · Vehicle M&R	3,562	2,861	2,704
609.050 · Uniforms	1,754	297	1,622
Total 609.000 · Maintenance & Repairs	8,242	5,638	15,232
610.000 · Depreciation and Amortization	4 007	4.004	4 504
610.010 · Depreciation Expense - District	1,897	1,901	1,521
610.020 · Depreciation Expense - Amb	17,317	16,243	16,228
610.030 · Depreciation Expense - HC	8,172	7,910	6,454

10.040 - Depreciation Expense-Keystone C	•	Oct 23	Sep 23	Oct 22
Total 610.000 · Depreciation and Amortization 611.000 · Other operating expenses 611.020 · Licensing & Privileges 611.021 · Provider Licensing & Privileges 611.022 · EMT-Paramedics Licenses & Cert 320 380 49	610.040 · Depreciation Expense-Keystone C	4.031	_	4.042
611.000 · Other operating expenses 611.020 · Licensing & Privileges 508 (322) 611.021 · Provider Licensing & Privileges 508 380 49 1611.022 · EMT-Paramedics Licenses & Cert 320 380 49 Total 611.020 · Licensing & Privileges 828 380 (273) 611.030 · LT. 86 611.050 · LT Software & Licenses 611.056 · EHR & ePCR Medical Charting 4.862 971 611.055 · IT Mgmt & Disaster Recovery 784 408 545 611.056 · EHR & ePCR Medical Charting 4.862 4,862 971 611.057 · Productivity Software 3,249 2,662 1,802 611.058 · Engagement Software 298 298 338 7 Total 611.050 · IT-Software/License 9,193 8,230 3,653 611.051 · HR mgmt solution 1,530 1,530 1,390 611.052 · IT-Software Athena 10,209 9,760 9,211 Total 611.053 · Software & Licenses 10,723 9,760 9,211 611.060 · Fuel Auto 8,981 7,388 8,668 611.070 · Fees 41 25 33 611			· · · · · · · · · · · · · · · · · · ·	
611.020 · Licensing & Privileges 508 (322) 611.022 · EMT-Paramedics Licenses & Cert 320 380 49 701al 611.020 · Licensing & Privileges 828 380 (273) 611.030 · I.T. 611.040 · IT - Equipment 86 611.055 · Software & Licenses 611.055 · IT Mgmt & Disaster Recovery 784 408 545 611.055 · IT Mgmt & Disaster Recovery 784 408 545 611.057 · Productivity Software 3,249 2,662 1,802 611.057 · Productivity Software 298 298 335 70tal 611.050 · IT-Software/License 9,193 8,230 3,653 611.051 · HR mgmt solution 1,530 1,530 1,390 611.053 · IT-Software - Athena 10,723 9,760 9,211 70tal 611.053 · IT-Software - Athena 10,723 9,760 9,211 70tal 611.053 · Software & Licenses 10,723 9,760 9,211 611.060 · Fuel Aluto 8,981 7,388 8,68 611.070 · Fees 611.074 · Agency Provided Services 293 266<	•	21,111		,
611.021 · Provider Licensing & Privileges 508 (322) 611.022 · EMT-Paramedics Licenses & Cert 320 380 49 Total 611.020 · Licensing & Privileges 828 380 (273) 611.030 · LT. 611.040 · LT · Equipment 86 611.055 · IT Software & Licenses 611.055 · IT Mgmt & Disaster Recovery 784 408 545 611.055 · IT Mgmt & Disaster Recovery 784 408 545 611.057 · Productivity Software 3,249 2,662 1,802 611.058 · Engagement Software 298 298 335 Total 611.050 · IT-Software/License 9,193 8,230 3,653 611.051 · HR mgmt solution 1,530 1,530 1,390 611.053 · IT-Telehealth 168 4,000 611.054 · IT Software & Licenses 10,723 9,760 9,211 611.056 · Ele Auto 8,981 7,388 8,668 611.070 · Fees 10,723 9,760 9,211 611.066 · Fuel Auto 8,981 7,388 8,668 611.077 · Bank Service Charge				
611.022 · EMT-Paramedics Licenses & Cert 320 380 49 Total 611.020 · Licensing & Privileges 828 380 (273) 611.030 · I.T. 611.040 · IT - Equipment 86 611.055 · Software & Licenses 611.055 · IT Mgmt & Disaster Recovery 784 408 545 611.056 · EHR & ePCR Medical Charting 4,862 4,862 971 611.057 · Productivity Software 3,249 2,662 1,802 611.058 · Engagement Software 298 298 335 Total 611.050 · IT-Software/License 9,193 8,230 3,653 611.051 · HR mgmt solution 1,530 1,530 1,390 611.053 · IT-Telehealth 8 10,723 9,760 9,211 Total 611.053 · Software & Licenses 10,723 9,760 9,211 Total 611.055 · Software & Licenses 10,723 9,760 9,211 Total 611.050 · Tele Auto 8,981 7,388 8,668 611.070 · Fees 41 25 33 611.071 · Software & Licenses 10,723 9,760 <t< td=""><td></td><td>508</td><td></td><td>(322)</td></t<>		508		(322)
Total 611.020 - Licensing & Privileges 828 380 (273) 611.030 - I.T. 611.040 - IT - Equipment 86 611.055 - IT - Equipment 86 611.055 - IT - Software & Licenses 611.055 - IT - Software & Licenses 611.055 - IT Mgmt & Disaster Recovery 784 408 545 611.056 - EHR & ePCR Medical Charting 4.862 4.862 971 611.057 - Productivity Software 3.249 2.662 1.802 611.058 - Engagement Software 298 298 335 70tal 611.050 - IT-Software/License 9,193 8,230 3,653 611.051 - HR mgmt solution 1,530 1,530 1,330 611.053 - IT-Telehealth 168 611.054 - IT Software - Athena 4,000 Total 611.053 - Software & Licenses 10,723 9,760 9,211 70tal 611.050 - EHR Auto 8,981 7,388 8,668 611.070 - Fees 611.070 - Fees 611.072 - Bank Service Charge 41 25 33 611.073 - Credit Card Transaction Fees 293 266 297 611.074 - Agency Provided Services 611.074 - Agency Provided Services 611.074 - Agency Provided Services 962 8,274 2,962 611.076 - Collections Commission 302 2,340 445 611.077 - Other Fees 1,598 10,905 4,087 611.090 - Necruitment costs 1,598 10,905 4,087 611.090 - Necruitment costs 1,598 10,905 4,087 611.090 - Necruitment costs 1,429 1,429 1,521 611.091 - Associations 1,429 1,429 1,521 611.092 - Information 190 191 101 1	•	320	380	
611.030 · I.T. 611.040 · IT - Equipment 611.05a · Software & Licenses 611.055 · IT Mgmt & Disaster Recovery 611.056 · EHR & ePCR Medical Charting 611.057 · Productivity Software 611.058 · Engagement Software 611.058 · Engagement Software 7 claf 11.059 · IT-Software/License 611.051 · HR mgmt solution 611.053 · IT-Telehealth 611.054 · IT Software - Athena 611.054 · IT Software & Licenses 611.050 · Software & Licenses 611.070 · Fees 611.070 · Fees 611.071 · Agency Provided Services 611.072 · Bank Service Charge 611.073 · Credit Card Transaction Fees 611.074 · Agency Provided Services 611.074 · Agency Provided Services 611.076 · Collections Commission 611.077 · Other Fees 7 claf 611.077 · Pees 611.076 · Collections Commission 611.077 · Other Fees 611.078 · Recruitment costs 611.090 · Necruitment costs 611.090 · Necruitment costs 611.090 · Dues / Subscriptions 611.091 · Associations 611.092 · Information 611.092 · Information 611.092 · Information 611.093 · Information 611.094 · Membership Dues & Subscriptions 611.095 · Membership Dues & Subscriptions 611.096 · Membership Dues & Subscriptions 611.097 · Agency Provided Services 611.097 · Agency Provided Services 611.098 · Membership Dues & Subscriptions 611.099 · Dues / Subscriptions 611.090 · Dues / Subscriptions 611.091 · Associations 611.092 · Information 611.092 · Information 611.093 · Membership Dues & Subscriptions 611.094 · Horbuse Training 611.005 · Conference Fees 611.010 · Conference Fe	Total 611.020 · Licensing & Privileges		380	
611.050 · IT-Software & Licenses 611.050 · IT-Software/License 784 408 545 611.055 · EHR & ePCR Medical Charting 4,862 4,862 971 611.056 · EHR & ePCR Medical Charting 3,249 2,662 1,802 611.057 · Productivity Software 298 298 335 Total 611.050 · IT-Software/License 9,193 8,230 3,653 611.051 · HR mgmt solution 1,530 1,530 1,390 611.053 · IT-Telehealth 4,000 611.054 · IT Software - Athena 4,000 Total 611.050 · Software & Licenses 10,723 9,760 9,211 70tal 611.050 · Software & Licenses 10,723 9,760 9,211 70tal 611.050 · Software & Licenses 10,723 9,760 9,211 70tal 611.050 · Fuel Auto 8,981 7,388 8,668 611.070 · Fees 41 25 33 611.072 · Sank Service Charge 41 25 33 611.073 · Agency Provided Services 293 266 297 611.074 · Agency Provided Services 962				(- /
611.050 · IT-Software & Licenses 611.050 · IT-Software/License 784 408 545 611.055 · EHR & ePCR Medical Charting 4,862 4,862 971 611.056 · EHR & ePCR Medical Charting 3,249 2,662 1,802 611.057 · Productivity Software 298 298 335 Total 611.050 · IT-Software/License 9,193 8,230 3,653 611.051 · HR mgmt solution 1,530 1,530 1,390 611.053 · IT-Telehealth 4,000 611.054 · IT Software - Athena 4,000 Total 611.050 · Software & Licenses 10,723 9,760 9,211 70tal 611.050 · Software & Licenses 10,723 9,760 9,211 70tal 611.050 · Software & Licenses 10,723 9,760 9,211 70tal 611.050 · Fuel Auto 8,981 7,388 8,668 611.070 · Fees 41 25 33 611.072 · Sank Service Charge 41 25 33 611.073 · Agency Provided Services 293 266 297 611.074 · Agency Provided Services 962	611.040 · IT - Equipment	86		
611.055 · IT Mgmt & Disaster Recovery 784 408 545 611.056 · EHR & ePCR Medical Charting 4,862 4,862 971 611.057 · Productivity Software 3,249 2,662 1,802 611.058 · Engagement Software 298 298 335 Total 611.050 · IT-Software/License 9,193 8,230 3,653 611.051 · HR mgmt solution 1,530 1,390 611.053 · IT-Telehealth 168 611.054 · IT Software - Athena 4,000 Total 611.05a · Software & Licenses 10,723 9,760 9,211 611.060 · Fuel Auto 8,981 7,388 8,668 611.072 · Bank Service Charge 41 25 33 611.073 · Credit Card Transaction Fees 293 266 297 611.074 · Agency Provided Services 293 266 297 611.074 · Agency Provided Services 962 8,274 2,962 Total 611.074 · Agency Provided Services - Other 962 8,274 2,962 611.074 · Agency Provided Services 962 8,274 2,962 <				
611.056 · EHR & ePCR Medical Charting 4,862 4,862 1,802 611.057 · Productivity Software 3,249 2,662 1,802 611.058 · Engagement Software 298 298 335 Total 611.050 · IT-Software/License 9,193 8,230 3,653 611.051 · HR mgmt solution 1,530 1,530 1,390 611.053 · IT-Telehealth 168 4,000 611.054 · IT Software · Athena 4,000 Total 611.05a · Software & Licenses 10,723 9,760 9,211 Total 611.070 · Fees 10,809 9,760 9,211 611.060 · Fuel Auto 8,981 7,388 8,668 611.070 · Fees 41 25 33 611.072 · Bank Service Charge 41 25 33 611.073 · Credit Card Transaction Fees 293 266 297 611.074 · Agency Provided Services 611.074 · Agency Provided Services 962 8,274 2,962 611.074 · Agency Provided Services - Other 962 8,274 2,962 611.075 · Collections Commission	611.050 · IT-Software/License			
611.056 · EHR & ePCR Medical Charting 4,862 4,862 1,802 611.057 · Productivity Software 3,249 2,662 1,802 611.058 · Engagement Software 298 298 335 Total 611.050 · IT-Software/License 9,193 8,230 3,653 611.051 · HR mgmt solution 1,530 1,530 1,390 611.053 · IT-Telehealth 168 4,000 611.054 · IT Software · Athena 4,000 Total 611.05a · Software & Licenses 10,723 9,760 9,211 Total 611.070 · Fees 10,809 9,760 9,211 611.060 · Fuel Auto 8,981 7,388 8,668 611.070 · Fees 41 25 33 611.072 · Bank Service Charge 41 25 33 611.073 · Credit Card Transaction Fees 293 266 297 611.074 · Agency Provided Services 611.074 · Agency Provided Services 962 8,274 2,962 611.074 · Agency Provided Services · Other 962 8,274 2,962 611.075 · Collections Commission	611.055 · IT Mgmt & Disaster Recovery	784	408	545
611.057 · Productivity Software 3,249 2,662 1,802 611.058 · Engagement Software 298 298 335 Total 611.050 · IT-Software/License 9,193 8,230 3,653 611.051 · HR mgmt solution 1,530 1,530 1,390 611.053 · IT-Telehealth 168 61.054 · IT Software - Athena 4,000 Total 611.05a · Software & Licenses 10,723 9,760 9,211 611.060 · Fuel Auto 8,981 7,388 8,668 611.070 · Fees 611.072 · Bank Service Charge 41 25 33 611.073 · Credit Card Transaction Fees 293 266 297 611.074 · Agency Provided Services 611.074 · Agency Provided Services 7,672 611.074 · Agency Provided Services - Other 962 802 2,962 Total 611.076 · Collections Commission 302 2,340 445 611.076 · Collections Commission 302 2,340 445 611.09a · Membership Dues & Subscriptions 1,586 60 60 611.09a · Membership Dues & Subscriptions 1,619 1,429 <t< td=""><td>•</td><td>4,862</td><td>4,862</td><td>971</td></t<>	•	4,862	4,862	971
611.058 · Engagement Software 298 298 335 Total 611.050 · IT-Software/License 9,193 8,230 3,653 611.051 · HR mgmt solution 1,530 1,530 1,390 611.053 · IT-Telehealth 168 168 611.054 · IT Software · Athena 4,000 Total 611.05a · Software & Licenses 10,723 9,760 9,211 611.060 · Fuel Auto 8,981 7,388 8,668 611.070 · Fees 41 25 33 611.072 · Bank Service Charge 41 25 33 611.073 · Credit Card Transaction Fees 293 266 297 611.074 · Agency Provided Services 7,672 611.074 · Agency Provided Services 611.074 · Agency Provided Services 962 602 2,962 611.074 · Agency Provided Services · Other 962 8,274 2,962 611.075 · Collections Commission 302 2,340 445 611.090 · Dues / Subscriptions 1,598 10,905 4,087 611.09a · Membership Dues & Subscriptions 1,619 1,429 1,	-			1,802
Total 611.050 · IT-Software/License 9,193 8,230 3,653 611.051 · HR mgmt solution 1,530 1,530 1,390 611.053 · IT-Telehealth 168 611.054 · IT Software · Athena 4,000 Total 611.05a · Software & Licenses 10,723 9,760 9,211 Total 611.030 · I.T. 10,809 9,760 9,211 611.060 · Fuel Auto 8,981 7,388 8,668 611.070 · Fees 41 25 33 611.072 · Bank Service Charge 41 25 33 611.073 · Credit Card Transaction Fees 293 266 297 611.074 · Agency Provided Services 611.074 · Agency Provided Services 602 2,962 611.074 · Agency Provided Services - Other 962 602 2,962 701a 611.074 · Agency Provided Services 962 8,274 2,962 611.075 · Collections Commission 302 2,340 445 611.090 · Recruitment costs 1,598 10,905 4,087 611.091 · Associations 1,429 1,429 1,	•			335
611.051 · HR mgmt solution 1,530 1,530 1,390 611.053 · IT-Telehealth 168 611.054 · IT Software - Athena 4,000 Total 611.05a · Software & Licenses 10,723 9,760 9,211 Total 611.05a · Software & Licenses 10,809 9,760 9,211 611.060 · Fuel Auto 8,981 7,388 8,668 611.070 · Fees 41 25 33 611.072 · Bank Service Charge 41 25 33 611.073 · Credit Card Transaction Fees 293 266 297 611.074 · Agency Provided Services 611.074 · Agency Provided Services - Other 962 602 2,962 Total 611.074 · Agency Provided Services - Other 962 8,274 2,962 611.076 · Collections Commission 302 2,340 445 611.077 · Other Fees 1,598 10,905 4,087 611.080 · Recruitment costs 1,598 10,905 4,087 611.091 · Associations 1,429 1,429 1,521 611.092 · Information 190 19 Total 611.104 · Hotuse Training 245 130		9,193	8,230	3,653
611.053 · IT-Telehealth 168 611.054 · IT Software - Athena 4,000 Total 611.05a · Software & Licenses 10,723 9,760 9,211 Total 611.030 · I.T. 10,809 9,760 9,211 611.060 · Fuel Auto 8,981 7,388 8,668 611.070 · Fees 41 25 33 611.073 · Credit Card Transaction Fees 293 266 297 611.074 · Agency Provided Services 611.074 · Agency Provided Services - Other 962 602 2,962 611.074 · Agency Provided Services - Other 962 602 2,962 Total 611.074 · Agency Provided Services - Other 962 8,274 2,962 611.076 · Collections Commission 302 2,340 445 611.077 · Other Fees 1,598 10,905 4,087 611.080 · Recruitment costs 1,598 10,905 4,087 611.091 · Associations 1,429 1,429 1,521 611.092 · Information 190 19 Total 611.09a · Membership Dues & Subscriptions 1,619 1,429 1,588 611.100 · Conferences 675 <td>611.051 · HR mgmt solution</td> <td></td> <td></td> <td></td>	611.051 · HR mgmt solution			
Total 611.05a · Software & Licenses 10,723 9,760 9,211 Total 611.030 · I.T. 10,809 9,760 9,211 611.060 · Fuel Auto 8,981 7,388 8,668 611.070 · Fees 611.072 · Bank Service Charge 41 25 33 611.073 · Credit Card Transaction Fees 293 266 297 611.074 · Agency Provided Services 293 266 297 611.074 · Agency Provided Services · Other 962 602 2,962 Total 611.074 · Agency Provided Services · Other 962 8,274 2,962 611.076 · Collections Commission 302 2,340 445 611.077 · Other Fees 1,598 10,905 4,087 611.080 · Recruitment costs 1,598 10,905 4,087 611.09a · Membership Dues & Subscriptions 48 611.090 · Dues / Subscriptions 48 611.091 · Associations 1,429 1,429 1,521 611.092 · Information 190 19 Total 611.100 · Conferences 675 611.101 · In-House Training <td>3</td> <td>,</td> <td>,</td> <td></td>	3	,	,	
