

**BOARD OF DIRECTORS***Becky Campo, President**Luis Avila, Vice-President**Ma Traore, Secretary**Sylvia Ramirez, Treasurer**Reyna Gomez, Director*

PO Box 187, Patterson, CA 95363

Phone (209) 892-8781 Fax (209) 892-3755

BOARD OF DIRECTORS' MEETING**Board Meeting & Community Town Hall****Monday, September 29, 2025 @ 6:00 PM**

City Hall, 1 Plaza Circle, City Council Chambers

PUBLIC COMMENT PERIOD: Matters under the jurisdiction of the Board and not on the posted agenda may be addressed by the general public at the beginning of the regular agenda. If you wish to speak on an item on the agenda, you are welcome to do so during consideration of the agenda item itself. If you wish to speak on a matter that does not appear on the agenda, you may do so during the Public Comment period; however, California law prohibits the Board from acting on any matter which is not on the posted agenda unless it is determined to be an emergency by the Board of Directors. Persons speaking during the Public Comment will be limited to five minutes. Depending on the number of persons wishing to speak, speaking time may be reduced to allow all public members to address the Board. Public comments must be addressed to the board through the President. Comments to individuals or staff are not permitted.

CONSENT CALENDAR: These matters include routine financial and administrative actions and are identified with an asterisk (*). All items on the consent calendar will be voted on as a single action at the beginning of the meeting under the section titled "Consent Calendar" without discussion. If you wish to discuss an item on the Consent Calendar, please notify the Clerk of the Board prior to the beginning of the meeting or you may speak about the item during Public Comment Period.

REGULAR CALENDAR: These items will be individually discussed and include all items not on the consent calendar, all public hearings, and correspondence.

CLOSED SESSION: Is the portion of the meeting conducted in private without the attendance of the public or press to discuss certain confidential matters specifically permitted by the Brown Act. The public will be provided an opportunity to comment on any matter to be considered in closed session prior to the Board adjourning into closed session.

ANY MEMBER OF THE AUDIENCE DESIRING TO ADDRESS THE BOARD ON A MATTER ON THE AGENDA: Please raise your hand or step to the podium at the time the Board President announces the item. In order that interested parties have an opportunity to speak, any person addressing the Board will be limited to a maximum of three minutes unless the President of the Board grants a longer period.

BOARD AGENDAS AND MINUTES: Board agendas and minutes are typically posted on the Internet on Friday afternoons preceding a Monday meeting at the following website: <https://dphealth.specialdistrict.org/board-meetings>.

Materials related to an item on this Agenda submitted to the Board after distribution of the agenda packet are available for public inspection in the District office at 875 E Street, Patterson, CA during normal business hours. Such documents are also available online, subject to staff's ability to post the documents before the meeting, at the following website <https://dphealth.specialdistrict.org/board-meetings>.

NOTICE REGARDING NON-ENGLISH SPEAKERS: Board of Director meetings are conducted in English and translation to other languages is not provided. Please arrange for an interpreter, if necessary.

REASONABLE ACCOMMODATIONS: In compliance with the Americans with Disabilities Act, if you need special assistance to participate in this meeting, please contact the Clerk of the Board at (209) 892-8781. Notification 72 hours prior to the meeting will enable the District to make reasonable arrangements to ensure accessibility to this meeting.

Cell phones must be silent or set in a mode to not disturb District business during the meeting.

Del Puerto Health Care District
BOARD OF DIRECTORS' MEETING
 Board & Town Hall Meeting
 City Hall, 1 Plaza Circle, City Council Chambers
Monday, September 29, 2025 @ 6:00 PM

1. **Call to Order**
2. **Pledge of Allegiance**
3. **Board of Directors Roll Call**
4. **Reading the Vision, Mission, and Value Statements**

