



BOARD OF DIRECTORS

Becky Campo, President

Luis Avila, Vice-President

Ma Traore, Secretary

Sylvia Ramirez, Treasurer

Reyna Gomez, Director

PO Box 187, Patterson, CA 95363

Phone (209) 892-8781 Fax (209) 892-3755

BOARD OF DIRECTORS' MEETING

Monday, October 27, 2025 @ 6:00 PM

City Hall, 1 Plaza Circle, City Council Chambers

PUBLIC COMMENT PERIOD: Matters under the jurisdiction of the Board and not on the posted agenda may be addressed by the general public at the beginning of the regular agenda. If you wish to speak on an item on the agenda, you are welcome to do so during consideration of the agenda item itself. If you wish to speak on a matter that does not appear on the agenda, you may do so during the Public Comment period; however, California law prohibits the Board from acting on any matter which is not on the posted agenda unless it is determined to be an emergency by the Board of Directors. Persons speaking during the Public Comment will be limited to five minutes. Depending on the number of persons wishing to speak, speaking time may be reduced to allow all public members to address the Board. Public comments must be addressed to the board through the President. Comments to individuals or staff are not permitted.

CONSENT CALENDAR: These matters include routine financial and administrative actions and are identified with an asterisk (*). All items on the consent calendar will be voted on as a single action at the beginning of the meeting under the section titled "Consent Calendar" without discussion. If you wish to discuss an item on the Consent Calendar, please notify the Clerk of the Board prior to the beginning of the meeting or you may speak about the item during Public Comment Period.

REGULAR CALENDAR: These items will be individually discussed and include all items not on the consent calendar, all public hearings, and correspondence.

CLOSED SESSION: Is the portion of the meeting conducted in private without the attendance of the public or press to discuss certain confidential matters specifically permitted by the Brown Act. The public will be provided an opportunity to comment on any matter to be considered in closed session prior to the Board adjourning into closed session.

ANY MEMBER OF THE AUDIENCE DESIRING TO ADDRESS THE BOARD ON A MATTER ON THE AGENDA: Please raise your hand or step to the podium at the time the Board President announces the item. In order that interested parties have an opportunity to speak, any person addressing the Board will be limited to a maximum of three minutes unless the President of the Board grants a longer period.

BOARD AGENDAS AND MINUTES: Board agendas and minutes are typically posted on the Internet on Friday afternoons preceding a Monday meeting at the following website: <https://dphealth.specialdistrict.org/board-meetings>.

Materials related to an item on this Agenda submitted to the Board after distribution of the agenda packet are available for public inspection in the District office at 875 E Street, Patterson, CA during normal business hours. Such documents are also available online, subject to staff's ability to post the documents before the meeting, at the following website <https://dphealth.specialdistrict.org/board-meetings>.

NOTICE REGARDING NON-ENGLISH SPEAKERS: Board of Director meetings are conducted in English and translation to other languages is not provided. Please arrange for an interpreter, if necessary.

REASONABLE ACCOMMODATIONS: In compliance with the Americans with Disabilities Act, if you need special assistance to participate in this meeting, please contact the Clerk of the Board at (209) 892-8781. Notification 72 hours prior to the meeting will enable the District to make reasonable arrangements to ensure accessibility to this meeting.

Cell phones must be silent or set in a mode to not disturb District business during the meeting.

Del Puerto Health Care District
BOARD OF DIRECTORS' MEETING
 City Hall, 1 Plaza Circle, City Council Chambers
Monday, October 27, 2025 @ 6:00 PM

1. **Call to Order**
2. **Pledge of Allegiance**
3. **Board of Directors Roll Call**
4. **Reading the Vision, Mission, and Value Statements**

Vision: "A locally cultivated, healthier community."

Mission: "To provide, promote, and partner in quality healthcare for all."

Values: "Compassion – Commitment – Excellence"
5. **Public Comment Period** *[Members of the public may address the Board on any issues on the Consent Calendar and items not listed on the agenda that are within the purview of the District. Comments on the agenda are made when the Board considers each item. Each speaker is allowed a maximum of three minutes. Board members may not comment or act on items not on the agenda.]*
6. **Declarations of Conflict** *[Board members disclose any conflicts of interest with agenda items]*
7. **Approval of Agenda** **ACTION**

*[*Directors may request moving any consent calendar item to the regular calendar or change the order of the agenda items.]*
8. **Consent Calendar*** *[Routine committee reports, minutes, and non-controversial items]* **ACTION**
 - A. *Approve Board of Directors Special Meeting Minutes – October 13, 2025
 - B. *Accept Finance Committee Minutes – September 22, 2025
 - C. *Accept Financial Report & Warrants – September 30, 2025
 - D. *Approve Dr. LaTorre Memorial Donation to PRIDE
 - E. *Accept Written Department Reports – 1. Admin, 2. Ambulance, 3. Health Center, 4. HR
9. **Regular Calendar**
 - A. *Any Consent Calendar items moved to the Regular Calendar **ACTION**
 - B. Review Ambulance Rate Increases (first since 2017) **ACTION**
 - C. Appoint DPHCD Board Member as Del Puerto Hospital Foundation Trustee **ACTION**
 - D. CEO Compensation Study Review Update Tabled to November 8
10. **Strategic Plan Update** Monthly Report at First Meeting of Each Month
11. **Closed Session** *The Board may recess to closed session for matters permitted by law. Actions taken will be reported in open session. Public comment on closed session items, prior to recess, is limited to three minutes unless extended by the Board President.]*
 - A. Health & Safety Code 321069(c)(2) District Health Care Trade Secret (i.e., necessary to initiate a new district service or program or add a district health care facility and, if prematurely disclosed, create a substantial probability of depriving the district of a substantial economic benefit). Anticipated disclosure: March 2026.
12. **Return to Open Session** *[Report of any action taken.]*
13. **Board Member Reports on Activity or Topic Requests for Future Meetings** **INFORMATION**
14. **Upcoming Regular Board and Standing Committee Meeting Dates**

Board: Mon, Nov 10-7:00 PM, City Hall	Finance: Wed, Nov 19-8:30 AM, DPHC Conf Rm	Board: Mon, Nov 24-6:00 PM, City Hall
Board: Mon, Dec 08-7:00 PM, City Hall	Finance: Wed, Dec TBD-8:30 AM, DPHC Conf Rm	Board: Mon, Dec TBD-6:00 PM, City Hall
Board: Mon, Jan 12-7:00 PM, City Hall	Finance: Wed, Jan 21-8:30 AM, DPHC Conf Rm	Board: Mon, Jan 26-6:00 PM, City Hall
15. **Adjourn**



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BOARD OF DIRECTORS' MEETING MINUTES

Monday, October 13, 2025 @ 7:00 PM

1. **Call to Order** at 7:01 PM by President Becky Campo
2. **Pledge of Allegiance**
3. **Roll Call**

Directors Present: President Becky Campo
Vice-President Luis Avila
Treasurer Sylvia Ramirez
Director Reyna Gomez

Directors Absent: Secretary Ma Traore

Staff Present: CEO, Karin Freese
Ambulance Director, Paul Willette
Human Resources Manager, Robert Trefault
Health Center Manager, Suzie Benitez
Health Center Assistant Manager, Jennifer Gurski
Financial Accounting Manager, Maria Reyes

District Legal Council: Dave Ritchie, Cole Huber, LLP

Members of the Public: None

4. **Reading of the Vision, Mission, and Value Statements**

Vision: "A locally cultivated, healthier community."

Mission: "To provide, promote, and partner in quality healthcare for all."

Values: "Compassion – Commitment – Excellence"

5. **Public Comment Period** - None
6. **Declarations of Conflict** - None
7. **Approval of Agenda**

ACTION

Motion: To approve the agenda as presented.

M/S: Avila/Ramirez

Ayes: Campo, Avila, Ramirez, Gomez

Nays: None

Abstain: None

Absent: Traore

Motion: Passed

8. **Consent Calendar*** *[Routine committee reports, minutes, and non-controversial items]* **ACTION**
- A. *Approve Board of Directors Special Meeting Minutes – September 29, 2025
- B. *Approve Board of Directors Special Meeting Minutes – October 4, 2025

Motion: Approve the Consent Calendar as presented.