Total 611.030 · I.T. 10,809 9,760 9,211 611.060 · Fuel Auto 8,981 7,388 8,668 611.070 · Fees 41 25 33 611.072 · Bank Service Charge 41 25 33 611.073 · Credit Card Transaction Fees 293 266 297 611.074 · Agency Provided Services 7,672 611.074 · Agency Provided Services - Other 962 602 2,962 Total 611.074 · Agency Provided Services - Other 962 8,274 2,962 611.076 · Collections Commission 302 2,340 445 611.077 · Other Fees 1,598 10,905 4,087 611.080 · Recruitment costs 1,598 10,905 4,087 611.090 · Dues / Subscriptions 48 611.090 · Dues / Subscriptions 48 611.091 · Associations 1,429 1,429 1,521 611.092 · Information 190 19 19 Total 611.109 · Membership Dues & Subscriptions 1,619 1,429 1,588 611.101 · In-House Training 245 130	611.054 · IT Software - Athena			4,000
611.060 · Fuel Auto 8,981 7,388 8,668 611.070 · Fees 611.072 · Bank Service Charge 41 25 33 611.073 · Credit Card Transaction Fees 293 266 297 611.074 · Agency Provided Services 7,672 7611.074 · Agency Provided Services - Other 962 602 2,962 Total 611.074 · Agency Provided Services - Other 962 8,274 2,962 611.076 · Collections Commission 302 2,340 445 611.077 · Other Fees 1,598 10,905 4,087 611.080 · Recruitment costs 1,598 10,905 4,087 611.091 · Associations 1,429 1,429 1,521 611.092 · Information 190 19 Total 611.09a · Membership Dues & Subscriptions 1,619 1,429 1,588 611.100 · Conferences 675 611.102 · Conference Fees 675 611.101 · In-House Training 245 130 159 611.102 · Conference Fees 675 (1,000) 108 611.104 · Hotel & Meal 3,101 1,234 1,233 Total 611.100 · Conferences 4	Total 611.05a · Software & Licenses	10,723	9,760	9,211
611.070 · Fees 41 25 33 611.072 · Bank Service Charge 41 25 33 611.073 · Credit Card Transaction Fees 293 266 297 611.074 · Agency Provided Services 7,672 611.074 · Agency Provided Services - Other 962 602 2,962 Total 611.074 · Agency Provided Services 962 8,274 2,962 611.076 · Collections Commission 302 2,340 445 611.077 · Other Fees 1,598 10,905 4,087 611.080 · Recruitment costs 1,598 10,905 4,087 611.091 · Associations 1,429 1,521 611.090 · Dues / Subscriptions 48 611.092 · Information 190 19 19 Total 611.093 · Membership Dues & Subscriptions 1,619 1,429 1,588 611.100 · Conferences 675 611.102 · Conference Fees 675 611.102 · Conference Fees 675 611.103 · Airfare (1,000) 108 611.104 · Hotel & Meal 3,101 1,234 1,233 Total 611.100 · Conferences 4,021 364 1,500 <td< td=""><td>Total 611.030 · I.T.</td><td>10,809</td><td>9,760</td><td>9,211</td></td<>	Total 611.030 · I.T.	10,809	9,760	9,211
611.072 · Bank Service Charge 41 25 33 611.073 · Credit Card Transaction Fees 293 266 297 611.074 · Agency Provided Services 7,672 7 611.074 · Agency Provided Services - Other 962 602 2,962 Total 611.074 · Agency Provided Services 962 8,274 2,962 611.076 · Collections Commission 302 2,340 445 611.077 · Other Fees 350 1,598 10,905 4,087 611.080 · Recruitment costs 1,586 60 611.090 · Dues / Subscriptions 48 61 1,429 1,429 1,521 611.091 · Associations 1,429 1,429 1,521 611 1,090 · Membership Dues & Subscriptions 1,619 1,429 1,588 611.092 · Information 190 19 19 19 Total 611.093 · Membership Dues & Subscriptions 1,619 1,429 1,588 611.100 · Conferences 675 675 611 675 611 675 611 675 611 675 611 675 611 675 611 675 <td>611.060 · Fuel Auto</td> <td>8,981</td> <td>7,388</td> <td>8,668</td>	611.060 · Fuel Auto	8,981	7,388	8,668
611.073 · Credit Card Transaction Fees 293 266 297 611.074 · Agency Provided Services 7,672 611.074 · Agency Provided Services - Other 962 602 2,962 Total 611.074 · Agency Provided Services 962 8,274 2,962 611.076 · Collections Commission 302 2,340 445 611.077 · Other Fees 350 4,087 611.080 · Recruitment costs 1,598 10,905 4,087 611.09a · Membership Dues & Subscriptions 48 611.090 · Dues / Subscriptions 48 611.091 · Associations 1,429 1,429 1,521 611.092 · Information 190 19 Total 611.09a · Membership Dues & Subscriptions 1,619 1,429 1,588 611.100 · Conferences 675 611.102 · Conference Fees 675 611.103 · Airfare (1,000) 108 611.104 · Hotel & Meal 3,101 1,234 1,233 Total 611.100 · Conferences 4,021 364 1,500 611.110 · Business Travel & Mileage 272 804 352 611.120 · Marketing/PR 611.124 · Ads 30 (159)	611.070 · Fees			
611.074 · Agency Provided Services 7,672 611.07a · Agency Prov Servs - Prior FYs 7,672 611.074 · Agency Provided Services - Other 962 602 2,962 Total 611.074 · Agency Provided Services 962 8,274 2,962 611.076 · Collections Commission 302 2,340 445 611.077 · Other Fees 350 Total 611.070 · Fees 1,598 10,905 4,087 611.080 · Recruitment costs 1,586 60 611.09a · Membership Dues & Subscriptions 48 611.09a · Membership Dues & Subscriptions 48 611.091 · Associations 1,429 1,429 1,521 611.092 · Information 190 19 Total 611.09a · Membership Dues & Subscriptions 1,619 1,429 1,588 611.100 · Conferences 675 611.102 1,619 1,429 1,588 611.101 · In-House Training 245 130 159 611 611.102 · Conference Fees 675 675 611 611.104 · Hotel & Meal 3,101 1,234 1,233 1,234 1,233 Total 611.100 · Conferences 4,021 364 <td>611.072 · Bank Service Charge</td> <td>41</td> <td>25</td> <td>33</td>	611.072 · Bank Service Charge	41	25	33
611.07a · Agency Prov Servs - Prior FYs 7,672 611.074 · Agency Provided Services - Other 962 602 2,962 Total 611.074 · Agency Provided Services 962 8,274 2,962 611.076 · Collections Commission 302 2,340 445 611.077 · Other Fees 350 Total 611.070 · Fees 1,598 10,905 4,087 611.080 · Recruitment costs 1,586 60 611.09a · Membership Dues & Subscriptions 48 611.090 · Dues / Subscriptions 48 611.091 · Associations 1,429 1,429 1,521 611.092 · Information 190 19 Total 611.09a · Membership Dues & Subscriptions 1,619 1,429 1,588 611.100 · Conferences 675 675 611.102 · Conference Fees 675 675 611.103 · Airfare (1,000) 108 611.104 · Hotel & Meal 3,101 1,234 1,233 Total 611.100 · Conferences 4,021 364 1,500 611.110 · Business Travel & Mileage 272 804 352 611.124 · Ads 30 (159) <td>611.073 · Credit Card Transaction Fees</td> <td>293</td> <td>266</td> <td>297</td>	611.073 · Credit Card Transaction Fees	293	266	297
611.074 · Agency Provided Services - Other 962 602 2,962 Total 611.074 · Agency Provided Services 962 8,274 2,962 611.076 · Collections Commission 302 2,340 445 611.077 · Other Fees 350 Total 611.070 · Fees 1,598 10,905 4,087 611.080 · Recruitment costs 1,586 60 611.09a · Membership Dues & Subscriptions 48 611.090 · Dues / Subscriptions 48 611.091 · Associations 1,429 1,429 1,521 611.092 · Information 190 19 Total 611.09a · Membership Dues & Subscriptions 1,619 1,429 1,588 611.100 · Conferences 675 611.100 108 611.102 · Conference Fees 675 675 611.103 · Airfare (1,000) 108 611.104 · Hotel & Meal 3,101 1,234 1,233 Total 611.100 · Conferences 4,021 364 1,500 611.110 · Business Travel & Mileage 272 804 352 611.124 · Ads	611.074 · Agency Provided Services			
Total 611.074 · Agency Provided Services 962 8,274 2,962 611.076 · Collections Commission 302 2,340 445 611.077 · Other Fees 1,598 10,905 4,087 611.080 · Recruitment costs 1,586 60 611.09a · Membership Dues & Subscriptions 48 611.091 · Associations 1,429 1,429 1,521 611.092 · Information 190 19 Total 611.09a · Membership Dues & Subscriptions 1,619 1,429 1,588 611.100 · Conferences 675 130 159 611.102 · Conference Fees 675 (1,000) 108 611.104 · Hotel & Meal 3,101 1,234 1,233 Total 611.100 · Conferences 4,021 364 1,500 611.110 · Business Travel & Mileage 272 804 352 611.120 · Marketing/PR 30 (159) 219 611.125 · Other Marketing Exp 105	611.07a · Agency Prov Servs - Prior FYs		7,672	
611.076 · Collections Commission 302 2,340 445 611.077 · Other Fees 350 Total 611.070 · Fees 1,598 10,905 4,087 611.080 · Recruitment costs 1,586 60 611.09a · Membership Dues & Subscriptions 48 611.091 · Associations 1,429 1,429 1,521 611.092 · Information 190 19 Total 611.09a · Membership Dues & Subscriptions 1,619 1,429 1,588 611.100 · Conferences 611.100 · Conferences 675 130 159 611.102 · Conference Fees 675 (1,000) 108 611.104 · Hotel & Meal 3,101 1,234 1,233 Total 611.100 · Conferences 4,021 364 1,500 611.110 · Business Travel & Mileage 272 804 352 611.120 · Marketing/PR 30 (159) 219 611.125 · Other Marketing Exp 105	611.074 · Agency Provided Services - Other	962	602	2,962
611.077 · Other Fees 350 Total 611.070 · Fees 1,598 10,905 4,087 611.080 · Recruitment costs 1,586 60 611.09a · Membership Dues & Subscriptions 48 611.091 · Associations 1,429 1,429 1,521 611.092 · Information 190 19 Total 611.09a · Membership Dues & Subscriptions 1,619 1,429 1,588 611.100 · Conferences 611.101 · In-House Training 245 130 159 611.102 · Conference Fees 675 (1,000) 108 611.104 · Hotel & Meal 3,101 1,234 1,233 Total 611.100 · Conferences 4,021 364 1,500 611.110 · Business Travel & Mileage 272 804 352 611.120 · Marketing/PR 30 (159) 219 611.125 · Other Marketing Exp 105	Total 611.074 · Agency Provided Services	962	8,274	2,962
Total 611.070 · Fees 1,598 10,905 4,087 611.080 · Recruitment costs 1,586 60 611.09a · Membership Dues & Subscriptions 48 611.091 · Associations 1,429 1,429 1,521 611.092 · Information 190 19 Total 611.09a · Membership Dues & Subscriptions 1,619 1,429 1,588 611.100 · Conferences 611.101 · In-House Training 245 130 159 611.102 · Conference Fees 675 (1,000) 108 611.104 · Hotel & Meal 3,101 1,234 1,233 Total 611.100 · Conferences 4,021 364 1,500 611.110 · Business Travel & Mileage 272 804 352 611.120 · Marketing/PR 30 (159) 219 611.125 · Other Marketing Exp 105	611.076 · Collections Commission	302	2,340	445
611.080 · Recruitment costs 1,586 60 611.09a · Membership Dues & Subscriptions 48 611.091 · Associations 1,429 1,429 1,521 611.092 · Information 190 19 Total 611.09a · Membership Dues & Subscriptions 1,619 1,429 1,588 611.100 · Conferences 611.101 · In-House Training 245 130 159 611.102 · Conference Fees 675 (1,000) 108 611.104 · Hotel & Meal 3,101 1,234 1,233 Total 611.100 · Conferences 4,021 364 1,500 611.110 · Business Travel & Mileage 272 804 352 611.120 · Marketing/PR 30 (159) 219 611.125 · Other Marketing Exp 105	611.077 · Other Fees			350
611.09a · Membership Dues & Subscriptions 48 611.090 · Dues / Subscriptions 1,429 1,429 1,521 611.092 · Information 190 19 Total 611.09a · Membership Dues & Subscriptions 1,619 1,429 1,588 611.100 · Conferences 245 130 159 611.101 · In-House Training 245 130 159 611.102 · Conference Fees 675 (1,000) 108 611.104 · Hotel & Meal 3,101 1,234 1,233 Total 611.100 · Conferences 4,021 364 1,500 611.110 · Business Travel & Mileage 272 804 352 611.120 · Marketing/PR 30 (159) 219 611.125 · Other Marketing Exp 105	Total 611.070 · Fees	1,598	10,905	4,087
611.090 · Dues / Subscriptions 48 611.091 · Associations 1,429 1,429 1,521 611.092 · Information 190 19 Total 611.09a · Membership Dues & Subscriptions 1,619 1,429 1,588 611.100 · Conferences 245 130 159 611.101 · In-House Training 245 130 159 611.102 · Conference Fees 675 (1,000) 108 611.103 · Airfare (1,000) 108 611.104 · Hotel & Meal 3,101 1,234 1,233 Total 611.100 · Conferences 4,021 364 1,500 611.110 · Business Travel & Mileage 272 804 352 611.120 · Marketing/PR 30 (159) 219 611.125 · Other Marketing Exp 105	611.080 ⋅ Recruitment costs		1,586	60
611.091 · Associations 1,429 1,429 1,521 611.092 · Information 190 19 Total 611.09a · Membership Dues & Subscriptions 1,619 1,429 1,588 611.100 · Conferences 245 130 159 611.101 · In-House Training 245 130 159 611.102 · Conference Fees 675 (1,000) 108 611.104 · Hotel & Meal 3,101 1,234 1,233 Total 611.100 · Conferences 4,021 364 1,500 611.110 · Business Travel & Mileage 272 804 352 611.120 · Marketing/PR 30 (159) 219 611.125 · Other Marketing Exp 105	611.09a · Membership Dues & Subscriptions			
611.092 · Information 190 19 Total 611.09a · Membership Dues & Subscriptions 1,619 1,429 1,588 611.100 · Conferences 611.101 · In-House Training 245 130 159 611.102 · Conference Fees 675 (1,000) 108 611.103 · Airfare (1,000) 108 611.104 · Hotel & Meal 3,101 1,234 1,233 Total 611.100 · Conferences 4,021 364 1,500 611.110 · Business Travel & Mileage 272 804 352 611.120 · Marketing/PR 30 (159) 219 611.125 · Other Marketing Exp 105	611.090 · Dues / Subscriptions			48
Total 611.09a · Membership Dues & Subscriptions 1,619 1,429 1,588 611.100 · Conferences 245 130 159 611.102 · Conference Fees 675 (1,000) 108 611.103 · Airfare (1,000) 108 611.104 · Hotel & Meal 3,101 1,234 1,233 Total 611.100 · Conferences 4,021 364 1,500 611.110 · Business Travel & Mileage 272 804 352 611.120 · Marketing/PR 30 (159) 219 611.125 · Other Marketing Exp 105	611.091 · Associations	1,429	1,429	1,521
611.100 · Conferences 611.101 · In-House Training 245 130 159 611.102 · Conference Fees 675 611.103 · Airfare (1,000) 108 611.104 · Hotel & Meal 3,101 1,234 1,233 Total 611.100 · Conferences 4,021 364 1,500 611.110 · Business Travel & Mileage 272 804 352 611.120 · Marketing/PR 30 (159) 219 611.125 · Other Marketing Exp 105	611.092 · Information	190		19
611.101 · In-House Training 245 130 159 611.102 · Conference Fees 675 611.103 · Airfare (1,000) 108 611.104 · Hotel & Meal 3,101 1,234 1,233 Total 611.100 · Conferences 4,021 364 1,500 611.110 · Business Travel & Mileage 272 804 352 611.120 · Marketing/PR 30 (159) 219 611.125 · Other Marketing Exp 105	Total 611.09a · Membership Dues & Subscriptions	1,619	1,429	1,588
611.102 · Conference Fees 675 611.103 · Airfare (1,000) 108 611.104 · Hotel & Meal 3,101 1,234 1,233 Total 611.100 · Conferences 4,021 364 1,500 611.110 · Business Travel & Mileage 272 804 352 611.120 · Marketing/PR 30 (159) 219 611.124 · Ads 30 (159) 219 611.125 · Other Marketing Exp 105	611.100 · Conferences			
611.103 · Airfare (1,000) 108 611.104 · Hotel & Meal 3,101 1,234 1,233 Total 611.100 · Conferences 4,021 364 1,500 611.110 · Business Travel & Mileage 272 804 352 611.120 · Marketing/PR 30 (159) 219 611.124 · Ads 30 (159) 219 611.125 · Other Marketing Exp 105	<u> </u>	245	130	159
611.104 · Hotel & Meal 3,101 1,234 1,233 Total 611.100 · Conferences 4,021 364 1,500 611.110 · Business Travel & Mileage 272 804 352 611.120 · Marketing/PR 30 (159) 219 611.125 · Other Marketing Exp 105		675		
Total 611.100 · Conferences 4,021 364 1,500 611.110 · Business Travel & Mileage 272 804 352 611.120 · Marketing/PR 30 (159) 219 611.124 · Ads 30 (159) 219 611.125 · Other Marketing Exp 105	611.103 · Airfare		(1,000)	108
611.110 · Business Travel & Mileage 272 804 352 611.120 · Marketing/PR 30 (159) 219 611.124 · Ads 30 (159) 219 611.125 · Other Marketing Exp 105	611.104 · Hotel & Meal	3,101	1,234	1,233
611.120 · Marketing/PR 611.124 · Ads 30 (159) 219 611.125 · Other Marketing Exp 105	Total 611.100 · Conferences	4,021	364	1,500
611.124 · Ads 30 (159) 219 611.125 · Other Marketing Exp 105	611.110 · Business Travel & Mileage	272	804	352
611.125 · Other Marketing Exp 105				
		30	(159)	
611.126 · Events 38				105
	611.126 · Events		38	