Vision: "A locally cultivated, healthier community."
Mission: "To provide, promote, and partner in quality healthcare for all."
Values: "Compassion – Commitment – Excellence"
5. **Public Comment Period** *[Members of the public may address the Board on any issues on the Consent Calendar and items not listed on the agenda that are within the purview of the District. Comments on the agenda are made when the Board considers each item. Each speaker is allowed a maximum of three minutes. Board members may not comment or act on items not on the agenda.]*
6. **Declarations of Conflict** *[Board members disclose any conflicts of interest with agenda items]*
7. **Approval of Agenda** **ACTION**
*[*Directors may request moving any consent calendar item to the regular calendar or change the order of the agenda items.]*
8. **Town Hall Meeting & Board Engagement on Master Plan Progress and Design Direction**
 - A. Presentation – HDR Architects: HDR will present the current status of the Healthcare Campus Master Plan, including refined site planning and the conceptual design of the first two buildings proposed for development.
 - B. Updated Project Timeline: Staff will provide a revised milestone schedule reflecting architectural progress and projected decision points.
 - C. Community Input: Opportunity for public comment and feedback on the proposed site plan and building concepts.
 - D. Board Discussion and Consensus Direction: The Board will discuss the presentation, consider community input, and provide consensus guidance to HDR to proceed toward completion of the Master Plan.
9. **Consent Calendar*** *[Routine committee reports, minutes, and non-controversial items]* **ACTION**
 - A. *Accept Finance Committee Meeting Minutes – August 13, 2025
 - B. *Accept Finance Report and Warrants – July 31, 2025
 - C. *Accept Finance Report and Warrants – August 31, 2025
 - D. *Approve Board of Directors Special Meeting Minutes – September 8, 2025
 - E. *Accept Written Department Reports – 1. Admin, 2. Ambulance, 3. Health Center, 4. HR
 - F. *Adopt Policy 2501 *Ambulance Non-Covered and Uninsured Patient Billing (AB 716)*
10. **Regular Calendar**
 - A. *Any Consent Calendar items moved to the Regular Calendar **ACTION**
 - B. Proposal to hold Annual Appreciation Dinner at The Old Water Office **ACTION**
 - C. Proposal to Hold Two Board Meetings Each Month **ACTION**
 - D. Review of RFPs and selection for CEO Salary Survey **ACTION**
 - E. Diagnostic Imaging and Consideration for FY 2025-26 Strategic Planning **DISCUSSION ONLY**
11. **Recess to Closed Session** *[The Board of Directors may recess to closed session to discuss certain matters as legally permitted. Any action taken shall be reported in open session.]*

**Del Puerto Health Care District
BOARD OF DIRECTORS' MEETING**

Board & Town Hall Meeting
City Hall, 1 Plaza Circle, City Council Chambers
Monday, September 29, 2025 @ 6:00 PM

- A. Health Care District Trade Secret (Health & Safety Code 321069(c)(2))
To initiate a new district service or program or add a district health care facility and, if prematurely disclosed, create a substantial probability of depriving the district of a substantial economic benefit.
- B. Public Employment Employee Performance Evaluation (Government Code § 54957)
Title: Chief Executive Officer

12. Upcoming Regular Board and Standing Committee Meeting Date		INFORMATION ONLY
Finance: Wed, Oct 22-8:30 AM, DPHC Conf Rm	Board: TBD, Oct TBD-6:00 PM, City Hall	Board: Mon, Oct 27-6:00 PM, City Hall
Finance: Wed, Nov 19-8:30 AM, DPHC Conf Rm	Board: TBD, Nov TBD-6:00 PM, City Hall	Board: Mon, Nov 24-6:00 PM, City Hall
Finance: Wed, Dec ??-8:30 AM, DPHC Conf Rm	Board: TBD, Dec TBD-6:00 PM, City Hall	Board: Mon, Dec TBD-6:00 PM, PM, City Hall

13. Adjourn

BOARD OF DIRECTORS OF DEL PUERTO HEALTH CARE DISTRICT

Board Meeting – September 29, 2025

9. Consent Calendar

Page 1 of 1

Department: Chief Executive Office
 Consent Calendar: Yes

CEO Concurrence: Yes
 4/5 Vote Required: No

SUBJECT: Consent Calendar

STAFF REPORT: The following items are presented for the consent calendar:

- A. Accept Finance Committee Meeting Minutes – August 13, 2025
- B. Accept Finance Report and Warrants – July 31, 2025
- C. Accept Finance Report and Warrants – August 31, 2025
- D. Approve Board of Directors Special Meeting Minutes – September 8, 2025
- E. Accept Written Department Reports – 1. Admin, 2. Ambulance, 3. Health Center
- F. Adopt Policy 2501 *Ambulance Non-Covered and Uninsured Patient Billing (AB 716)*