M/S: Avila/Ramirez

Ayes: Campo, Avila, Ramirez, Gomez

Nays: None

Abstain: None

Absent: Traore

Motion: Passed

9. **Regular Calendar**
- A. ***Any Consent Calendar items moved to the Regular Calendar** **NONE**
- B. **Schedule and Appoint Del Puerto Hospital Foundation Trustee Officers** **TABLED**
- **Dr Freese** provided clarification on the Foundation’s current duties, which primarily include conducting an annual meeting, reviewing the bank account and transactions (primarily grants from Legacy Health Endowment), and approving the annual tax filings to maintain active status.
 - **President Campo** shared ideas to revitalize the Foundation by hosting an annual community health fair featuring screenings, nutrition education, and other health services. She suggested pairing the event with a fundraising dinner to replenish Foundation funds and increase community engagement, similar in concept to the Farm to Fork event.
 - **Director Ramirez** inquired about the board’s role in the Foundation and the level of involvement expected. **Dr. Freese** explained that the Foundation is a 501(c)(3) branch of the Health Care District and has served as a fundraising arm of the hospital, with potential to become a grant-making organization. The Foundation has been inactive since 2010, meeting only once a year, and requires community member engagement to become active again.
 - **Health Center Manager Benitez** added historical context, noting that in earlier years, the Foundation funded community health services such as pap smear clinics, helping provide care for residents in need.
 - **Director Campo** emphasized that the Foundation could sponsor community-driven programs and events that originate directly from the District, with the goal of reinvesting funds back into the community.
 - **Director Avila** discussed the Foundation’s potential to serve as the philanthropic arm of the District, facilitating charitable giving and community donations. He suggested incorporating philanthropic opportunities into the new healthcare campus through donor recognition, such as a naming wall or room dedications.
 - **Dr. Freese** introduced Luis’s additional proposal that the District sponsor an annual NAMI (National Alliance on Mental Illness) Walk. The NAMIWalk is a structured, turnkey event that aligns with the District’s behavioral health initiatives. It would promote mental health awareness, reduce stigma, and build community engagement. Future walks could take place on the new healthcare campus. Campo and Avila

supported the concept and a signature annual event for the district, noting its relevance to community health and accessibility.

- **Director Ramirez** asked about the Foundation's leadership structure. **Dr. Freese** reported that those on the Foundation Executive committee were former District Director President Ann Stockman and District Director George McMaster. George has confirmed his continued interest in serving as a community member on the Foundation Board. Additional community members may be invited to join the Foundation to expand participation.
- The Board discussed the importance of recruiting engaged community members, including younger representatives, to bring new ideas and energy to Foundation activities.

10. Strategic Planning – Review of Proposed Objectives for FY 2025-26

DISCUSSION

- **Dr. Freese** reviewed outcomes from the recent strategic planning retreat held on October 4. The board component concluded at noon, followed by a staff session whose notes were included in the meeting packet. The Board identified three priority objectives for FY 2025–2026:
 - i. Continuing the Healthcare Campus Project including Master Planning and beginning Phase 1 City approval, bidding, and construction.
 - ii. Acquiring Imaging (X-ray and Ultrasound) on the west side of Stanislaus County.
 - iii. Holding a District Sponsored Annual Event
- **Director Campo** inquired about the Foundation account balance and noted a prior discussion about transferring \$100,000 to support community activities. **Finance Manager Reyes** reported the current balance at approximately \$2,500. **Dr. Freese** explained that additional funds had been budgeted but not yet transferred due to required legal steps for transferring district funds into the Foundation. **Legal Counsel Ritchie** added that the Foundation's inactivity prevented formal acceptance of funds at that time. He and Director Avila noted that a 501(c)(3) structure allows for tax-deductible donations and is a favorable vehicle for philanthropic giving.
- **Dr. Freese** presented a draft action plan outlining staff tasks, timelines, and quarterly benchmarks to monitor progress and mitigate project and reputational risks.
 - Continuation of the Healthcare Campus Project.
 - Expansion of Diagnostic Imaging and Specialty Service Access. Establish a sustainable radiology partnership and expand imaging services for district patients and community members. Staff are exploring collaborations with Stanford Health, Sutter Health, Genesis/Vanessa Radiology, and Advanced Imaging. Goals include equipping the clinic's X-ray suite, cross-training staff, and implementing a service rollout by Q2 2026. Imaging services will be available for both clinic patients and walk-ins, with joint marketing led by Dr. Rodriguez to promote accessibility.
 - Community Engagement and Behavioral Health Collaboration, staff proposed sponsoring an annual NAMI Walk (National Alliance on Mental Illness) as a District and Foundation-led event to promote behavioral health awareness and reduce stigma. The event would align with the District's behavioral health expansion and community education goals. Tentative target: Q3 2026 with approximately 200 participants. Planning will include partnership outreach (schools, behavioral health providers, and county health agencies), event logistics, and sponsorship opportunities. The Board

October 13, 2025
Board Meeting Minutes
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expressed support for the initiative. **Director Campo, Ramirez, Gomez, and Avila** voiced agreement with the proposed NAMI Walk.

- **Dr. Freese** noted early discussions with Patterson Joint Unified School District, including interest in potential parenting classes as part of community behavioral health outreach. Susie, Health Center Manager and Jessica Herrera, LCSW, will explore offering group visits that meet insurance reimbursement standards while addressing community needs.
- **Director Campo** confirmed these initiatives align with outcomes from the strategic planning retreat.
- **Director Ramirez** requested regular updates on progress. **Dr. Freese** assured the board there would be monthly written progress reports and quarterly updates for review and discussion. **Director Campo** added that written reports can be held on the agenda for discussion when needed.

11. Board Member Reports on Activity or Topic Requests for Future Meetings

NONE

12. Upcoming Regular Board and Standing Committee Meeting Dates

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Board: Mon, Dec 08-7:00 PM, City Hall	Finance: Wed, Dec TBD-8:30 AM, DPHC Conf Rm	Board: Mon, Jan TBD-7:00 PM, City Hall
Board: Mon, Nov 24-6:00 PM, City Hall	Finance: Wed, Dec TBD- 8:30AM, DPHC Conf Rm	Board: Mon, Jan TBD-6:00 PM, City Hall

13. Adjourn at 7:45 PM

Respectfully submitted:

Ma Traore, Secretary

Date Signed

DEL PUERTO HEALTH CARE DISTRICT
1700 Keystone Pacific Parkway, Suite B, Patterson, CA 95363
FINANCE MEETING
MINUTES September 22, 2025

1. Call to order/Attendance

The meeting was called to order by Becky Campo at 4:16 PM

Other Board Members Present: Sylvia Ramirez

Staff Members Present: Karin Freese, Ph.D., Administrative Director/CEO; Maria Reyes-Palad, Financial Accounting Manager; Paul Willette, Ambulance Director of Operations; Suzie Benitez, Health Center Manager; and Danae Skinner, Administrative Staff Accountant.

2. Public Participation – there were no comments.

3. Acceptance of Agenda

M/S/C Sylvia Ramirez/Becky Campo to accept the agenda as presented.

4. Finance Report Review

A. Review for Approval: August 13, 2025, Finance Meeting Minutes

M/S/C Sylvia Ramirez/Becky Campo to accept the minutes for August 13, 2025, as presented.

B. Review Financial Reports for July 2025

Maria Reyes-Palad reviewed the Financial Reports for July 2025 and answered all questions regarding the Financial Reports.

M/S/C Sylvia Ramirez/Becky Campo approved to recommend that the Board accept the June 2025 Financial Reports as presented.

C. Review for Recommendation: July 2025 Warrants

Maria Reyes-Palad reviewed the report and answered all questions regarding the Warrants.

M/S/C Sylvia Ramirez/Becky Campo approved to recommend that the Board accept the Warrants as presented.

D. Review Financial Reports for August 2025

Maria Reyes-Palad reviewed the Financial Reports for August 2025 and answered all questions regarding the Financial Reports.

M/S/C Sylvia Ramirez/Becky Campo approved to recommend that the Board accept the August 2025 Financial Reports as presented.

E. Review for Recommendation: August 2025 Warrants

Maria Reyes-Palad reviewed the report and answered all questions regarding the Warrants.

M/S/C Sylvia Ramirez/Becky Campo approved to recommend that the Board accept the Warrants as presented.

5. Old Business – NONE

6. New Business – NONE

7. Accounting and Finance Manager Report

A. Asset Replacement Fund Update

Information Only – No Action Taken

B. Medical Park Update

Information Only – No Action Taken

C. Set Schedule for Committee Review of Account Reconciliations

To be scheduled with committee members.