	Oct 23	Sep 23	Oct 22
Total 611.120 · Marketing/PR	30	(121)	324
611.130 · Property Taxes Paid	491	491	438
611.140 · Meals and Recognition			
611.141 · Meals	157	166	
611.142 · Recognition	485		
Total 611.140 · Meals and Recognition	642	166	
611.160 · Community Education			
611.161 · Community CPR Classes	354	712	
Total 611.160 · Community Education	354	712	
Total 611.000 · Other operating expenses	29,645	33,864	25,955
Total Expense	601,622	602,031	545,109
Net Ordinary Income	(34,244)	(138,544)	(119,065)
Other Income/Expense	(, , ,	, ,	, ,
Other Income			
701.000 · District Tax Revenues			
701.010 · Property Tax -Secured/ Unsecure	134,144	134,144	123,242
701.020 · Direct Assessment-Amb Svcs Fund	20,617	20,617	20,333
Total 701.000 · District Tax Revenues	154,761	154,761	143,575
703.000 · Investment Income	3,859	3,692	74
704.000 · Interest Expense	·	•	
704.010 · Interest Expense - HC	(4,383)	(4,546)	(4,586)
Total 704.000 · Interest Expense	(4,383)	(4,546)	(4,586)
705.000 · Tenant Revenue	(/===/	(, ,	(,===,
705.030 · Keystone Tenant Income	11,762	11,636	11,456
Total 705.000 · Tenant Revenue	11,762	11,636	11,456
Total Other Income	165,999	165,543	150,519
Other Expense	·	•	·
802.000 · Keystone District Expense			
802.020 · Keystone Prop & Equip Ins	269	269	209
802.030 · Keystone Liability Insurance			334
802.040 · Keystone Property Taxes Paid	559	559	500
802.050 · Keystone - Other Expenses	304	327	379
802.051 · Keystone - Other Expenses (NEC)	40	39	49
Total 802.000 · Keystone District Expense	1,172	1,194	1,471
810.000 · Misc Other Expense			
801.000 · Keystone CAM			
801.010 · Keystone Business Park Assoc	694	694	887
801.030 · Keystone Cleaning	360	351	276
801.045 · Keystone Maint & Repairs	80	80	71
801.060 · Keystone Water/Garbage	253	343	107
801.070 · CAM Exp offset by CAM Deposits	(1,387)	(1,468)	35
Total 801.000 · Keystone CAM			1,376
Total 810.000 ⋅ Misc Other Expense			1,376
Total Other Expense	1,172	1,194	2,847
Net Other Income	164,827	164,349	147,672