ATTACHMENT(S):

- Finance Committee Meeting Minutes – August 13, 2025
- Finance Report and Warrants – July 31, 2025
- Finance Report and Warrants – August 31, 2025
- Board of Directors Special Meeting Minutes – September 8, 2025
- Written Department Reports – 1. Admin, 2. Ambulance, 3. Health Center, 4. HR
- Policy 2501 *Ambulance Non-Covered and Uninsured Patient Billing (AB 716)*

RECOMMENDED BOARD ACTION:

ROLL CALL REQUIRED: YES

RECOMMENDED MOTION: *I move that the Board of Directors adopt the consent calendar with [Items A through ____].*

or

I move that the Board of Directors adopt the consent calendar Items [_____ through _____] [excluding Item _____].

Motion Made By	Motion	Second	Aye	No	Abstain	Absent
<i>Director Avila</i>						
<i>Director Gomez</i>						
<i>Director Traore</i>						
<i>Director Ramirez</i>						
<i>Director Campo</i>						

I, the undersigned Clerk of the Board of Directors of the Del Puerto Health Care District, hereby certify that the foregoing is a full, true and correct copy of an action by the Board at a meeting on the 29th day of September 2025.

Jasmine Sanchez, Clerk of the Board

DEL PUERTO HEALTH CARE DISTRICT
1700 Keystone Pacific Parkway, Suite B, Patterson, CA 95363
FINANCE MEETING
MINUTES August 13, 2025

1. **Call to order/Attendance**
 The meeting was called to order by Becky Campo at 8:39 AM
Other Board Members Present: Sylvia Ramirez
Staff Members Present: Karin Freese, Ph.D., Administrative Director/CEO; Maria Reyes-Palad, Financial Accounting Manager; Paul Willette, Ambulance Director of Operations; Suzie Benitez, Health Center Manager; Jennifer Gurski, Health Center Assistant Manager; and Danae Skinner, Administrative Staff Accountant.
2. **Public Participation** – there were no comments.
3. **Acceptance of Agenda**
 M/S/C Sylvia Ramirez/Becky Campo to accept the agenda as presented.
4. **Finance Report Review**
 - A. Review for Approval: June 25, 2025, Finance Meeting Minutes
 M/S/C Sylvia Ramirez/Becky Campo to accept the minutes for June 25, 2025, as presented.
 - B. Review Financial Reports for June 2025
 Maria Reyes-Palad reviewed the Financial Reports for June 2025 and answered all questions regarding the Financial Reports.
 M/S/C Sylvia Ramirez/Becky Campo approved to recommend that the Board accept the June 2025 Financial Reports as presented.
 - C. Review for Recommendation: June 2025 Warrants
 Maria Reyes-Palad reviewed the report and answered all questions regarding the Warrants.
 M/S/C Sylvia Ramirez/Becky Campo approved to recommend that the Board accept the Warrants as presented.
5. **Old Business – NONE**
6. **New Business – NONE**
7. **Accounting and Finance Manager Report**
 - A. Asset Replacement Fund Update
 Information Only – No Action Taken
 - B. Medical Park Update
 Information Only – No Action Taken
 - C. Set Schedule for Committee Review of Account Reconciliations
 Sylvia Ramirez signed the Account Reconciliations for June.
8. **Meeting adjourned: 9:57 AM**

Respectfully submitted,



 Sylvia Ramirez, Treasurer

Del Puerto Health Care District – Financial Snapshot

As of July 31, 2025

Summary

The District remains on solid financial footing, with total assets of \$25.5 million, nearly double the \$13.3 million recorded one year ago. This reflects steady operations and investments in equipment and facilities.