8. Meeting adjourned: 5:58 PM

Respectfully submitted,

Sylvia Ramirez, Treasurer

Del Puerto Health Care District
Balance Sheet
As of September 30, 2025

	Sep 30, 25	Aug 31, 25	Change	Sep 30, 24	Change	NOTES
ASSETS						
Current Assets						
Total Checking/Savings	6,197,052	6,570,853	(6%)	6,325,949	(2%)	
Total Accounts Receivable	2,055,208	2,036,527	1%	1,042,960	97%	
Total Other Current Assets	834,303	649,202	29%	765,891	9%	
Total Current Assets	9,086,563	9,256,582	(2%)	8,134,800	12%	
Fixed Assets						
Total 151.000 · Capital assets	16,589,532	16,342,499	2%	5,101,152	225%	
Total Fixed Assets	16,589,532	16,342,499	2%	5,101,152	225%	
Other Assets						
150.000 · Lease Receivable - Non Current	208,111	208,111		208,111		
Total Other Assets	208,111	208,111		208,111		
TOTAL ASSETS	25,884,206	25,807,192	0%	13,444,063	93%	
LIABILITIES & EQUITY						
Liabilities						
Total Current Liabilities	1,165,218	1,140,160	2%	582,558	100%	
Total Long Term Liabilities	11,407,792	11,413,749	(0%)	1,578,812	623%	
Total Liabilities	12,573,010	12,553,909	0%	2,161,370	482%	
Equity						
350.000 · Unrestricted Assets	4,303,726	4,303,726		4,402,150	(2%)	
Total 360.000 · Assigned Fund Balance	3,366,082	3,366,082		2,672,135	26%	
Total 370.000 · Restricted Fund Balance	2,950,553	2,946,884	0%	1,428,856	106%	
390.000 · Net Fixed Assets (Capital)	2,492,762	2,492,762		2,492,762		
Net Income	198,075	143,832	38%	286,791	(31%)	Overall YTD result
Total Equity	13,311,198	13,253,286	0%	11,282,694	18%	
TOTAL LIABILITIES & EQUITY	25,884,208	25,807,195	0%	13,444,064	93%	

	Sep 30, 25	Aug 31, 25	
Month End Cash Balance	\$ 6,197,052	\$ 6,570,853	
101.015 - TCB Keystone C 8641	(169,722)	(156,426)	
103.100 - TCB USDA Debt Reserve 7237	(122,991)	(122,989)	
370.010 - Mitigation Fees	(1,631,974)	(1,628,305)	
360.030 - Asset Replacement Fund	(1,485,082)	(1,485,082)	
AP & Payroll Liabilities	(861,596)	(858,515)	
UNENCUMBERED CASH	\$ 1,925,687	\$ 2,319,536	Cash layout for Campus Master Planning
Percent of Operating Reserve	102%	123%	
# Days Available Cash for Operations	92.14	110.98	
360.070 - Operating Reserve (90 days)	\$ 1,881,000	\$ 1,881,000	
Daily Operating Reserve	\$ 20,900	\$ 20,900	

Del Puerto Health Care District
YTD by Class
July through September 2025

	Total 01 Administration				Total 02 Patterson District Ambulance				Total 03 Del Puerto Health Center			
				Reference: (3/12months= 25%)				Reference: (3/12months= 25%)				Reference: (3/12months= 25%)
	Jul - Sep 25	Budget	Annual Budget	% Annual Budget	Jul - Sep 25	Budget	Annual Budget	% Annual Budget	Jul - Sep 25	Budget	Annual Budget	% Annual Budget
Ordinary Income/Expense												
Income												
401.000 · Gross Patient Service Revenue					2,535,976	3,014,766	12,059,066	21.03%	1,426,056	1,288,059	5,152,235	27.68%
403.000 · Adjustments					(2,012,330)	(2,015,372)	(8,061,486)	24.96%	(263,346)	(146,412)	(585,649)	44.97%
405.000 · Bad Debt					235,416	(129,635)	(518,540)	-45.40%	(12,100)	2,547	10,189	-118.76%
407.000 · Other Income					162	647	665	0.09%	13,113	2,011	8,045	162.99%
Total Income					162	647	759,727	18.15%	1,163,724	1,146,205	4,584,820	25.38%
Gross Profit					162	647	759,727	18.15%	1,163,724	1,146,205	4,584,820	25.38%
Expense												
601.000 · Salaries & Wages	167,278	168,455	673,819	24.83%	524,928	403,797	1,615,187	32.50%	423,498	459,922	1,839,676	23.02%
602.000 · Employee Benefits	41,377	42,850	171,398	24.14%	113,148	108,110	432,732	26.15%	118,642	137,367	553,203	21.45%
603.000 · Professional Fees	22,905	26,651	106,606	21.49%	3,178	8,285	33,138	9.59%	117,832	119,286	467,701	25.19%
604.000 · Purchased Services	3,459	3,966	15,862	21.81%	61,220	62,329	249,320	24.55%	111,489	129,464	516,332	21.59%
605.000 · Supplies	2,313	1,286	5,143	44.97%	28,314	24,986	99,949	28.33%	39,806	28,857	115,430	34.48%
606.000 · Utilities	1,757	2,058	8,232	21.34%	6,970	6,891	27,567	25.28%	9,295	12,255	49,018	18.96%
607.000 · Rental and Lease	968	483	1,933	50.09%			0		648	685	2,738	23.66%
608.000 · Insurance Coverages	13,526	12,638	50,092	27.00%	67,734	68,784	266,659	25.40%	38,531	37,196	147,411	26.14%
609.000 · Maintenance & Repairs	344	1,635	6,542	5.26%	37,036	28,592	114,379	32.38%	10,463	11,043	44,174	23.69%
610.000 · Depreciation and Amortization	2,888	2,378	9,512	30.36%	48,252	66,203	264,813	18.22%	23,041	22,563	90,250	25.53%
611.000 · Other operating expenses	41,623	33,460	133,748	31.12%	194,112	125,315	501,262	38.72%	33,732	30,775	123,029	27.42%
699.999 · Admin Cost Share Allocation	(280,531)	(282,528)	(1,130,113)	24.82%	140,266	141,264	565,057	24.82%	140,266	141,264	565,057	24.82%
Total Expense	17,906	13,332	52,773	33.93%	1,225,157	1,044,556	4,170,063	29.38%	1,067,242	1,130,678	4,514,018	23.64%
Net Ordinary Income	(17,906)	(13,170)	(52,126)		(465,431)	(171,626)	15,658		96,481	15,528	70,801	
Other Income/Expense												
Other Income												
701.000 · District Tax Revenues					63,495	63,494	253,975	25.00%				
703.000 · Investment Income												
704.000 · Interest Expense									(12,232)	(12,250)	(49,000)	24.96%
705.000 · Tenant Revenue												
710.000 · Misc Other Income		680	2,719							987	3,950	
Total Other Income		680	2,719		63,495	63,494	253,975	25.00%	(12,232)	(11,263)	(45,050)	27.15%
Other Expense												
802.000 · Keystone District Expense												
810.000 · Misc Other Expense												
Total Other Expense											(45,050)	
Net Other Income		680	2,719		63,495	63,494	253,975	25.00%	(12,232)	(11,263)	(45,050)	27.15%
Net Income	(17,906)	(12,490)	(49,407)	36.24%	(401,936)	(108,132)	269,633	-149.07%	84,250	4,265	25,751	327.17%