Туре	Date	Num	Name	Credit	Notes
101.000 · Cash and c	ash equival	ents			
101.010 - Tri Count	ies Bank				
101.011 · TCB-Op	perating Che	ecking 17	739		
Check	10/31/2023			30.00	
Bill Pmt -Check	10/11/2023	EFT	Umpqua Bank	7,663.73	
Bill Pmt -Check	10/16/2023	EFT	ABW Medical, LLC	8,230.00	
Bill Pmt -Check	10/19/2023	EFT	Athena Health, Inc.	14,693.48	
Bill Pmt -Check	10/19/2023	EFT	City Of Patterson-H2O, sewer, garbag	840.79	
Bill Pmt -Check	10/03/2023	32331	Bound Tree Medical LLC	1,621.41	
Bill Pmt -Check	10/03/2023	32332	Data Path, Inc	6,266.24	
Bill Pmt -Check	10/03/2023	32333	DeliverHealth	237.00	
Bill Pmt -Check	10/03/2023	32334	EMS eSchedule	4,659.20	
Bill Pmt -Check	10/03/2023	32335	FP Mailing Solutions	61.33	
Bill Pmt -Check	10/03/2023	32336	IBM	350.00	
Bill Pmt -Check	10/03/2023	32337	Life-Assist	3,155.23	
Bill Pmt -Check	10/03/2023	32338	MD - Rodriguez, Jose	35,333.33	
Bill Pmt -Check	10/03/2023	32339	Mission Linen Supply	800.76	
Bill Pmt -Check	10/03/2023	32340	MO-CAL Office Solutions	186.50	
Bill Pmt -Check	10/03/2023	32341	Paul Oil Co., Inc.	3,955.39	
Bill Pmt -Check	10/03/2023	32342	PG&E	53.40	
Bill Pmt -Check	10/03/2023	32343	Staples Advantage	134.60	
Bill Pmt -Check	10/03/2023	32344	Terminix	73.00	
Bill Pmt -Check	10/03/2023	32345	Verizon Wireless	533.93	
Bill Pmt -Check	10/11/2023	32346	Airgas USA, LLC	202.77	
Bill Pmt -Check	10/11/2023	32347	American Ambulance Association	525.00	
Bill Pmt -Check	10/11/2023	32348	AMR-American Medical Response	7,575.04	
Bill Pmt -Check	10/11/2023	32349	BICSEC Security, Inc	25.00	
Bill Pmt -Check	10/11/2023	32350	California Chamber of Commerce	799.00	
Bill Pmt -Check	10/11/2023	32351	Cole Huber (Cota Cole)	6,834.31	incl prior months bill
Bill Pmt -Check	10/11/2023	32352	Crescent Work & Outdoor #1	302.62	
Bill Pmt -Check			GreenWorks Janitorial Services	4,145.00	
Bill Pmt -Check			Language Line	170.08	
Bill Pmt -Check			Life-Assist	996.44	
Bill Pmt -Check			McAuley Ford	1,734.59	
Bill Pmt -Check			McKesson Medical Surgical Inc.	1,613.59	
Bill Pmt -Check			Pacific Records Management	270.46	
Bill Pmt -Check			Patterson City Tow Service	281.00	
Bill Pmt -Check			Patterson Irrigator	750.00	
Bill Pmt -Check			Paul Oil Co., Inc.	3,432.96	
Bill Pmt -Check			Physicians Service Bureau	271.22	
Bill Pmt -Check			Sacramento Metro Fire District		incl prior months bill
Bill Pmt -Check			Solutions Group	1,485.80	
Bill Pmt -Check			Stericycle	607.75	
Bill Pmt -Check			Stericycle	182.33	
Bill Pmt -Check			Stericycle / Shred-it	112.18	
Bill Pmt -Check			Stericycle / Shred-it	325.16	
Bill Pmt -Check			Staples Advantage	477.17	
Bill Pmt -Check			TID Turlock Irrigation District +06	1,835.00	
Bill Pmt -Check			Workbench True Value Hdwe.	63.47	
Bill Pmt -Check			Zoll	1,117.59	
Check	10/19/2023		REFUND - Ambulance: REFUND - Shi	200.00	
Check	10/19/2023		REFUND - Ambulance: REFUND - Wh	200.00	
Check	10/19/2023	32375	REFUND - Ambulance:REFUND - Mod	379.29	