Cash and Reserves:

- \$16.6 million in cash and investments
- \$2.7 million in unencumbered cash (131 days of operations)

Revenue and Expenses:

- Net income for July: \$74,000
- Net income for June (with one-time revenues): \$2.0 million

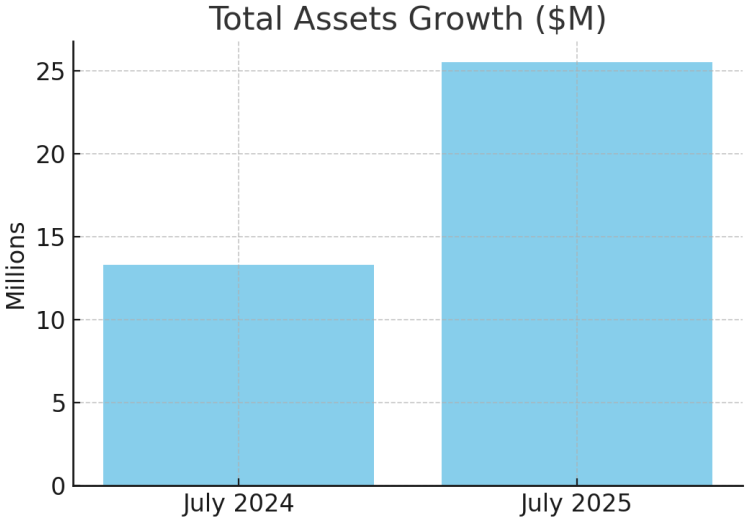
Liabilities:

- \$11.4 million in long-term debt, stable from prior year

Overall, the District’s financial position is strong, with healthy reserves, stable debt, and continued growth in assets.

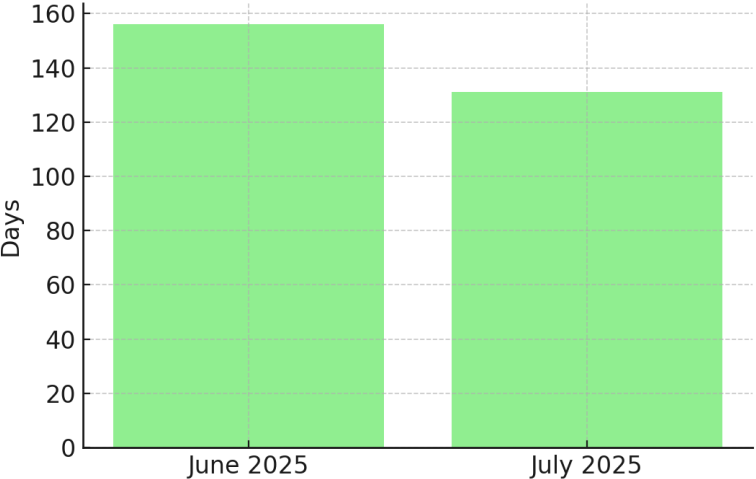
Key Financial Trends

Total Assets Growth



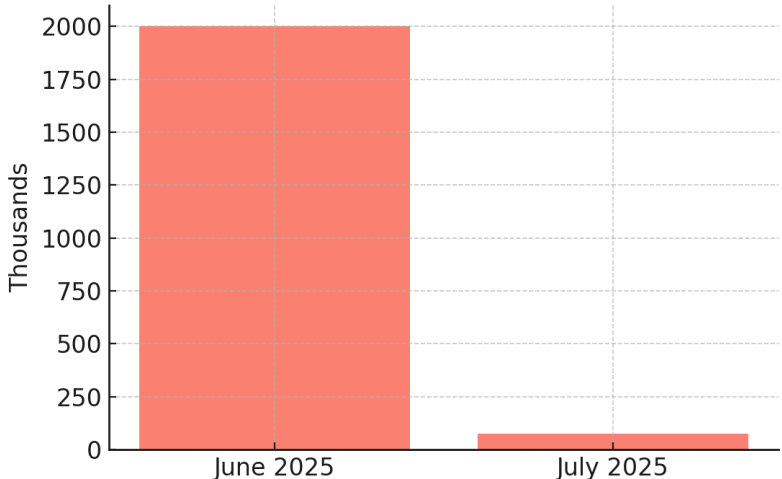
Unencumbered Cash Reserves

Unencumbered Cash Reserves (Days of Operations)



Net Income

Net Income (\$000s)