Del Puerto Health Care District
YTD by Class
July through September 2025

	Total 090 Other Non-Operating		Total 096 Keystone Bldg C	TOTAL		FY 25-26 OVERALL BUDGET	% Budget
	Jul - Sep 25	Year Budget	Jul - Sep 25	TOTAL			
				Jul - Sep 25	Budget		
Ordinary Income/Expense							
Income							
401.000 · Gross Patient Service Revenue				3,962,032	4,302,825	17,211,301	23.02%
403.000 · Adjustments				(2,275,676)	(2,161,784)	(8,647,135)	26.32%
405.000 · Bad Debt				223,316	(127,088)	(508,351)	-43.93%
407.000 · Other Income				13,778	5,343	715,373	1.93%
Total Income				1,923,451	2,019,297	8,771,188	21.93%
Gross Profit				1,923,451	2,019,297	8,771,188	21.93%
Expense							
601.000 · Salaries & Wages				1,115,704	1,032,174	4,128,682	27.02%
602.000 · Employee Benefits				273,167	288,327	1,157,333	23.60%
603.000 · Professional Fees				143,915	154,222	607,445	23.69%
604.000 · Purchased Services				176,168	195,759	781,515	22.54%
605.000 · Supplies				70,433	55,129	220,522	31.94%
606.000 · Utilities				18,022	21,204	84,817	21.25%
607.000 · Rental and Lease				1,616	1,168	4,671	34.60%
608.000 · Insurance Coverages				119,791	118,618	464,162	25.81%
609.000 · Maintenance & Repairs				47,843	41,270	165,095	28.98%
610.000 · Depreciation and Amortization			11,997	86,178	91,144	364,575	23.64%
611.000 · Other operating expenses				269,467	189,550	758,039	35.55%
699.999 · Admin Cost Share Allocation							
Total Expense			11,997	2,322,302	2,188,566	8,736,855	26.58%
Net Ordinary Income			(11,997)	(398,853)	(169,268)	34,333	
Other Income/Expense							
Other Income							
701.000 · District Tax Revenues	464,736	309,824		528,231	373,318	2,112,920	25.00%
703.000 · Investment Income	50,510	80,000		50,510	80,000	80,000	63.14%
704.000 · Interest Expense				(12,232)	(12,250)	(49,000)	24.96%
705.000 · Tenant Revenue			34,434	34,434		-	
710.000 · Misc Other Income					1,667	6,669	0.00%
Total Other Income	515,246	389,824	34,434	600,943	442,735	2,150,588	27.94%
Other Expense							
802.000 · Keystone District Expense			4,015	4,015			
810.000 · Misc Other Expense							
Total Other Expense			4,015	4,015			
Net Other Income	515,246	389,824	30,419	596,928	442,735	2,150,588	27.76%
Net Income	515,246	389,824	18,422	198,076	273,467	2,184,922	9.07%

Del Puerto Health Care District Warrants by Bank Account September 2025

Type	Date	Num	Name	Credit	Notes
101.000 · Cash and cash equivalents					
101.010 · Tri Counties Bank					
101.011 · TCB-Operating Checking 1739					
Check	09/30/2025			25.00	
Bill Pmt -Check	09/02/2025	ACH	Advanced Linen Service	881.20	
Bill Pmt -Check	09/02/2025	ACH	HDR Architecture Inc	182,356.68	CIP-Healthcare Campus
Bill Pmt -Check	09/03/2025	ACH	MD - Rodriguez, Jose	38,188.33	
Bill Pmt -Check	09/08/2025	ACH	Data Path, Inc	6,756.44	
Bill Pmt -Check	09/08/2025	ACH	Staples Advantage	55.41	
Bill Pmt -Check	09/10/2025	ACH	US Bank - Bonds	96,580.00	CIP-Healthcare Campus
Bill Pmt -Check	09/15/2025	ACH	Airgas USA, LLC	530.14	
Bill Pmt -Check	09/15/2025	ACH	Amazon	827.28	
Bill Pmt -Check	09/15/2025	ACH	Beta Healthcare - Workers Comp	32,020.00	
Bill Pmt -Check	09/15/2025	ACH	Health Management Associates, Inc	1,575.00	
Bill Pmt -Check	09/15/2025	ACH	Pacific Records Management	375.78	
Bill Pmt -Check	09/15/2025	ACH	Stryker Sales Corporation	27,031.00	Asset/Prepays
Bill Pmt -Check	09/15/2025	ACH	Teleflex / Arrow	717.37	
Bill Pmt -Check	09/22/2025	ACH	ACETECH Corp	7,680.00	
Bill Pmt -Check	09/22/2025	ACH	Beta Healthcare - Workers Comp	9,299.00	
Bill Pmt -Check	09/22/2025	ACH	Beta Healthcare Group	18,828.58	
Bill Pmt -Check	09/02/2025	EFT	PG&E	32.49	
Bill Pmt -Check	09/02/2025	EFT	Verizon Wireless	593.83	
Bill Pmt -Check	09/05/2025	EFT	Umpqua Bank	20,035.14	
Bill Pmt -Check	09/15/2025	EFT	Comcast - Other	192.56	
Bill Pmt -Check	09/15/2025	EFT	Comcast Business Voice Edge	1,209.81	
Bill Pmt -Check	09/15/2025	EFT	EMS eSchedule	4,659.20	
Bill Pmt -Check	09/15/2025	EFT	Frontier-3755	383.37	
Bill Pmt -Check	09/15/2025	EFT	Frontier - HC 8639	383.37	
Bill Pmt -Check	09/15/2025	EFT	Stericycle / Shred-it	125.08	
Bill Pmt -Check	09/15/2025	EFT	City Of Patterson-H2O, sewer, garbag	1,260.37	
Bill Pmt -Check	09/15/2025	EFT	Stericycle / Shred-it	362.76	
Bill Pmt -Check	09/15/2025	EFT	TID Turlock Irrigation District +06	1,880.71	
Bill Pmt -Check	09/22/2025	EFT	ABW Medical, LLC	10,131.00	
Bill Pmt -Check	09/22/2025	EFT	Athena Health, Inc.	17,082.33	
Bill Pmt -Check	09/22/2025	EFT	PG&E	35.60	
Check	09/02/2025	33730	REFUND - Ambulance:REFUND - We	75.00	
Check	09/02/2025	33731	REFUND - Ambulance:REFUND - Wa	300.00	
Check	09/02/2025	33732	REFUND - Ambulance:REFUND - Gin	1,026.75	
Check	09/02/2025	33733	REFUND - Ambulance:REFUND - Cer	50.00	
Check	09/02/2025	33734	REFUND - Ambulance:REFUND - Cor	100.00	Refund PT overpaid accts
Check	09/02/2025	33735	REFUND - Ambulance:REFUND - DeC	50.00	
Check	09/02/2025	33736	REFUND - Ambulance:REFUND - Ost	785.52	
Check	09/02/2025	33737	REFUND - Ambulance:REFUND - Rar	75.00	
Check	09/02/2025	33738	REFUND - Ambulance:REFUND - Moc	1,246.28	
Bill Pmt -Check	09/02/2025	33739	Bound Tree Medical LLC	456.63	
Bill Pmt -Check	09/02/2025	33740	GreenWorks Janitorial Services	4,485.00	
Bill Pmt -Check	09/02/2025	33741	McKesson Medical Surgical Inc.	2,963.95	
Bill Pmt -Check	09/02/2025	33742	Patterson-Westly Chamber of Comme	800.00	