Туре	Date	Num	Name	Credit	Notes
Check	10/19/2023	32376	REFUND - Ambulance:REFUND - HP	199.08	
Bill Pmt -Check	10/19/2023	32377	Airgas USA, LLC	192.77	
Bill Pmt -Check	10/19/2023	32378	Beta Healthcare - Workers Comp	6,645.75	
Bill Pmt -Check	10/19/2023	32379	Beta Healthcare Group	18,667.93	
Bill Pmt -Check	10/19/2023	32380	Bound Tree Medical LLC	357.33	
Bill Pmt -Check	10/19/2023	32381	City of Patterson-Business Licenses	110.04	
Bill Pmt -Check	10/19/2023	32382	City Of Patterson-H2O, sewer, garbag	764.29	
Bill Pmt -Check	10/19/2023	32383	Comcast - Other	192.28	
Bill Pmt -Check	10/19/2023	32384	Comcast Business Voice Edge	2,200.08	
Bill Pmt -Check	10/19/2023	32385	Crescent Work & Outdoor #1	223.10	
Bill Pmt -Check	10/19/2023	32386	DeliverHealth	79.00	
Bill Pmt -Check	10/19/2023	32387	Frontier-3755	273.71	
Bill Pmt -Check	10/19/2023	32388	Frontier - HC 8639	273.71	
Bill Pmt -Check	10/19/2023	32389	McAuley Ford	40.68	
Bill Pmt -Check	10/19/2023	32390	McKesson Medical Surgical Inc.	3,168.15	
Bill Pmt -Check	10/19/2023	32391	Mission Linen Supply	818.14	
Bill Pmt -Check	10/19/2023	32392	MurphyAustin	10,710.00	Bldg Project
Bill Pmt -Check	10/19/2023	32393	Pfizer Inc.	4,661.24	
Bill Pmt -Check	10/19/2023	32394	Riggs Ambulance Service, Inc.	200.00	
Bill Pmt -Check	10/19/2023	32395	West Side Storage Baldwin	202.50	
Bill Pmt -Check	10/19/2023	32396	Westside Landscape & Concrete	682.50	
Check	10/31/2023	32397	REFUND - Ambulance:REFUND - Dos	200.00	
Total 101.011 · To	CB-Operating	Checkin	ig 1739	184,328.13	ı
101.012 · TCB-Pa	yroll Accou	nt 2999			
Liability Check	10/11/2023		Payroll Direct Deposit	83,345.81	
Liability Check	10/12/2023		Payroll Direct Deposit	665.43	
Liability Check	10/25/2023		Payroll Direct Deposit	83,137.68	
Liability Check	10/25/2023		Payroll Direct Deposit	734.35	
Liability Check	10/30/2023		Payroll Direct Deposit	3,316.88	
Liability Check	10/12/2023	EFT	AIG (VALIC)	13,150.39	
Liability Check	10/26/2023	EFT	AIG (VALIC)	13,653.44	
Liability Check	10/12/2023	E-pay	EDD State of California	6,382.94	
Liability Check	10/12/2023	E-pay	Internal Revenue Service	32,779.50	
Liability Check	10/12/2023	E-pay	EDD State of California	355.38	
Liability Check	10/12/2023	E-pay	Internal Revenue Service	20.82	
Liability Check	10/26/2023	E-pay	EDD State of California	6,158.88	
Liability Check	10/26/2023	E-pay	Internal Revenue Service	31,455.05	
Liability Check	10/26/2023	E-pay	EDD State of California	20.54	
Liability Check	10/26/2023	E-pay	Internal Revenue Service	233.10	
Liability Check	10/27/2023	E-pay	EDD State of California	389.91	
Liability Check	10/27/2023	E-pay	Internal Revenue Service	1,551.96	
Liability Check	10/02/2023	25559	CA Choice	40,779.80	September bill
Paycheck	10/12/2023	25561	Employee Payroll	2,560.67	
Paycheck	10/12/2023	25562	Employee Payroll	29.26	
Paycheck	10/12/2023	25563	Employee Payroll	306.17	
Paycheck	10/12/2023	25564	Employee Payroll	710.15	
Paycheck	10/12/2023		Employee Payroll	1,365.23	
Liability Check	10/12/2023	25566	California State Disbursement Unit	296.30	
Liability Check	10/12/2023		Franchise Tax Board	1,024.66	
Liability Check	10/12/2023		Franchise Tax Board	446.97	
Liability Check	10/12/2023		United Steelworkers	330.95	
Paycheck	10/26/2023		Employee Payroll	3,760.83	
Paycheck	10/26/2023	25571	Employee Payroll	55.73	

			October 2023	
Туре	Date	Num	Name	Credit
Paycheck	10/26/2023	25572	Employee Payroll	188.75
Paycheck	10/26/2023	25573	Employee Payroll	179.03
Paycheck	10/26/2023	25574	Employee Payroll	1,318.46
Liability Check	10/26/2023	25575	California State Disbursement Unit	296.30
Liability Check	10/26/2023	25576	Franchise Tax Board	857.59
Liability Check	10/26/2023	25577	Franchise Tax Board	343.17
Liability Check	10/26/2023	25578	United Steelworkers	345.58
Liability Check	10/26/2023	25579	CA Choice	40,779.80
Liability Check	10/30/2023	25580	AFLAC	1,474.42
Liability Check	10/30/2023	25581	Principal Life Insurance Co	4,778.24
Total 101.012 · 1	CB-Payroll A	ccount 29	999	379,580.12
101.015 · TCB -	Keystone C	3641		
Bill Pmt -Checl	× 10/03/2023	10367	Terminix	89.00
Bill Pmt -Checl	< 10/11/2023	10368	Gilberto Arroyo-06	390.00
Bill Pmt -Checl	< 10/11/2023	10369	TID Turlock Irrigation District +06	507.47
Bill Pmt -Checl	< 10/19/2023	10370	City Of Patterson-H2O, sewer, garbag	937.78
Total 101.015 · 1	CB - Keyston	e C 8641	I	1,924.25
Total 101.010 · Tri	Counties Bar	ık		565,832.50
Total 101.000 · Cash	and cash eq	uivalents		565,832.50
103.000 · Restricted	l Funds			
103.100 · TCB-US	DA Debt Res	erve 723	37	
Check	10/15/2023	eft	USDA Rural Development Loan-EFT	10,060.00
Total 103.100 · TC	B-USDA Deb	t Reserve	e 7237	10,060.00
Total 103.000 · Rest	ricted Funds			10,060.00
TOTAL				575,892.50
		Less:	Irregular Items (highlighted)	65,995.82
		NET W	ARRANTS ISSUED	509,896.68

BOARD OF DIRECTORS BOARD OF DIRECTORS



Luis Avila, President Becky Campo, Vice-President Timothy Benefield, Secretary Anne Stokman, RN, Treasurer

PO Box 187, Patterson, CA 95363 Phone (209) 892-8781 Fax (209) 892-3755

BOARD OF DIRECTORS MEETING MINUTES Monday, October 30, 2023 @ 6:00 pm

- 1. Call to order at 6:06 pm by President, Luis Avila
- 2. Pledge of Allegiance
- 3. Roll Call

Directors Present: President, Luis Avila

Treasurer, Anne Stokman Secretary, Timothy Benefield

Directors Absent: Vice President, Becky Campo

Staff Present: CEO, Karin Freese

Ambulance Director, Paul Willette Health Center Manager, Suzie Benitez Clinical ED & QI Manager, Jim Whitworth Clerk of the Board/HR Manager, Cheryle Pickle

District Legal Council: Dave Ritchie, Cole Huber, LLP

Members of the Public: Robert Trefault, HR Manager Candidate

We have a quorum.

4. Reading of the District's Vision, Mission, and Value Statements:

Vision: "A locally cultivated, healthier community."

Mission: "To provide, promote, and partner in quality healthcare for all."

Values: "Compassion – Commitment – Excellence"

- 5. Public Comment Introduction of Robert Trefault, who has been offered the position of Human Resource Manager since the incumbent, Cheryle Pickle, is retiring at the end of the year,
- 6. Declarations of Conflict [Board members disclose any conflicts of interest with agenda items]
 None.
- 7. Approval of Agenda: M/S/C: To approve the agenda as presented.

Directors Stokman/Benefield

Ayes: Directors Avila, Stokman, Benefield

Nays: None Abstain: None Motion: Passed

- **8. Consent Calendar*** [Routine committee reports, minutes, and non-controversial items]
 - A. SEP*Approve Financial Report July 31, 2023
 - B. SEP *Approve Special Board Meeting Minutes August 17, 2023
 - C. SEP Accept Finance Committee Minutes August 23, 2023
 - D. SEP *Approve Regular Board Meeting Minutes August 28, 2023
 - E. SEP *Accept Financial Report August 31, 2023
 - F. SEP *Approve Budget Revision for 2023 Nexus Study (engagement approved Aug 28, 2023)
 - G. SEP *Approve Impact Fee 1-year and 5-year Reports as of June 30, 2023
 - H. SEP *Resolution 2023-15: Engagement of Underwriter for Building Project Financing
 - I. SEP *Mitigation Fund Reconciliation and Transfer of Funds
 - J. OCT *Adopt Cell Phone Business-Use and Work-use Policies

M/S/C. Approve the Consent Calendar. Directors

Benefield/Stokman

Ayes: Avila, Stokman, Benefield

Nays: None Abstain: None Motion: Passed

- **9.** Regular Calendar* [Members of the public may address the Board as the Board considers each item. Each speaker is allowed a maximum of five minutes.]
 - A. *Any Consent calendar items moved to the regular calendar No Items were moved from the consent calendar.
 - B. 875 E Street Building Emergency Power Solution. Installing emergency power generation is essential to maintain uninterrupted ambulance services and critical operations in the current district office building, even though it will be vacated in two years. This investment in emergency power ensures continued functionality and safety during potential power outages and offers the possibility of equipment transferability or repurposing once the new building is completed, with a minimal expected impact on the completion time of one to three months.

M/S/C. I move the Board of Directors to approve the purchase and installation of an appropriately sized generator to provide uninterrupted emergency ambulance services during any power outage at a cost not to exceed \$32,500. Directors Benefield/Stokman

Ayes: Avila, Stokman, Benefield

Nays:

Abstain: None

Motion: Passed - Roll Call Vote

C. Accept Behavioral Health Market Analysis Grant - The DPHCD board previously approved \$25,000 for updating the 2006 master plan building costs, and Legacy Health Endowment provided a matching funds grant of \$25,000 for a new

behavioral health needs assessment, which includes projecting the needs and costs of a behavioral health center.

M/S/C: I move the Board of Directors to accept the matching funds grant of \$25,000 from Legacy Health Endowment for a behavioral health market needs assessment.

Directors Stokman/Benefield

Ayes: Directors Avila, Stokman, Benefield

Nays: None Abstain: None Motion: Passed

10. Verbal Reports

A. Employee Anniversaries & New Hires	<u>Years</u>
 Ambulance 	
Brandon Cousins	8
Lisa Vasquez	3
 Health Center 	
Araceli Ortiz Rodriguez	6
Yaneth Casillas	8
Yesenia Sanchez	8
Jessica Herrera-Gomez	2
 Administration 	
Maria Reyes-Palad	5
Cheryle Pickle	5
Danae Skinner	5

- B. Del Puerto Hospital Foundation Director Mac Master No Report
- C. West Side Health Care Task Force Director Avila No Report
- D. Election Update The candidacy filing period is November 13 Dec 8 and public notices will be published
- E. Special District Leadership Academy four staff members attended, and they all highly recommend that directors attend as soon as possible after the election.

11. Strategic Planning

- A. **Board Self-Assessment Review** Ms. Freese led the discussion reviewing the cumulative results from each board member's responses to the questionnaire. For communication with the community, the Directors would like to see more press releases in the local news. The discussion will be continued at the next meeting.
- B. **Foundation Clarifying Purpose** Discuss the Foundation's overarching goal to support the district's work and promote programming/fundraising for a specific target population. A draft program was presented for review. Discussion ensued, and it was recommended to have the foundation focus on community youth. The draft plan will be updated to focus on adolescent behavioral health and returned to the next meeting. President Avila reminded board members that Foundation board seats will rotate in January of 2024 and that everyone should have a chance to participate.
- C. **Strategic Plan Timeline** Report was included with an update on progress for all objectives.