Del Puerto Health Care District
Balance Sheet
As of July 31, 2025

	Jul 31, 25	Jun 30, 25	% Change	Jul 31, 24	% Change	NOTES
ASSETS						
Current Assets						
Total Checking/Savings	16,588,726	17,133,164	(3%)	6,258,086	165%	
Total Accounts Receivable	2,160,448	2,166,962	(0%)	1,250,565	73%	
Total Other Current Assets	488,380	215,037	127%	453,000	8%	
Total Current Assets	19,237,554	19,515,163	(1%)	7,961,651	142%	
Fixed Assets						
Total 151.000 · Capital assets	6,100,370	5,711,686	7%	5,085,749	20%	
Total Fixed Assets	6,100,370	5,711,686	7%	5,085,749	20%	
Other Assets						
150.000 · Lease Receivable - Non Current	208,111	208,111		208,111		
Total Other Assets	208,111	208,111		208,111		
TOTAL ASSETS	25,546,035	25,434,960	0%	13,255,511	93%	
LIABILITIES & EQUITY						
Liabilities						
Total Current Liabilities	943,117	903,562	4%	597,708	58%	
Total Long Term Liabilities	11,419,688	11,425,740	(0%)	1,590,257	618%	
Total Liabilities	12,362,805	12,329,302	0%	2,187,965	465%	
Equity						
350.000 · Unrestricted Assets	4,307,585	2,233,589	93%	4,562,150	(6%)	
Total 360.000 · Assigned Fund Balance	3,366,082	3,366,082		2,672,135	26%	
Total 370.000 · Restricted Fund Balance	2,943,059	2,939,232	0%	1,260,638	133%	
390.000 · Net Fixed Assets (Capital)	2,492,762	2,492,762		2,492,762		
Net Income	73,745	2,073,996	(96%)	79,866	(8%)	July 2025 net result
Total Equity	13,183,233	13,105,661	1%	11,067,551	19%	
TOTAL LIABILITIES & EQUITY	25,546,038	25,434,963	0%	13,255,516	93%	

	Jul 31, 25	Jun 30, 25
Month End Cash Balance	\$ 16,588,726	\$ 17,133,164
101.015 - TCB Keystone C 8641	(140,139)	(131,966)
103.200 · IBA Accounts - Restricted Funds	(9,900,000)	(9,900,000)
103.100 - TCB USDA Debt Reserve 7237	(122,987)	(122,985)
370.010 - Mitigation Fees	(1,624,480)	(1,620,653)
360.030 - Asset Replacement Fund	(1,485,082)	(1,485,082)
AP & Payroll Liabilities	(584,171)	(621,189)
UNENCUMBERED CASH	\$ 2,731,867	\$ 3,251,289
Percent of Operating Reserve	145%	173%
# Days Available Cash for Operations	130.71	155.56
360.070 - Operating Reserve (90 days)	\$ 1,881,000	\$ 1,881,000
Daily Operating Reserve	\$ 20,900	\$ 20,900