Del Puerto Health Care District Warrants by Bank Account September 2025

Type	Date	Num	Name	Credit	Notes
Bill Pmt -Check	09/02/2025	33743	Patterson Irrigator	390.00	
Bill Pmt -Check	09/02/2025	33744	Rush Truck Center Ceres	957.94	
Bill Pmt -Check	09/03/2025	33745	City of Patterson-Business Licenses	907.00	
Bill Pmt -Check	09/04/2025	33746	IBM	350.00	
Bill Pmt -Check	09/08/2025	33747	Avila, Luis - REIMB	575.64	
Bill Pmt -Check	09/08/2025	33748	Language Line	439.10	
Bill Pmt -Check	09/08/2025	33749	Monique Whitworth	600.00	
Bill Pmt -Check	09/08/2025	33750	Physicians Service Bureau	366.66	
Bill Pmt -Check	09/08/2025	33751	Ramirez, Silvia - REIMB (Board)	149.80	
Bill Pmt -Check	09/08/2025	33752	Westside Landscape & Concrete	302.00	
Bill Pmt -Check	09/08/2025	33753	Workbench True Value Hdwe.	40.98	
Bill Pmt -Check	09/15/2025	33754	AMR-American Medical Response	8,269.94	
Bill Pmt -Check	09/15/2025	33755	CA Occupational Physicians	2,805.00	
Bill Pmt -Check	09/15/2025	33756	City Of Patterson-H2O, sewer, garbag	584.69	
Bill Pmt -Check	09/15/2025	33757	Graphic Print Stop	221.13	
Bill Pmt -Check	09/15/2025	33758	Hi-Tech EVS, Inc.	5,029.31	
Bill Pmt -Check	09/15/2025	33759	J.B. Anderson Land Use Planning	6,413.50	
Bill Pmt -Check	09/15/2025	33760	Jays Tires	287.64	
Bill Pmt -Check	09/15/2025	33761	Life-Assist	1,174.02	
Bill Pmt -Check	09/15/2025	33762	Malm Fagundes LLP	1,229.00	
Bill Pmt -Check	09/15/2025	33763	McKesson Medical Surgical Inc.	6,771.44	
Bill Pmt -Check	09/15/2025	33764	North Star	6,416.00	
Bill Pmt -Check	09/15/2025	33765	Paul Oil Co., Inc.	4,434.20	
Bill Pmt -Check	09/15/2025	33766	Rapid-O's Autobody & Lube	1,300.00	
Bill Pmt -Check	09/15/2025	33767	Rush Truck Center Ceres	9,190.90	
Bill Pmt -Check	09/15/2025	33768	Stanislaus County EMS Agency	112.00	
Bill Pmt -Check	09/15/2025	33769	Yosemite Lock & Key	170.91	
Bill Pmt -Check	09/15/2025	33770	Zoll	853.96	
Bill Pmt -Check	09/22/2025	33771	Bound Tree Medical LLC	1,039.26	
Bill Pmt -Check	09/22/2025	33772	Burke, Williams & Sorensen	5,563.50	re: Impact Fee Adjustmen
Bill Pmt -Check	09/22/2025	33773	Crescent Supply	780.42	
Bill Pmt -Check	09/22/2025	33774	FP Mailing Solutions	61.33	
Bill Pmt -Check	09/22/2025	33775	GreenWorks Janitorial Services	145.00	
Bill Pmt -Check	09/22/2025	33776	J.B. Anderson Land Use Planning	198.40	
Bill Pmt -Check	09/22/2025	33777	Life-Assist	3,995.04	
Bill Pmt -Check	09/22/2025	33778	MO-CAL Office Solutions	417.37	
Bill Pmt -Check	09/22/2025	33779	MurphyAustin	2,040.00	
Bill Pmt -Check	09/22/2025	33780	Paul Oil Co., Inc.	3,570.33	
Bill Pmt -Check	09/22/2025	33781	Sanofi Pasteur, Inc	6,095.14	
Bill Pmt -Check	09/22/2025	33782	SEMSA Sierra Medical Services Allian	10,181.60	
Bill Pmt -Check	09/22/2025	33783	West Side Storage Baldwin	216.00	
Bill Pmt -Check	09/22/2025	33784	AP Logic	5,600.00	Prepaid
Bill Pmt -Check	09/22/2025	33785	NF Public Affairs	5,000.00	CIP-Healthcare Campus
Total 101.011 · TCB-Operating Checking 1739				599,755.11	
101.012 · TCB-Payroll Account 2999					
Liability Check	09/10/2025		Payroll Direct Deposit	108,953.75	
Liability Check	09/24/2025		Payroll Direct Deposit	107,426.44	
Liability Check	09/11/2025	EFT	Corebridge / AIG / VALIC	15,783.74	

**Del Puerto Health Care District
Warrants by Bank Account
September 2025**

Type	Date	Num	Name	Credit	Notes
Liability Check	09/25/2025	EFT	Corebridge / AIG / VALIC	15,902.32	
Liability Check	09/25/2025	EFT	CA Choice	49,323.89	
Liability Check	09/16/2025	EFT	Principal Life Insurance Co	8,099.06	
Liability Check	09/11/2025	E-pay	EDD State of California	7,726.30	
Liability Check	09/11/2025	E-pay	Internal Revenue Service	37,753.87	
Liability Check	09/25/2025	E-pay	EDD State of California	303.90	
Liability Check	09/25/2025	E-pay	EDD State of California	7,865.32	
Liability Check	09/25/2025	E-pay	Internal Revenue Service	37,244.91	
Paycheck	09/11/2025	26011	Employee Payroll	295.20	
Liability Check	09/11/2025	26012	United Steelworkers	536.81	
Liability Check	09/11/2025	26013	Stanislaus County Sheriff - Garn 37	100.00	
Liability Check	09/11/2025	26014	Stanislaus County Sheriff	548.65	
Liability Check	09/11/2025	26015	Stanislaus County Sheriff	612.76	
Paycheck	09/25/2025	26016	Employee Payroll	900.65	
Paycheck	09/25/2025	26017	Employee Payroll	696.02	
Liability Check	09/25/2025	26018	United Steelworkers	543.04	
Liability Check	09/25/2025	26019	Stanislaus County Sheriff	118.16	
Liability Check	09/25/2025	26020	Stanislaus County Sheriff - Garn 37	100.00	
Liability Check	09/25/2025	26021	LegalShield	631.30	
Liability Check	09/25/2025	26022	AFLAC	1,325.16	
Total 101.012 · TCB-Payroll Account 2999				<u>402,791.25</u>	
101.015 · TCB - Keystone C 8641					
Bill Pmt -Check	09/15/2025	EFT	TID Turlock Irrigation District +06	531.43	
Bill Pmt -Check	09/15/2025	10454	City Of Patterson-H2O, sewer, garbag	225.68	
Bill Pmt -Check	09/15/2025	10455	Gilberto Arroyo-06	355.00	
Total 101.015 · TCB - Keystone C 8641				<u>1,112.11</u>	
Total 101.010 · Tri Counties Bank				<u>1,003,658.47</u>	
Total 101.000 · Cash and cash equivalents				<u>1,003,658.47</u>	
103.000 · Restricted Funds					
103.100 · TCB-USDA Debt Reserve 7237					
Check	09/15/2025	EFT	USDA Rural Development Loan-EFT	10,060.00	
Total 103.100 · TCB-USDA Debt Reserve 7237				<u>10,060.00</u>	
Total 103.000 · Restricted Funds				<u>10,060.00</u>	
TOTAL				<u><u>1,013,718.47</u></u>	
Less: Irregular Items (highlighted)					
CIP-Healthcare Campus				283,936.68	
Asset, Prepays and PT Refunds				61,938.19	
				<u>345,874.87</u>	
NET WARRANTS ISSUED - SEPTEMBER 2025				<u><u>\$ 667,843.60</u></u>	

Del Puerto Health Care District
CIP - Healthcare Campus Cumulative Costs
 From August 2024 to September 30, 2025

	2024	2025					TOTAL AMT
		Qtr1	Qtr2	Qtr3			
BY PHASES				Jul	Aug	Sep	
Construction:C-01 Development Planning	103,214	98,390	110,388	42,475	381,323	204,461	940,251
AMG Advanced Mobility Group				16,425			16,425
HDR Architecture Inc					335,336	162,825	498,161
J.B. Anderson Land Use Planning		20,609	16,707	11,365	6,414	10,514	65,609
LDA Partners, LLP	72,710	15,724					88,434
MurphyAustin	17,435	26,328	5,312	128		6,078	55,281
NATS - North American Tech Services			8,000				8,000
North Star		10,665	46,966	14,557	6,417	25,044	103,649
Quality Control Southwest, Inc			7,901				7,901
Walker, Robert (Walker Advisory)	13,069	25,064	25,502		33,156		96,791
Construction:C-02 Land Cost	21,500	4,004	8,686	2,702	790	3,960	41,642
CDIAC			2,475			(2,475)	-
Chapman & Patton	21,500	1,502				5,502	28,504
Cogdill & Associates		2,502	2,502				5,004
Malm Fagundes LLP			3,709	2,702	790	933	8,134
Construction:C-02 Land Cost (Purchase)	200,000		217,244	237,425	(180,476)	21,461	495,654
Chicago Title	200,000		210,000	10,000	(232,658)		187,342
State of California Condemnation Fund				190,000			190,000
Tri Counties Bank			7,244	37,425	52,182	21,461	118,312
Construction:C-04 Permits & Fees						922	922
City of Patterson-Business Licenses						907	907
The UPS Store						15	15
Construction:C-05 Admin Costs	44,200	10,925	20,858	8,339	7,972	4,955	97,249
AIA California		175					175
Almond Wood (Apricot Wood)				111	91		202
CalMuni Statistics	1,124						1,124
Cole Huber (Cota Cole)	1,910	10,750	2,091	2,591		386	17,728
Freese, Karin - REIMB					135		135
Hampton Inn			695	257	264		1,216
HDR Architecture Inc					1,852	1,067	2,919
Hendrickson Consulting	7,769						7,769
Kim Marquardt			599	24			623
Malm Fagundes LLP			1,251		441		1,692
Nash & Associates	26,895						26,895
NF Public Affairs			15,000	5,000	5,000	3,502	28,502
Panda Express			42				42
Patterson Fire Dpmt			274				274
Patterson Irrigator			244	244			488
Save Mart			198	112	117		427
texas Roadhouse					72		72
The Old Water Office			411				411
Togo's			53				53
WIPFLi LLP	6,502						6,502
Construction:C-07 Bridging Documents					8,996	4,500	13,496
HDR Architecture Inc					8,996	4,500	13,496
TOTAL AMT	368,914	113,319	357,176	290,941	218,605	240,259	1,589,214