12. Verbal Reports

- A. Ambulance Director Paul Willette
- **B.** Health Center Manager Suzie Benitez
- C. Administration Administrative Director/CEO Karin Hennings

13. Director Correspondence, Comments, Future Agenda Items

A. President Avila had copies of the book "The Advantage" by Patrick Lencioni and invited each management team and board member to read the book and discuss organizational health and a foundation for success. The target will be to discuss one chapter per month in 2024.

14. Upcoming Regular Board and Standing Committee Meeting Dates Information

Finance - Mon, Nov 27, 2023 @ 4:30 PM Board - Mon, Nov 27, 2023 @ 6:00 PM

Board - Dec TBD Finance – Dec TBD

Board - Mon, Jan 29, 2024 @ 6:00 PM Finance - Wed, Jan 24, 2024 @ 8:30 AM

15. Adjourned at 8:13

Respectfully Submitted:			
,	Tir	nothy Benefield, Board Secretary	,
	Da	te Signed	

BOARD OF DIRECTORS OF DEL PUERTO HEALTH CARE DISTRICT

Board Meeting – December 11, 2023

Item # Title 9B. Fiscal Year 2022-23 Financial Audit

Page 1 of 1

Department: Chief Executive Office CEO Concurrence: Yes

Consent Calendar: No 4/5 Vote Required: No

SUBJECT: The Fiscal Year 2022-23 Financial Audit

STAFF REPORT: Presentation of the audit by Wipfli LLP.

DISTRICT PRIORITY: Fiscal Accountability and Transparency

FISCAL IMPACT: None

STAFFING IMPACT: None

CONTACT PERSON: Karin Freese / Maria Reyes-Palad

ATTACHMENT(S): Fiscal Year 2022-23 Financial Audit

RECOMMENDED BOARD ACTION:

ROLL CALL REQUIRED: YES

RECOMMENDED MOTION: I move the Board of Directors adopt the Fiscal Year 2022-23 financial

audit as presented.

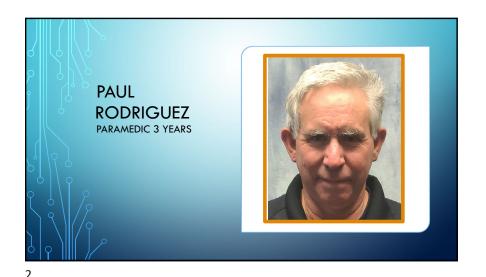
Motion Made By	Motion	Second
Director Avila		
Director Campo		
Director Benefield		
Director Stokman		

Roll Call Vote	Aye	No	Abstain	Absent
Director Avila				
Director Campo				
Director Benefield				
Director Stokman				

Del Puerto Health Care District FY 2023-24 Strategic Plan Worklist Next 90 Days

Interest	Priority	Key Deadlines	Status	Primary Responsibility	Objective & Key Result (OKR)	Update	Resource(s) Required	Cost	Percent Complete
Board	Conduct Board self-evaluation (August- September 2023)	Sep-23		Board	Review Self Evaluation in Sept 2023			\$ -	90%
DPAC	Secure property for project	Sep-23		CEO/Ad Hoc	Legal ownership of land	Update 12/11/2023	purchase of add'l land	\$300,000	25%
Employee Relations	Legal update to Personnel Rules Book	Oct-23		CEO/HR	Update and to Employees by January 1, 2024		Legal Counsel	\$ 4,175	75%
Community Engagement	Publish District Annual Report	Nov-23		CEO	All households in the district receive a summary report in the mail	Waiting for financial statements	Audit completed, Layout, print, Mail	\$ 10,000	25%
Health Center	Health Center Operations Policy and Procedure Manual review	Dec-23		HC Mgr	Pass state audits >95%	On-sight audit Dec 16, 2023		\$ -	90%
Community Engagement	Community Presentation on Depression with Promotoras	Dec-23		HC Mgr/MD	One event open to the public	Postponed due to illness of presenter		\$ -	50%
Community Engagement	Rebranding: two-year plan written and initiated	Jan-24		CEO	Plan delivered to Board of Directors			TBD	25%
Health Center	Expand the availability of after-hours care	Jan-24		CEO/HC Mgr	After-hours clinic open Jan 2024	Waiting for agreement from Sutter Health	Providers, imaging	\$ -	65%
Health Center	Leverage targeted marketing campaign regarding mental health and access to services	Feb-24		CEO					
Human Resources	Develop an annual training plan for all employees	Feb-24		HR Mgr	Written plan for each employee			\$ 10,000	
Ambulance	Union Contract Negotiations (October 2023 – February 2024)	Feb-24		CEO/AMB Dir	current contract expires Feb 29, 2024		Legal Support	\$ 15,000	25%
Strategic Planning	2024-25 Conduct annual Board strategic planning retreat (March 2024)	Mar-24		CEO					
Community Engagement	Triennial Update to Community Health Needs Assessment (Jan 2024)	Mar-24		CEO/Ad Hoc	Updated CHNA			TBD	
Human Resources	Triennial Review of Personnel Policies and Procedures	Mar-24		HR Mgr	Recommendations presented at the March 2024 board meeting			\$ -	









3











Ambulance Report November 2023

Patterson Jr Tigers and Patterson High School football game standby events are finished for the season. PDA provided EMS standby for 14 high school football games and 19 youth football games.

I conducted an MCI (Multi-Casualty Incident) review on November 17th at the Newman Community Center. There were approximately 20 people in attendance including PDA and Westside employees, Memorial Medical Center, Doctor's Medical Center, and Cal Star Air Medical.

Overall, Patterson responses in November: 246 responses resulting in 164 transports. There were 233 responses within the Patterson District Ambulance response area with 151 transports. PDA responded to 223 (95.71%) and transported 145 of 151 local transports (96.03%). AMR had one response into our response area and Westside had nine.

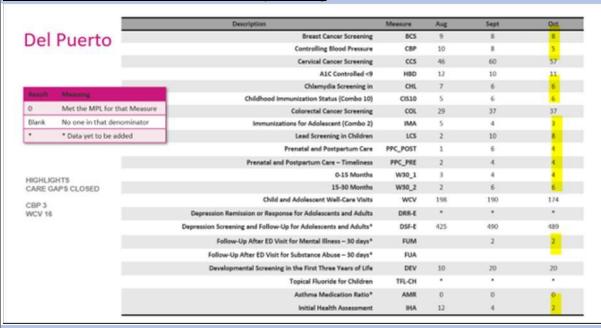
Health Center Report October 2023/ Suzie Benitez

Encounters October 2023		
Primary Care		
Provider	Hrs worked	Encounters
Rodriguez	136	387
Singh	136	418
Barragan	152	373
Primary Total	424	1,178
Mental Health Encounters		
Herrera		99
Saturday Clinics		30
HC Total Encounters		1,307
Saturday Clinic Schedule		
Date	Time	Encounters
August 19th *Sports Physicals	8:00am-12:30pm	53 (two providers)
August 26th	8:00am-12:30pm	20 (one provider)
September 2nd	8:00am-12:30pm	20 (one provider)
September 16th	8:00am-12:30pm	13 (one provider)
September 23rd	8:00am-12:30pm	14 (one provider)
October 14th	8:00am-12:30pm	12 (one provider)
October 21st	8:00am-12:30pm	canceled
October 28th	8:00am-12:30pm	18 (one provider)
November 11th	8:00am-12:30pm	19 (one provider)
November 18th	8:00am-12:30pm	19 (one provider)

October 5th-Health Net Provider Partnership Meeting

December 9th

December 16th



8:00am-12:30pm

8:00am-12:30pm

Health Plan of San Joaquin Provider Partnership Meeting

Did not meet with HPSJ in October.

Community Speech in Spanish

*Topic on "Depression" is scheduled for Tuesday, December 5th 10:00-12:00pm at the City Hall presented by Dr. Rodriguez and Jessica Herrera, LCSW. Partnering with Promotoras and Health Net.

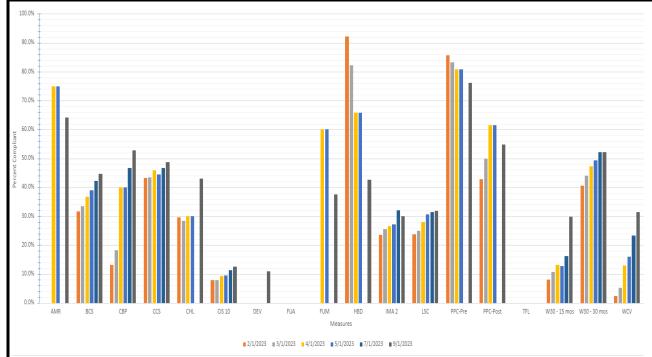
October 22nd-25th Attended Special District Leadership Academy

Health Center Report November 2023/ Suzie Benitez

Encounters October 2023		
Primary Care		
Provider	Hrs worked	Encounters
Rodriguez	104	Vacation- 298
Singh	136	435
Barragan	154	405
Primary Total	394	1,138
Mental Health Encounters	·	
Herrera		93
Saturday Clinics		38
HC Total Encounters		1,269
Saturday Clinic Schedule	·	
Date	Time	Encounters
August 19th *Sports Physicals	8:00am-12:30pm	53 (two providers)
August 26th	8:00am-12:30pm	20 (one provider)
September 2nd	8:00am-12:30pm	20 (one provider)
September 16th	8:00am-12:30pm	13 (one provider)
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November 11th	8:00am-12:30pm	19 (one provider)
November 18th	8:00am-12:30pm	19 (one provider)
December 9th	8:00am-12:30pm	canceled
December 16th	8:00am-12:30pm	

November 5th-Health Net Provider Partnership Meeting- Did not meet this month

November Health Plan of San Joaquin Provider Partnership Meeting -Trend Report



Community Speech in Spanish

*Topic on "Depression" is scheduled for Tuesday, December 5th 10:00-12:00pm at the City Hall presented by Dr. Rodriguez and Jessica Herrera, LCSW. Partnering with Promotoras and Health Net.

November 2nd BETA sharps safety training

Needle safety presentation through BETA/ Malinda Sigl, Risk Management/Employee Safety and Mary Fritz, RN, Director of Employee Safety. We included all staff and providers. Presentation available.



Why is Sharps Safety Important?

Epidemiologic

Economic

Emotional

Participants will be able to:

- > Define exposure and methods of transmission of BBP and OPIM
- > Describe how needlestick injuries occur
- > Give examples of Hierarchy of Controls for sharp and needlestick injures
- > Identify needlestick and sharp's injury prevention strategies



Epidemiological Burden

"Bloodborne Pathogens are microorganisms that are present in blood or Other Potentially Infectious
Materials (OPIM) that can cause disease – primarily:

With a single needlestick your risk is:

- Hepatitis B (HBV): 1 in 5 (if you're not vaccinated)
 Hepatitis C (HCV): 1 in 50
- 1.6 times > the general public
 2.7 times > the general public if high risk for blood contact

 Human Immunodeficiency Virus (HIV): 1 in 300



RETA HEALTHCARE GROUE

Occupational Exposure and Protections

Contaminated: The presence potentially infectious material

Contaminated: The presence or the "reasonably anticipated" presence of blood or othe potentially infectious materials on an item or surface.