Del Puerto Health Care District
YTD by Class
July 2025

	Total 01 Administration				Total 02 Patterson District Ambulance				Total 03 Del Puerto Health Center				Total 090 Other Non-Operating			Total 096 Keystone Bldg C	TOTAL		FY 25-26 OVERALL BUDGET	% Annual Budget	
	Reference: (1/12month = 8.33%)				Reference: (1/12months = 8.33%)				Reference: (1/12months = 8.33%)									Reference: (1/12months= 8.33%)			
	Jul 25	Month Budget	Annual Budget	% Annual Budget	Jul 25	Month Budget	Year Budget	% Annual Budget	Jul 25	Month Budget	Year Budget	% Annual Budget	Jul 25	Month Budget	Year Budget	Jul 25	Jul 25	Month Budget			
Ordinary Income/Expense																					
Income																					
401.000 - Gross Patient Service Revenue					807,117	1,004,922	12,059,066	6.69%	496,915	429,353	5,152,235	9.64%					1,304,032	1,434,275	17,211,301	7.58%	
403.000 - Adjustments					(689,495)	(671,791)	(8,061,486)	8.55%	(98,077)	(48,804)	(585,649)	16.75%					(787,572)	(720,595)	(8,647,135)	9.11%	
405.000 - Bad Debt					194,173	(43,212)	(518,540)	-37.45%	6,363	849	10,189	62.45%					200,536	(42,363)	(508,351)	-39.45%	
407.000 - Other Income		54	647		140	1,057	706,681	0.02%	12,188	670	8,045	151.49%					12,328	1,781	715,373	1.72%	
Total Income		54	647		311,935	290,977	4,185,721	7.45%	417,390	382,068	4,584,820	9.10%					729,325	673,099	8,771,188	8.32%	
Gross Profit		54	647		311,935	290,977	4,185,721	7.45%	417,390	382,068	4,584,820	9.10%					729,325	673,099	8,771,188	8.32%	
Expense																					
601.000 - Salaries & Wages	54,462	56,152	673,819	8.08%	204,351	134,599	1,615,187	12.65%	164,529	153,310	1,839,676	8.94%					423,342	344,061	4,128,682	10.25%	
602.000 - Employee Benefits	13,700	14,284	171,398	7.99%	40,931	36,038	432,732	9.46%	43,534	45,791	553,203	7.87%					98,165	96,113	1,157,333	8.48%	
603.000 - Professional Fees	3,344	8,884	106,606	3.14%	1,603	2,762	33,138	4.84%	41,455	42,909	467,701	8.86%					46,402	54,555	607,445	7.64%	
604.000 - Purchased Services	1,309	1,322	15,862	8.25%	18,405	20,776	249,320	7.38%	33,216	43,028	516,332	6.43%					52,930	65,126	781,515	6.77%	
605.000 - Supplies	867	429	5,143	16.86%	9,019	8,328	99,949	9.02%	5,430	9,619	115,430	4.70%					15,316	18,376	220,522	6.95%	
606.000 - Utilities	389	686	8,232	4.73%	1,977	2,296	27,567	7.17%	2,553	4,086	49,018	5.21%					4,919	7,068	84,817	5.80%	
607.000 - Rental and Lease	302	161	1,933	15.63%			0		216	228	2,738	7.89%					518	389	4,671	11.09%	
608.000 - Insurance Coverages	5,111	4,366	50,092	10.20%	28,532	25,758	266,659	10.70%	14,120	12,853	147,411	9.58%					47,763	42,977	464,162	10.29%	
609.000 - Maintenance & Repairs	129	545	6,542	1.97%	20,691	9,532	114,379	18.09%	4,572	3,681	44,174	10.35%					25,392	13,758	165,095	15.38%	
610.000 - Depreciation and Amortization	973	793	9,512	10.23%	16,122	22,068	264,813	6.09%	7,710	7,521	90,250	8.54%				4,042	28,847	30,382	364,575	7.91%	
611.000 - Other operating expenses	14,309	11,174	133,748	10.70%	91,376	91,418	501,262	18.23%	9,896	10,274	123,029	8.04%					115,581	112,866	758,039	15.25%	
699.999 - Admin Cost Share Allocation	(89,174)	(94,176)	(1,130,113)	7.89%	44,587	47,088	565,057	7.89%	44,587	47,088	565,057	7.89%									
Total Expense	5,721	4,818	52,773	10.84%	477,594	400,662	4,170,063	11.45%	371,818	380,387	4,514,018	8.24%				4,042	859,175	785,667	8,736,855	9.83%	
Net Ordinary Income	(5,721)	(4,565)	(52,126)	10.98%	(165,659)	(109,685)	15,658	-1058.00%	45,572	1,681	70,801	64.37%				(4,042)	(129,850)	(112,569)	34,333	-378.20%	
Other Income/Expense																					
Other Income																					
701.000 - District Tax Revenues					21,165	21,165	253,975	8.33%					154,912	154,912	1,858,945		176,077	176,077	2,112,920	8.33%	
703.000 - Investment Income													21,487	6,667	80,000		21,487	6,667	80,000	26.86%	
704.000 - Interest Expense									(4,007)	(4,083)	(49,000)						(4,007)	(4,083)	(49,000)	8.16%	
705.000 - Tenant Revenue																11,478	11,478	(4,000)	-		
710.000 - Misc Other Income		227	2,719							329	3,950							556	6,669	0.00%	
Total Other Income		227	2,719		21,165	21,165	253,975	8.33%	(4,007)	(3,754)	(45,050)	8.89%	176,399	161,579	1,938,945	11,478	205,035	179,217	2,150,588	9.53%	
Other Expense																					
802.000 - Keystone District Expense																1,439	1,439				
810.000 - Misc Other Expense																					
Total Other Expense																1,439	1,439				
Net Other Income		227	2,719		21,165	21,165	253,975	8.33%	(4,007)	(3,754)	(45,050)	8.89%	176,399	161,579	1,938,945	10,039	203,596	179,217	2,150,588	9.47%	
Net Income	(5,721)	(4,338)	(49,407)	11.58%	(144,494)	(88,521)	269,633	-53.59%	41,565	(2,073)	25,751	161.41%	176,399	161,579	1,938,945	5,996	73,745	66,647	2,184,922	3.38%	