Less: Loan Financing Costs & Condemnation

(495,654)

TOTAL PAID HEALTHCARE CAMPUS COSTS - From Aug 01, 2024 to Sept 30, 2025**\$1,093,560**

BOARD OF DIRECTORS OF DEL PUERTO HEALTH CARE DISTRICT

Board Meeting – October 27, 2025

8D. \$500 Donation in Memory of Dr. Peter La Torre

Page 1 of 2

Department: Chief Executive Office
 Consent Calendar: Yes

CEO Concurrence: Yes
 4/5 Vote Required: No

SUBJECT: \$500 Donation in Memory of Dr. Peter La Torre

STAFF REPORT: Dr. Peter La Torre was a respected physician and community leader who served the Patterson area for many decades. He held privileges at Del Puerto Hospital and served as Chief of Staff at various times during his career. Dr. La Torre's dedication extended beyond medicine—he was an active member of numerous civic organizations. He was instrumental in helping to establish the PRIDE Scholarship and supported many other fundraising activities that strengthened the local community. His lifelong service and leadership exemplify the values of compassion and commitment to community health that Del Puerto Health Care District strives to uphold.

In honor of Dr. La Torre's memory and his lasting impact on both Del Puerto Hospital and the greater Patterson area, staff recommends a \$500 donation to the PRIDE Scholarship to acknowledge Dr. La Torre's legacy of service and the historical connection between his leadership and the District's enduring mission of advancing community health and wellness.

DISTRICT PRIORITY: Community Participation and Recognition of Service

FISCAL IMPACT: \$500.00

STAFFING IMPACT: None

CONTACT PERSON: Karin Freese, CEO

ATTACHMENT(S): None

RECOMMENDED BOARD ACTION:

ROLL CALL REQUIRED: YES

RECOMMENDED MOTION: *I move the Board of Directors approve a \$500 donation to the PRIDE Scholarship in memory of Dr. Peter La Torre, recognizing his many years of service to the Del Puerto Hospital and his significant contributions to the Patterson community.*

BOARD OF DIRECTORS OF DEL PUERTO HEALTH CARE DISTRICT

Board Meeting – October 27, 2025

8D. \$500 Donation in Memory of Dr. Peter La Torre

Page 2 of 2

Motion Made By	Motion	Second	Aye	No	Abstain	Absent
Director Avila						
Director Gomez						
Director Traore						
Director Ramirez						
Director Campo						

I, the undersigned Clerk of the Board of Directors of the Del Puerto Healthcare District, hereby certify that the foregoing is a full, true and correct copy of an action duly adopted by the Board at a meeting thereof on the 27 day of October 2025, by the above vote of the members thereof:

Jasmine Sanchez, Clerk of the Board

Del Puerto Health Care District

CEO Report — October 2025

By Karin Freese, PhD, MBA

During September and October, executive activity focused on advancing governance excellence, organizational modernization, and healthcare campus development while maintaining operational and strategic momentum across all District departments.

FINANCIAL POSITION NARRATIVE

As of September 30, 2025, Del Puerto Health Care District maintains a stable financial position, demonstrating disciplined fiscal management amid capital expansion and operational modernization.

Overall Position: Total assets and liquidity remain strong, with operating cash reserves and restricted bond proceeds supporting both ongoing operations and the Healthcare Campus capital program. The District continues to maintain sufficient cash coverage for more than three months of operating expenses, meeting Board policy thresholds.

Operational Performance: Quarter-to-date patient service revenue reached approximately \$1.39 million. Adjustments and bad debt remain consistent with prior months, maintaining net patient revenue within expected parameters. Cumulative year-to-date revenue is at 92% of budget, slightly below the 25% quarterly target pacing, reflecting seasonal shifts in payer mix and timing of intergovernmental transfers. Expense trends remain favorable, with year-to-date operating expenses aligning closely to budget and no material variances in personnel or supply categories.

Capital and Bond Funds: Bond funds will be segregated and fully allocated for the Behavioral Health Center project under BHCIP Round 1. Quarterly reporting and cash match documentation were submitted as required. Construction-related expenditures remain within grant timelines and projections.

STRATEGIC PLANNING MONTHLY UPDATE

The District's FY 2024–25 Strategic Plan, objectives, and SMART goals were finalized and distributed to support the upcoming Board retreat and organizational alignment. The Board Strategic Planning Retreat was organized, facilitated, and documented, with minutes and follow-up actions published for the October 13 meeting. The retreat emphasized governance maturity, measurable outcomes, and ongoing performance evaluation aligned with Policy 3017.

Healthcare Campus Development: DPHCD sustained progress on the Medical Park Master Plan and related acquisitions. The Resolution of Necessity was approved, and escrow documents were reviewed for closing. Weekly Core Team meetings with HDR Architects continued to refine the Conditions of Satisfaction and advance traffic, utility, and site plan coordination. Analysis of Design-Build vs. Plan-Bid-Build (PDB vs. DBB) delivery methods informed future procurement and contracting decisions.

Del Puerto Health Care District

The BHCIP Round 1 Grant continued in compliance, with quarterly reporting and matching fund documentation submitted. Coordination with Murphy Austin on the construction contract review ensured legal alignment with grant requirements. Demolition of residential structures on the Modesto Sand & Gravel site was completed, and fire department training burns provided public benefit.

Outreach expanded through public affairs meetings, media publications, and planning for a neighborhood open house east of 9th Street to ensure transparency in project progress and impacts.

Imaging Partnership Development: DPHCD deepened strategic partnerships in healthcare delivery. Conversations with Stanford Health Care advanced toward an imaging collaboration on the west side of Stanislaus County, supported by internal imaging utilization analysis and Board briefing materials. The District initiated a new RFP for HPSA/FQHC consulting to evaluate conversion options for the Rural Health Clinic and enhance future federal funding eligibility.

Annual Special Event: DPHCD reached out tot NAMI Stanislaus County and will be with them by the end of October to learn more about their programs and explore the opportunity to sponsor a NAMIWalk.

GOVERNANCE AND LEADERSHIP

An RFP for the CEO Compensation and Salary Survey was issued, drawing qualified submissions from Grant Thornton, Gallagher, and Mercer. The process reinforced transparency and alignment with Board oversight expectations. The CEO evaluation framework was rewritten to fully comply with Policy 3017, emphasizing evidence-based leadership assessment and Board accountability.

The Good Governance presentation delivered at the CSDA Annual Conference further positioned DPHCD as a thought leader in special district governance, highlighting board onboarding, structured communication, and performance measurement practices.

Additionally, the Athena EHR site visit was conducted to assess interoperability, workflow efficiency, and per-encounter cost implications. The District also evaluated accounting and IT infrastructure improvements, including potential QuickBooks server replacement and transition to enhanced cloud-based systems to support growing complexity in fiscal management.

HUMAN RESOURCES & ORGANIZATIONAL DEVELOPMENT

Human capital initiatives emphasized culture, compliance, and workforce retention. The CEO 365-degree Employee Survey was conducted to inform leadership development and engagement strategies. A side letter to the union was executed, and additional ambulance shift coverage hours were coordinated with supervisory staff to improve service capacity.

The District launched the RFP for IT services, reviewed telecommunications upgrades, and initiated a salary survey RFP to benchmark competitive pay and ensure internal

Del Puerto Health Care District

equity. The employee complaint and legal response process was managed in collaboration with counsel to maintain regulatory compliance and organizational fairness.

COMMUNITY & PUBLIC AFFAIRS

Public visibility and stakeholder engagement remained central to the District's mission. A press release and Town Hall advertisement were published, and legislative engagement included hosting CSDA legislative staff visits and tours of DPHCD facilities. Participation in the Stanislaus County Women's Empowerment Recognition Luncheon highlighted the District's leadership in healthcare and gender equity.

Partnership efforts with Patterson Joint Unified School District (PJUSD) and the Senior Commission advanced community collaboration around behavioral health and youth initiatives. The District's Sports Physical Website was launched to streamline community access to preventive care appointments.