Universal Precautions: UP is an infection control approach; all human blood and contain besty fluids are treated as if known to be infectious for HIV, HBV and bloodborne pathogen



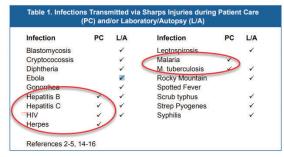
equipment and other items in the patient environment. Is applied to all patients regardless of infectious status and covers additional body fluids to UP

ontrols to interrupt the route(s) of transmission that may The different types of TBP are applied based on what is

https://www.eshe.gov/bloodheres.podhere

BETA HEALTHCARE GROUP

Bloodborne Virus Transmission to Healthcare Personnel



 $https://www.cdc.gov/sharpssafety/pdf/sharpsworkbook_2008.pdf$

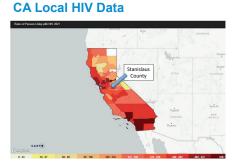
BETA HEALTHCARE GROUP

BETA HEALTHCARE GROUP

Workplace Methods of Transmission



- ► Needlesticks, syringes, scalpels
- ▶ Other sharp instruments containing body fluid: dental tools, lancets, autoinjectors, razors, etc.
- ▶ Splashes, bites or spitting into mucus membranes (eyes/mouth)
- ▶ Direct contact with blood or OPIM through open skin (e.g., cuts, sores) or mucous membranes
- ▶ Using risky or unsafe sharp techniques/procedures



https://aidsvu.org/local-data/united-states/west/california/

- 2021: Approx.136,091 people living with HIV in California
- Many with potentially transmissible BBP infections are unaware or asymptomatic.
 - CDC estimates that people born during 1945-1965 account for nearly 75% of all chronic HCV infections in the U.S.
- Individuals with HIV are affected disproportionately:
 - HAV, HBV and/or HCV
 - Multi drug resistant organisms (MRSA,TB, etc.)



CDC Hepatitis B Vaccination Recommendations

Healthcare workers

- Complete the HepB serial vaccinations
 Hepatitis B surface antibody (HBsAb) level tested 4-6 weeks post series completion

Adults

- Aged 19–59 years
 Aged ≥60 years with risk factors for hepatitis B.
- Age ≥60 years without known risk factors for hepatitis B may also receive HepB vaccines (Box).

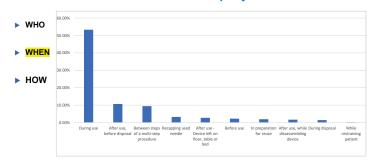
Infants and all other persons aged <19 years



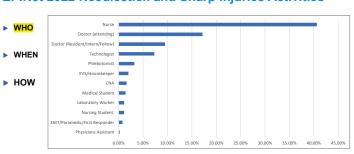
- Never vaccinated or without documented vaccination:
 - Serial vaccinations: Two or three dose vaccinations available.
- Blood antigen testing after doses (per protocol) to ensure effectiveness.

Failure to complete all doses will not protect you!

EPINet 2022 Needlestick and Sharp Injuries Activities



EPINet 2022 Needlestick and Sharp Injuries Activities



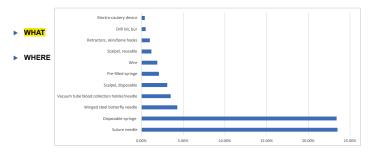
How Are Injuries Occurring?



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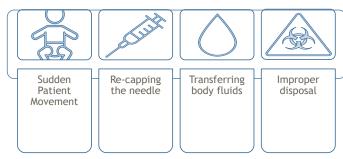
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Devices Involved in Needlestick and Sharp Injuries



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Common Needle Stick Associated Activities



https://www.who.int/infection-prevention/tools/injections/IS_needlestick_Leaflet.pdf?ua=1

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Where Are Injuries Occurring?



Exam rooms



Outside of exam rooms

Waiting room Sterile processing Other areas BETA HEALTHCARE GROUP

Medical Team -What is the Story?

ClaimLoss

21 year old male EMT received a laceration "between right thumb" from shears while cleaning them after caring for a stabbed victim.

25 year old, female, Medical Assistant was closing the needle and stuck herself on her right middle finger.

26 year old female Medical Assistant reports needle stick injury to base of right thumb, after she gushed the needle against the edge of bed to close cap and it broke, springing up and hitting her



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Sharp Injuries Are Preventable

Establish policies and procedures to address sharp safety

- Take precautions while using the sharps
- Take precautions **During cleanup**
- Take precautions **During disposable**

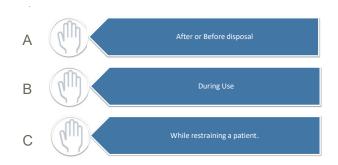
https://www.cdc.gov/oralhealth/pdfs_and_other_files/BESC5-Sharps-Safety-508.pdf



Prevention is Paramount: Ripple Effect of an Injury

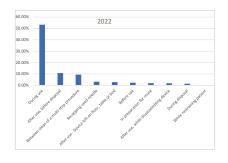


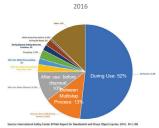
What activity is most associated with a sharp or needlestick injury?



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EPINet Needlestick and Sharp Injuries Activities

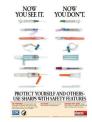




Engineering Controls

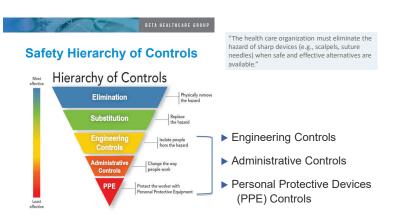
- ▶ <u>S</u>harps with <u>e</u>ngineered <u>s</u>harps <u>i</u>njury <u>p</u>rotections (SESIP)
- ▶ Safety needles self-blunting
- ▶ Needleless systems
- ▶ Blade removers

Remember they <u>must be used</u> where they can prevent or minimize occupational exposure to BBPs.



https://www.cdc.gov/sharpssafety/pdf/brochure.p





Sample Audit Form Samples

Yei	No.	S/A	Preparation Sharps were organized so that they were pointed away from staff
2_	_	_	Established separate area to place reusable sharp for safe handling
1	_	_	Included identification of neutral zone
4_		_	During Operative Procedure All Associates were two pairs of gloves (double gloving)
5	-	-	Neutral or hands-free technique was used for passing sharps items whenever it had been possible practical, instead of passing hand to han
6	_	_	Verbal notification was given when passing sharp device hand to hand
7	_	_	All used sharps were contained on sterile field in proper needle contains
8	_	_	Needle holder was used to remove scalpel blades
9	-	-	Suture needles were loaded using suture packet to assist in mounting in needle holder & appropriate instrument used to adjust & unload needle
10	_	_	Did not recap needles with hands. Used scoop method
11	_	_	Did not reach over the mayo stand
12	_	_	Hands were kept away from surgical site when surgeon suturing or cutt
13	_	_	Gloves and an instrument were used to pick up sharps that fell on floor
14	_	_	Gloves with Rautec. Lap or towel barrier used to remove drill bits
15	_	_	Postprocedure Clean Up Contained sharps first when case ended
16	_	_	Needle container was securely closed before it was handed off the field
17	_	_	Sharps container was large enough to accommodate entire device
18.			Scalpel blades, saw blades, k-wires, & drill bits were removed before busket was sent down for decontamination
Commen	ts:	_	
			Copyright © 2019 AORN, Inc. All rights reserved. Used or adapted with permission.

Adoquate supply of necessary Personal Protective Equipment and accessible and available? Consistently persons hand in pine before doming.	Safety Observation – Blood and Body Fald Exposure Preventine (Beltik Services) Instructions: Please legisly fill in a many term as pounding bound on your job safety observations. If you observed safet work or affectorialisms, please death this 'Safe' column. If the proposed of the service of the safety of the safety of the safety of the special columns of the safety of the safety of the safety of the safety of participation of the safety of the safety of the safety of the safety of the safety that form to the deterrators Safety Arriver. That we see view variabile forms of the safety of the safety of the safety that form to the deterrators Safety Arriver. That we see view variabile forms of the safety safety of the safety of the safety safety of the safety of the saf					safety fe' column. If yo teck 'Not etc, please retur
glover and/or trucking patient before exiting area.	Department:		r	Nyision/B	ureau:	
after creater with blood or bodily finish exception or	Name (optional):			Date/Time	of Observation	
wounddressings, prior to	Observation Location:					
performing aseptic tasks, when hands move from a	Description of Task Observed					
contentisated body site to a clean body site during care	1. States of Mind: were a	ny of the	fotoving of	bserved:		
and/or after glove removad?	Rushing Fatigue F	restration	Complac	cency	Distractions	Impairment
7. Use of EPA registered disinferance or	2. Blood and Body Fluid					
determinación infectants with	Observation	Safe?	Umafe?	N/A		omments
label claims for use in bealthque?	Separate seating area as ailable for persons with potentially infectious					
Correctly selects and utilizer, PPE?	symptoms?					
Uses tew PPE for each situation (each patient, cleamp or other situation)?	 Signage in clinic with instructions for patients and visitors with potentially infectious symptoms to contain 					
10. Educates patient and family on use of PPE and infection prevention (if applicable)?	secretions (coughs, success, etc.) and perform hand bygione?					
11. Uses steptic technique when preparing and administrating medicitions?	 Available resources (i.e. surgical masks, hand santiser) for patients and visitors to provide person infection prevention? 					
12. Handler, stores, cleans and dispose of patient care equipment and materials to prevent transfers of genus to others and the environment/inshic?	If applicable, identifies potentially infectious purients and/or materials and initiatives infection prevention (i.e. – offices rottent a sunnical mask?)					

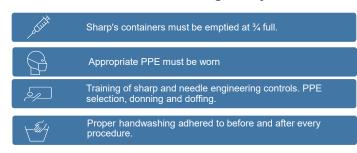
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Blood and Body Fluid Exposure Control Plan: Checklist



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Administrative Controls: Training, Policy, Procedure





OSHA defines contaminated as?

A The visible presence of Blood or OPIM on an item or surface

The presence or reasonably anticipated presence of blood or OPIM on an item or surface

All human blood and certain body fluids are treated as if known to be infectious for HIV, HBV and bloodborne

Work Practice Controls: Change The Way You Perform Tasks

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- · Not recapping needles
- · Assessing the patient and the parent prior to vaccination/injection
- Pointing the sharp end away form you or others (use appropriate technique)
- Not bending or breaking needles
- Not passing an unsheathed needle



Pediatric Holds: Avoid Sudden Movement



Infant (<12 Months)





12-35 Months

https://www.cdc.gov/vaccines/

3 Years and older

Adult Injection Strategies: Avoid Sudden Movement



- Assess ability to hold still
- Anxiety
- Developmental
- Other



Reduce stress- explain, listen and respond to question and ask them not to move

- Education of patient /parent
- Verbal cues
- Distraction- verbal, visual, music, breathing

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- Proper positioning
- Sit them comfortably
- Ask them to lay down

What are your strategies?

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Pediatric Injection Strategies: Reduce Vaccination Anxiety



- Prep them before the visit
 - Pre-registration- minimize wait time
 - Have parent/gradian bring comfort item - Consider topical analgesia 5% lidocaine cream, spray, patch
 - Education of patient /parent



- AnxietyDevelopmental
- Other



- Breath
- Implement Comfort item
- Verbal cues/watch your wordsDistraction- verbal, visual, music, breathing
- Proper positioning
- Sit them comfortably
 Ask for help
- Use seat as appropriate

What are your strategies?



What is considered an exposure incident?

To answer raise the color card for the correct answer below - if no color then just raise your hand.