Del Puerto Health Care District
Warrants by Bank Account
July 2025

Type	Date	Num	Name	Credit	Notes
101.000 · Cash and cash equivalents					
101.010 · Tri Counties Bank					
101.011 · TCB-Operating Checking 1739					
Check	07/31/2025			55.00	
Bill Pmt -Check	07/07/2025	ACH	Advanced Linen Service	881.20	
Bill Pmt -Check	07/07/2025	ACH	Data Path, Inc	6,480.84	
Bill Pmt -Check	07/07/2025	ACH	Pacific Records Management	421.31	
Bill Pmt -Check	07/07/2025	ACH	Staples Advantage	205.99	
Bill Pmt -Check	07/02/2025	ACH	MD - Rodriguez, Jose	38,188.33	
Bill Pmt -Check	07/14/2025	ACH	DHCS (PP-GEMT, IGT)	76,505.12	PP GEMT IGT 3/4 of CY 2025
Bill Pmt -Check	07/15/2025	ACH	Airgas USA, LLC	105.60	
Bill Pmt -Check	07/15/2025	ACH	Alliant Insurance Services	32,005.49	Prepaid Insurance
Bill Pmt -Check	07/15/2025	ACH	Streamline	4,980.00	Prepaid website hosting
Bill Pmt -Check	07/15/2025	ACH	WIPFLI LLP	1,263.50	
Bill Pmt -Check	07/17/2025	ACH	MD - Rodriguez, Jose	707.68	
Bill Pmt -Check	07/30/2025	ACH	Amazon	84.14	
Bill Pmt -Check	07/30/2025	ACH	Beta Healthcare - Workers Comp	9,299.00	
Bill Pmt -Check	07/30/2025	ACH	Beta Healthcare Group	18,828.58	
Bill Pmt -Check	07/30/2025	ACH	Health Management Associates, Inc	1,602.50	
Bill Pmt -Check	07/30/2025	ACH	Staples Advantage	99.72	
Bill Pmt -Check	07/30/2025	ACH	Stryker Sales Corporation	23,730.48	Asset - Truck LifePak monitor defibrillator
Bill Pmt -Check	07/07/2025	EFT	O'Reilly Auto Parts	133.11	
Bill Pmt -Check	07/07/2025	EFT	TID Turlock Irrigation District +06	1,779.40	
Bill Pmt -Check	07/07/2025	EFT	Stericycle	772.22	
Bill Pmt -Check	07/07/2025	EFT	Stericycle	201.02	
Bill Pmt -Check	07/02/2025	EFT	PG&E	35.18	
Bill Pmt -Check	07/07/2025	EFT	Verizon Wireless	593.86	
Bill Pmt -Check	07/14/2025	EFT	City Of Patterson-H2O, sewer, garbag	592.65	
Bill Pmt -Check	07/14/2025	EFT	Comcast - Other	192.48	
Bill Pmt -Check	07/14/2025	EFT	Frontier-3755	356.05	
Bill Pmt -Check	07/14/2025	EFT	Frontier - HC 8639	355.95	
Bill Pmt -Check	07/14/2025	EFT	Health Financial Systems	400.00	
Bill Pmt -Check	07/14/2025	EFT	Patterson-Westly Chamber of Comme	100.00	
Bill Pmt -Check	07/14/2025	EFT	Stericycle / Shred-it	123.18	
Bill Pmt -Check	07/14/2025	EFT	Stericycle / Shred-it	357.32	
Bill Pmt -Check	07/21/2025	EFT	ABW Medical, LLC	10,131.00	
Bill Pmt -Check	07/21/2025	EFT	Athena Health, Inc.	16,315.89	
Bill Pmt -Check	07/21/2025	EFT	Comcast Business Voice Edge	58.82	
Bill Pmt -Check	07/28/2025	EFT	PG&E	58.41	
Bill Pmt -Check	07/28/2025	EFT	Stericycle	670.34	
Bill Pmt -Check	07/28/2025	EFT	PG&E	26.57	
Bill Pmt -Check	07/28/2025	EFT	Stericycle	201.02	
Bill Pmt -Check	07/30/2025	EFT	Legacy Emergency Vehicles	58,000.00	Asset - 2301 Ambulance Replacement
Bill Pmt -Check	07/07/2025	EFT	Umpqua Bank	15,821.68	