LOOKING AHEAD

Forward Outlook: The District enters the second quarter of FY 2025–26 with a balanced cash position and solid expense management. Key financial priorities for Q2 include:

- Continuing monitoring of cash flow to support grant-funded construction and operating reserves.
- Completion of the FY 2024–25 audit and integration of recommendations.
- Implementation of the new compensation study findings in preparation for the FY 2025–26 mid-year budget update.

The next quarter will focus on implementing strategic plan action items district-wide; continuing imaging service partnership search; finalizing CEO Compensation Study and integrating results into the 2025 salary cycle; and preparing community outreach for the *Healthcare Campus East Side Residents' Open House* and end-of-year progress report.



Ambulance Report September 2025

Patterson had 245 responses in September resulting in 183 transports. There is a distinction between Patterson responses and district responses. PDA units respond to EMS incidents anywhere, not just in our response area. PDA had 245 responses, 225 responses were in our response area, and the other 20 responses were mutual aid in another response area or zone. $225 + 20 = 245$ responses. PDA responded to the Westside District 10 times which resulted in 8 transports and 10 responses in AMR response area with 8 transports.

The Patterson District Ambulance response area is our geographical response area also known as Zone 5. There coincidentally there were also 245 responses in the Patterson District Ambulance response area resulting in 178 transports. PDA units responded to 226 of 245 (92.24%) EMS calls in our district and transported 168 of 178 (94.38%) of all patients transported from our district. AMR responded into our district 4 times in August resulting in 1 transport. **Westside had 15 responses in our response area resulting in 9 transports.**

We had 6 Patterson High School football standby events and there were two Saturday sets of Patterson Jr Tigers games that span approximately 10 hours.

September continued the master planning project which has certainly picked up momentum. There were numerous meetings throughout the month as part of the master planning, DPAC, and Behavioral Health and health center design process.

I attended the September 2nd Patterson City Council meeting.

On September 3rd, I attended a full day recertification class for ACLS, PALS, and BLS Healthcare Provider CPR. Additionally, on Sunday, September 21st, I attended a half day PHTLS recertification class. These are all required training classes to maintain active paramedic status in Stanislaus County.

On September 4th PDA personnel conducted an ambulance show and tell at Sacred Heart school.

On September 16th, Karin and I attended the Stanislaus County Multi-Jurisdictional Hazard Mitigation Kickoff meeting as the County embarks on this 18 month process to update the County's emergency plan.

On September 20th PDA participated in a Stanislaus County Emergency Preparedness event at Enslin park in Modesto. PDA was the only rural ambulance provider to do so which really helped us stand out.

On September 23 and 24, I joined a team of 5 other District staff for the Beta Symposium in Palm Springs. This whirlwind 36 hours is rich with information about healthcare and safety best practices.

On Saturday, September 27th PDA participated as a sponsor and EMS support for the Childhood Cancer Walk at the Patterson High School Stadium. Then later that same day, I joined board members and district staff for the Farm to Fork dinner event.

Monthly Activities Report

Reporting Period: September 2025

Prepared by: Suzie Benitez

Meetings and Collaborative Efforts

- **Monthly Health Plan Meeting**
Attended the monthly meeting with **Health Net** and **Health Plan of San Joaquin** to discuss **HEDIS Measures Support**. These meetings continue to focus on improving quality performance metrics, care coordination, and patient outcomes.
 - **Monthly Staff and Provider Meeting**
Conducted the monthly staff and provider meeting to review operational updates, clinical workflows, and performance initiatives. Feedback from providers and staff continues to inform quality improvement efforts and patient care planning.
-

Community Engagement and Outreach

- **City of Patterson Health and Wellness Employee Fair**
Participated in the **City of Patterson Health and Wellness Employee Fair**, representing our organization and promoting health awareness among city employees.
(See attached photos for event highlights.)
 - **La Familia Mental Health Van Collaboration**
Hosted the **La Familia Mental Health Van** on the following dates:
August 15, August 22, August 29, October 3, and October 17.
This ongoing partnership provides accessible mental health services and resources to our patients and community members.
-

Summary

This month's activities emphasized collaboration with health plans to support quality initiatives, strengthened internal communication through staff and provider meetings, and continued engagement with the local community through outreach events and mental health service partnerships.

Health Center Report September 2025/ Suzie Benitez

Encounter September 2025		
<i>Primary Care Vacation/Sick/CME time off</i>		
Provider	Hours worked	Encounters
Rodriguez	120	381
Singh	148	446
Barragan	128	314
Mercado	152	421
Primary Total	548	1,562
<i>Mental Health Encounters</i>		
Herrera		0
HC Total Encounters		1,562 21% increase from Sep 2024
Urgent Care Clinic Encounters (Tuesday and Thursday)		
Date	Time	Encounters
July 2024	5:00pm-9:00pm	66% Medi-cal 34% Private = 98
August 2024	5:00pm-9:00pm	163
September 2024	5:00pm-9:00pm	126
October 2024	5:00pm-9:00pm	89
November 2024	5:00pm-9:00pm	96
December 2024	5:00pm-8:00pm	73 due to holiday closures
January 2025	5:00pm-8:00pm	96
February 2025	5:00pm-8:00pm	126
March 2025	5:00pm-8:00pm	108
April 2025	5:00pm-8:00pm	75
May 2025	5:00pm-8:00pm	94
June 2025	5:00pm-8:00pm	73
July 2025	5:00pm-8:00pm	64
August 2025	5:00pm-8:00pm	69
September 2025	5:00pm-8:00pm	69
<ul style="list-style-type: none"> • Monthly Health Plan Meeting with Health Net and Health Plan of San Joaquin (HEDIS MEASURES SUPPORT). • Monthly staff and provider meeting. • Participated in the City of Patterson Health and Wellness Employee Fair. (see photos) • Hosted La Familia Mental Health Van on 08/15, 08/22, 08/29, 10/3, and 10/17. 		

Human Resources Status Report October 2025

By Robert Trefault, Human Resources Manager

The Del Puerto Health Care District's Human Resources Department continues to play an active role in supporting the District's growth and enhancing employee engagement.

We remain focused on recruiting a Pediatrician, which continues to be a challenge both locally and nationwide. Through conversations with our community, it's clear that having a Pediatrician would meet a significant need and position us well for future expansion.

At the Health Center, we are addressing a workforce shortage and prioritizing recruitment for several key roles, including Patient Service Representatives, a Referral Coordinator, and Clinical Medical Assistants. We have been interviewing candidates with flexible skill sets who could be placed across these roles as needed. To date, we have successfully hired two individuals to fill Health Center vacancies and are currently onboarding two Clinical Medical Assistants who are expected to start next month.

While our Ambulance Division is currently fully staffed, we continue to explore ways to maintain consistent coverage to ensure uninterrupted service for our community.

In addition, the HR Manager has been conducting employee counseling sessions aimed at supporting morale and professional growth. These sessions have opened up meaningful conversations—ranging from career development and training opportunities to lighter topics such as “Star Wars vs. Harry Potter”—which have helped strengthen relationships across teams.

These efforts are helping to lay the foundation for our Mentor Program, designed to identify and develop future leaders within the District. Our long-term goal is to prepare our staff for growth and ensure we have strong, capable leaders ready to take on greater responsibility as we move toward the Healthcare Campus.

BOARD OF DIRECTORS OF DEL PUERTO HEALTH CARE DISTRICT**Board Meeting –****9B. Ambulance Rate Update****Page 1 of 2**

Department: Chief Executive Office

CEO Concurrence: Yes

Consent Calendar: No

4/5 Vote Required: No

SUBJECT: Ambulance Rate Update

STAFF REPORT: The current Patterson District Ambulance rates have been unchanged since 2017. In the current fiscal year, Ambulance revenue is down by 14.7% and expenses are 7% higher than budgeted. The projected year end deficit is \$418,000. Our current rate is not sufficient to sustain operations.

The process to implement an ambulance rate increase is as follows:

1. Board reviews proposed rate increase October 27, 2025
2. Board authorized the CEO and Director of Ambulance Operations to formally REQUEST Stanislaus County EMS Agency approval for proposed rate increase (this step is required by the provider contract with Stanislaus County).
3. SCEMSA reviews the current rates for PDA and justifications submitted in writing, and comparative analysis of Stanislaus County Rural Ambulance Provider Rates. SCEMSA approves the rate increase.