A specific eye, nose, mouth, mucous membrane, nonintact skin or parenteral contact with blood or other potentially infectious materials that results from an employee's duties



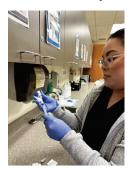
Touching a visibly soiled surface







WORK PRACTICE: Any Practical Advice?



Do not disturb!

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Work Practice: Be Prepared

- Be Prepared
- Be Aware
- Dispose of Sharps with Care







Post Procedure Considerations?





Work Practice: Be Prepared

- Select an appropriate disposal container
- Select proper placement
- Never insert fingers or reach into the container
- Do not empty or open a sharps container





What are these and do you use them?



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Work Practice: Activate the Safety Feature

- Be Familiar with how to safely activate the safety devices
- Do not take shortcuts
- Ask vendor for additional training
- Provide feedback on the devices



Dispose of Sharps Safely

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- ✓Be Accountable
- ✓Visually inspect
- ✓ Transport reusable sharps in a closed container
- ✓ Secure Sharps Container



https://www.safcodental.com/catalog/anesthetics/needle-stickprotection/jenker-needle-stick-protector?ref=goadw&utmcampaign=(ROI







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Always Handle and Dispose of Blades Safely





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Any thoughts here?





More on Sharp Disposal









Do You See any Hidden Hazards?

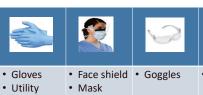


Any others?

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Personal Protective Equipment

Gloves





• Waterproof • Shoe Gown Covers



What is considered an exposure incident?

To answer raise your hand for the correct answer below.





aohp.or

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What do you do if a Sharp, Needlestick, or Splash Occurs

Do Not Panic

- Wash needlesticks and cuts with soap and water
- Flush splashes to the nose, mouth, or skin with water
- Irrigate eyes with clean water, saline, or sterile irrigants
- · Report the incident to your supervisor.. ASAP!
- Immediately seek medical treatment

https://www.cdc.gov/niosh/topics/bbp/emergnedl.html



Sharp Safety Resources

- American Nurses Association Sharps Injury Prevention
- CDC Emergency Sharps Information
- CDC Stop the Sticks Campaign
- CDC Sharps Safety for Healthcare Settings
- CDC Preventing Needlestick Injuries at CIOVID-19 Vaccination Sites
- FDA Safely Using Sharps (Needles and Syringes) at Home, at Work, and on Travel
- Healthcare Workplace Injuries and Exposure: Improve Medical Device Safety
- HelpinKids& Adults
- OSHA: Needlestick/ Sharp Injuries Toolkit
- Reducing pain during vaccine injections: clinical practice guideline
- Workbook for Designing Implementing, and Evaluating a Sharps Injury Prevention Program
- Moving the Sharps Safety in Healthcare Agenda Forward in the United State: 2020

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Sharp and Needlestick Injuries are Preventable













EVERY time



Is critical

Questions?



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Del Puerto Health Care District

CEO's Report by Karin Freese November 2023

Financial:

- Presentation of the district's audited Financial Statements for Fiscal Year July 1, 2022, through June 30, 2023, will occur at the December 11, 2023, meeting via a virtual presentation by Wipfli auditing staff
- Year to date Services

Health Center Visits	2023	2022	Increase	Ambulance Transports	2023	2022	Increase
July	1,066	1,045		July	219	196	
August	1,385	1,337		Aug	198	190	
Sept	1,099	1,115		Sep	171	186	
October	1,313	1,191		Oct	208	189	
	4,863	4,688	3.70%		796	761	4.6%

Administration:

- Welcome Robert Trefault, who started November 27.
- Bon Voyage to Cheryle Pickle retirement party on December 22 from 12:00 PM to 2:00 PM in the Health Center South Conference Room. Lunch provided.

Health Center:

- After Hours Care in 2024
- California Equity & Practice Transformation Grant-Application Update
- Stanislaus State University Health Care Administration Intern (Oct 15 Dec 15)
- Provider Recruitment additional physician assistant will join us in spring 2024
- On-site radiology in 2024

Ambulance:

Paramedic Scholarships to Merced Community College Paramedic Program (see press release)

Legislation/Advocacy:

Legislative Session resumes January 3, 2024.

Strategic Planning:

• Keystone C4 lease has been extended through December 31, 2024, at a reduced rate to match market conditions. Will generate \$42,000 in tenant revenue.

Community Engagement:

- Press Release regarding vacant board seat. As of December 7 at 10:00 am, no candidate had filed for the seat.
- Social Media Monique Whitworth has joined us as a contract social media consultant who will
 provide twice-weekly social media posts (see attached)

Del Puerto Health Care District

CEO's Report by Karin Freese November 2023













FOR IMMEDIATE RELEASE

November 28, 2023

CONTACT:

Karin Freese Chief Executive Officer Phone 209-894-8201 karin.freese@dphealth.org

Del Puerto Health Care District Offers Residents a Chance to Shape Local Healthcare: Election Zone 4 Seat Open on DPHCD Board of Directors

Patterson, CA - In a democracy, representation is the linchpin that ensures the voices of every citizen are heard and actively contribute to decisions that shape their lives. The Del Puerto Health Care District (DPHCD) in Patterson, CA, wholeheartedly embraces this fundamental principle and has taken substantial strides to empower the communities it serves by granting them a direct role in determining their healthcare services. As part of its unwavering commitment to community-based healthcare, DPHCD is now opening a seat on its Board of Directors for Election Zone 4, providing residents with a unique opportunity to directly influence the future of local healthcare.

A Commitment to Community-Based Healthcare:

The Del Puerto Health Care District serves as a pivotal public entity catering to the healthcare needs of the west side of Stanislaus County. Its mission is clear: to respond to the healthcare needs of the community. This mission is achieved through a comprehensive suite of vital services, including advanced life support emergency ambulance services provided by Patterson District Ambulance and primary, pediatric, family, and industrial healthcare offered at the Del Puerto Health Center.

Local Governance and Accountability:

What sets DPHCD apart is its unwavering dedication to local governance and accountability. The district operates under the vigilant oversight of a locally elected Board of Directors, who are directly answerable to the very communities they serve. This means that residents of Westley, Grayson, Crows Landing, Patterson, and Diablo Grande have a direct say in decisions that profoundly impact their healthcare.

Election Zones for Equitable Representation:

To ensure that all communities within the district receive fair representation, DPHCD has adopted election zones. These zones are thoughtfully designed to align with the principles of the California Voting Rights Act, which champions fair representation for all citizens. Through zoned elections, residents can elect a fellow community member to represent their interests on the DPHCD Board of Directors.

According to Luis Avila, DPHCD Board President, "Your community's health and well-being are too important to leave solely in the hands of others. The Del Puerto Health Care District's commitment to local representation through election zones ensures your voice is heard. If you're a resident of Election Zone 4, consider stepping up and becoming a candidate for the DPHCD Board of Directors. Your active involvement can significantly impact the quality and accessibility of healthcare services for your community. Don't miss this opportunity to shape the future of healthcare in Patterson."

Resident involvement can be a significant step towards ensuring that the Del Puerto Health Care District continues to provide quality healthcare services tailored to the needs of our community. By being involved, residents can build a healthier and stronger community for all.

Your Opportunity to Get Involved:

Declaration of Candidacy forms will be available and must be filed from Monday, November 13, 2023, through Friday, December 08, 2023, by 5:00 pm at the office of the Stanislaus County Registrar of Voters, located at 1021 "I" Street, Suite 101, Modesto, California. Additionally, the health care district can be reached at (209) 892-8781 and more information is available on their website at www.dphealth.org.

If you're considering taking up this important role, make sure to mark your calendar and file your Declaration of Candidacy within the specified timeframe. This is your opportunity to actively participate in the democratic process and make a lasting impact on the healthcare services provided to your community.

###

Del Puerto Health Care District has been serving the community since 1946. The Del Puerto Health Care District Board has positioned the District to begin moving forward, ensuring that all aspects of the health continuum are considered for the communities of west Stanislaus County. We provide healthcare to the communities of Patterson, Westly, Grayson, Crows Landing and the surrounding rural areas. The District provides services through Patterson District Ambulance and the Del Puerto Health Center. More information is available at https://www.dphealth.org.



FOR IMMEDIATE RELEASE

CONTACT:

Karin Freese Chief Executive Officer Phone 209-894-8201 karin.freese@dphealth.org

Patterson District Ambulance and Del Puerto Health Care District Award Scholarships for EMTs to Pursue Paramedic Program

Patterson, CA - MMM DD, YYYY

In a heartfelt move to bolster the ranks of paramedics serving the Patterson District Ambulance and the greater Del Puerto Health Care District, the Legacy Health Endowment has generously stepped forward to fund two scholarships for current employees seeking to elevate their careers by enrolling in the Merced College Paramedic program.

Recognizing the need for more paramedics within their ranks, the Patterson District Ambulance and Del Puerto Health Care District eagerly embraced the opportunity the Legacy Health Endowment provided. The program aims to provide a pathway for dedicated Emergency Medical Technicians (EMTs) to advance their skills and knowledge in the field of emergency medical services.

"We are proud to help ensure that more local Patterson residents can be trained as paramedics. This is the first step in hopefully assisting local students to enter the healthcare field. We are honored to partner with the Del Puerto Health Care District," said Jeffrey Lewis, President and Chief Executive Officer of Legacy Health Endowment.

As of January 2023, Merced College launched its first Paramedic program, significantly benefiting local ambulance providers, including Patterson District Ambulance. The program's second cohort is scheduled to commence on January 16, 2024, and will span three semesters.

Following an exhaustive application and selection process that commenced on October 20, 2023, the spotlight falls on two outstanding Patterson District employees, both current EMTs, who have been selected to embark on the journey towards becoming paramedics. Let's get to know these deserving scholarship recipients:

Julie Ramirez:

A native of Patterson and a resident within the district, Julie Ramirez has been an integral part of Patterson District Ambulance since June 2022. Julie has diligently served as an EMT, working full-time on an Advanced Life Support 911 ambulance and responding to approximately 600 calls for service. While pursuing her dream of becoming a registered nurse by enrolling in college courses, Julie decided to redirect her career toward becoming a paramedic due to her profound love for the daily routine of EMS and her passion for serving the community. Julie's unwavering dedication and continuous growth as an EMT make her an invaluable asset to the team. The

management team is confident that Julie's commitment and enthusiasm will drive her to excel as a Paramedic, ensuring that she continues to serve the community for years to come.

Raquel Barbosa:

Another dedicated district resident, Raquel Barbosa, has contributed her expertise to Patterson District Ambulance since August 2021, working part-time on an Advanced Life Support 911 ambulance and responding to around 100 calls for service. Raquel is no stranger to service, having previously served in the military and completed the Advanced EMT program earlier this year. Her deep-rooted ambition to remain in EMS and pursue a career as a Paramedic led her to this exciting opportunity. Raquel's immense value to the team extends beyond her EMT role, as she often takes on additional responsibilities such as picking up open shifts and actively participating in EMS standby community events. The management team is confident that Raquel's dedication and versatility will enable her to shine as a Paramedic, thus contributing to the community's well-being for years to come.

The Patterson District Ambulance and Del Puerto Health Care District express their profound gratitude to the Legacy Health Endowment for making these scholarships possible. With Julie Rameriz and Raquel Barbosa joining the ranks of paramedics, the districts can look forward to enhanced emergency medical services and a brighter, healthier future for the community.

###

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