DISTRICT PRIORITY: Financial Sustainability**FISCAL IMPACT:** Net 6% increase in annual revenue**STAFFING IMPACT:** None**CONTACT PERSON:** Karin Freese/Paul Willette**ATTACHMENT(S):** Draft Letter to SCEMSA
Rate comparison**RECOMMENDED BOARD ACTION:**

ROLL CALL REQUIRED: YES

RECOMMENDED MOTION: *I move the Board of Directors approve the Ambulance Rate Update as presented.*

<i>Motion Made By</i>	<i>Motion</i>	<i>Second</i>	<i>Aye</i>	<i>No</i>	<i>Abstain</i>	<i>Absent</i>
<i>Director Avila</i>						
<i>Director Gomez</i>						
<i>Director Traore</i>						
<i>Director Ramirez</i>						
<i>Director Campo</i>						

BOARD OF DIRECTORS OF DEL PUERTO HEALTH CARE DISTRICT

Board Meeting –

9B. Ambulance Rate Update

Page 2 of 2

I, the undersigned Clerk of the Board of Directors of the Del Puerto Healthcare District, hereby certify that the foregoing is a full, true and correct copy of an action duly adopted by the Board at a meeting thereof on the 27 day of October, 2025, by the above vote of the members thereof:

Jasmine Sanchez, Clerk of the Board



October 28, 2025

Mr. Chad Braner
Executive Director
Stanislaus County EMSA
3725 Oakdale Road
Modesto, CA 95357

Dear Mr. Braner,

The Del Puerto Health Care District (DPHCD), doing business as Patterson District Ambulance (PDA), respectfully requests approval from the Stanislaus County Emergency Medical Services Agency (EMSA) for a rate increase for cause. The rates below have been approved by the DPHCD Board of Directors on October 27, 2025.

Causes

Rising Costs and Unfunded Readiness: Patterson District Ambulance last adjusted its rates in 2017. Since then, our call volume has grown 27%, requiring the addition of a third staffed unit to ensure timely emergency response. However, current transport volume does not fully cover the cost of maintaining this critical readiness. At the same time, state-mandated healthcare minimum wage increases, and rising employee healthcare benefit premiums have more than doubled our operating expenses since 2017, while average reimbursement per transport has increased only 54% over that same period.

Shifting Payer Mix and Declining Reimbursements: Legislative and payer changes have further eroded ambulance revenue. The Medicare portion of transports increased from 31% to 40%, but Medicare reimburses only 67% of the cost. Medi-Cal remains high at 35%, reimbursing roughly 50% of the cost per transport. This shift toward lower-paying payers has caused our average income per transport to fall behind actual costs, resulting in a \$255,000 deficit last year and a projected \$418,000 deficit in FY 2025-26.

Without an approved rate increase, this growing gap between cost and reimbursement will threaten the sustainability of our community-based emergency medical service.

Request for Increased Fees

In recognition of the demonstrated increases in cost and the U.S. Bureau of Labor Statistics' Consumer Price Index, which rose 30% from July 2017 (263.971) to July 2025 (343.234), the Del Puerto Health Care District Board of Directors formally requests a 30% increase in ambulance rates, restoring parity with inflation and cost escalation.

DESCRIPTION	CURRENT	PROPOSED
ALS 1 Emergency Base Rate	\$2,865	\$3,725
ALS 1 Non-Emergency Base Rate	\$2,490	\$3,237
ALS 2 Emergency Base Rate	\$3,000	\$3,900
ALS 2 Non-Emergency Base Rate	\$2,660	\$3,458
BLS Emergency Base Rate	\$1,870	\$2,431
BLS Non-Emergency Base Rate	\$1,700	\$2,210
Dry Run	\$300	\$390
Mileage (per transport mile)	\$80	\$104
Oxygen	\$85	\$111
EKG (Standard & 12-Lead)	\$100	\$130
Night Fee (7 PM – 7 AM)	\$100	\$154

In accordance with Federal law and U.S. Department of Agriculture policy, this institution is prohibited from discriminating on the basis of race, color, national origin, sex, age or disability. (Not all prohibited bases apply to all programs). To file a complaint of discrimination, write USDA, Director, Office of Civil Rights, 1400 Independence Avenue, S.W. Washington, D.C. 20250-9410, or call (800) 795-3272 (voice), or (202) 720-6382 (TDD).

Stanislaus County LEMSA
Rate Increase for Cause – DPHCD/PDA
October 28, 2025

Annual Adjustment Request

To prevent recurring shortfalls and maintain financial stability, PDA also requests that SCEMSA authorize an annual rate adjustment each July, tied to the California Consumer Price Index for the Riverside-San Bernardino-Ontario region, with a minimum of 3% per year. This mechanism would ensure operational sustainability and responsiveness to future economic conditions.

Conclusion

The rates and annual increase we request today simply bring us into alignment with current Stanislaus County standards, with only a modest variation to reflect our lower rural call volume. This adjustment is both reasonable and necessary to sustain the local readiness, reliability, and high-quality emergency medical service the residents of the west side of Stanislaus County depend on.

This adjustment will not generate excess profit—it will sustain a vital public safety lifeline operated by a local, community-governed health care district.

Thank you for your consideration. We are available at your convenience to provide supporting data or answer any questions.

Respectfully submitted,

DEL PUERTO HEALTH CARE DISTRICT

Becky Campo, Board President

Karin Freese, PhD, Chief Executive Officer

Paul Willette, Director of Ambulance Services

GSKFG2SGD#Udwh#Lqfuhdvh#Frpsdulvrq

HCPCS	Rates Fee Description	EOA	Zone 4 & D	Zone A	Zone 5 - PDA	
		American Medical Response	Current Oak Valley Hospital District	Current Westside Healthcare District	Current DPHCD	Proposed DPHCD Rates
AO427	ALS Emergency	\$3,680	\$3,624	\$3,000	\$2,865	\$ 3,725
AO426	ALS Non-emergency	n/a	n/a	n/a	\$2,490	\$ 3,237
A0433	ALS 2 Emergency	n/a	\$4,434	n/a	\$3,000	\$ 3,900
AO434	ALS2 Non-emergency	\$2,623	\$2,334	\$2,000	\$2,660	\$ 3,458
AO429	BLS Emergency	n/a	n/a	n/a	\$1,870	\$ 2,431
AO428	BLS Non-emergency	\$347	n/a	\$300	\$1,700	\$ 2,210
AO428	Treat (BLS), Non-Transport	\$347	n/a	n/a	\$300	\$ 390
AO425	Mileage	\$81	\$12	\$80	\$80	\$ 104
(Modifier)	Night Charge	\$127	n/a	\$100	\$100	\$ 130
AO998	Oxygen	\$63	n/a	\$100	\$85	\$ 111
93005	EKG (12-lead tracing only)	\$220	n/a	\$65	\$100	\$ 130

Total Rate Increase 30%
Avg increase per year (2017-2025) 3.80%

The Board of Directors of the Del Puerto Health Care District

9C. 2025 Del Puerto Hospital Foundation Trustee Appointment

Page 1 of 1

DEPT: FOUNDATION

AGENDA DATE: Oct. 27, 2025

CEO CONCURRENCE: YES

4/5 VOTE REQUIRED: NO

SUBJECT: 2025 DPHC Foundation Trustee Nomination and Appointment

RECOMMENDATION: Two Directors to be appointed to the DP Hospital Foundation for 2025.

CONSIDERATIONS: The Foundation Board of Trustees will elect its Trustees at the annual meeting. If no election is held at the annual meeting, the Trustees will continue to serve until the next election. If the Trustee was appointed from the Del Puerto Board of Directors, the successor shall be selected from the Del Puerto Board of Directors.

SUGGESTED PROCEDURE:

- President reviews the last two Board members in this role: current Board representatives on the Foundation are Anne Stokman and George MacMaster. Mr. Mac Master would like to continue on the Foundation Board. CEO Freese serves as the Secretary/Treasurer. One Board volunteer is needed.
- President calls for a volunteer from the Board for a two year term. Directors volunteer themselves
- If more than two volunteers, each may make brief statement in favor of their appointment.
- President appoints one to be the District representative on the Del Puerto Hospital Foundation

POLICY IMPACT The President shall appoint one DPHCD Director to the Foundation Board. Helps keep Foundation works aligned with District projects.

FISCAL IMPACT: None

DISTRICT PRIORITY: Community Engagement

STAFFING IMPACT: None

CONTACT PERSON: Karin Freese

ATTACHMENT(S): none

RECOMMENDED ACTION:

PRESIDENT ACTION: *I appoint _____ and _____ to serve as the District representatives on the Del Puerto Hospital Foundation for the 2025 calendar year.*

Becky Campo, Board President