Del Puerto Health Care District Warrants by Bank Account July 2025

Type	Date	Num	Name	Credit	Notes
Check	07/17/2025	Wlre	Chicago Title	10,000.00	CIP - Escrow 15711 S 9th
Bill Pmt -Check	07/07/2025	33645	AMR-American Medical Response	7,061.00	
Bill Pmt -Check	07/07/2025	33646	City of Patterson-Business Licenses	288.00	
Bill Pmt -Check	07/07/2025	33647	GreenWorks Janitorial Services	4,145.00	
Bill Pmt -Check	07/07/2025	33648	J.B. Anderson Land Use Planning	9,040.70	CIP - Healthcare Campus
Bill Pmt -Check	07/07/2025	33649	Kim Marquardt	625.00	
Bill Pmt -Check	07/07/2025	33650	Language Line	329.97	
Bill Pmt -Check	07/07/2025	33651	Life-Assist	484.94	
Bill Pmt -Check	07/07/2025	33652	NATS - North American Tech Services	800.00	
Bill Pmt -Check	07/07/2025	33653	NF Public Affairs	5,000.00	CIP - Healthcare Campus
Bill Pmt -Check	07/07/2025	33654	Physicians Service Bureau	368.61	
Bill Pmt -Check	07/07/2025	33655	Rapid-O's Autobody & Lube	1,223.58	
Bill Pmt -Check	07/07/2025	33656	Rush Truck Center Ceres	480.39	
Bill Pmt -Check	07/07/2025	33657	Stan Med Soc / CA Medical	380.00	
Bill Pmt -Check	07/07/2025	33658	Stanislaus County EMS Agency	7,470.00	Prepaid monitoring fees
Bill Pmt -Check	07/07/2025	33659	Westside Landscape & Concrete	703.00	
Bill Pmt -Check	07/07/2025	33660	Zoll	1,360.03	
Bill Pmt -Check	07/14/2025	33661	BICSEC Security, Inc	492.00	
Bill Pmt -Check	07/14/2025	33662	City Of Patterson-H2O, sewer, garbag	544.22	
Bill Pmt -Check	07/14/2025	33663	Cole Huber (Cota Cole)	5,712.74	
Bill Pmt -Check	07/14/2025	33664	Graphic Print Stop	462.36	
Bill Pmt -Check	07/14/2025	33665	Malm Fagundes LLP	314.00	
Bill Pmt -Check	07/14/2025	33666	McAuley Ford	2,421.16	
Bill Pmt -Check	07/14/2025	33667	Monique Whitworth	600.00	
Bill Pmt -Check	07/14/2025	33668	MurphyAustin	170.00	
Bill Pmt -Check	07/14/2025	33669	North Star	3,480.00	CIP - Healthcare Campus
Bill Pmt -Check	07/14/2025	33670	Patterson Irrigator	348.00	
Bill Pmt -Check	07/14/2025	33671	Paul Oil Co., Inc.	3,588.39	
Bill Pmt -Check	07/17/2025	33672	North Star	23,904.00	CIP - Healthcare Campus
Bill Pmt -Check	07/21/2025	33673	Bound Tree Medical LLC	1,092.74	
Bill Pmt -Check	07/21/2025	33674	CDIAC	2,475.00	CIP - Healthcare Campus
Bill Pmt -Check	07/21/2025	33675	City of Patterson-Business Licenses	500.00	
Bill Pmt -Check	07/21/2025	33676	Golden State Communications	495.00	
Bill Pmt -Check	07/21/2025	33677	Life-Assist	1,177.40	
Bill Pmt -Check	07/21/2025	33678	McKesson Medical Surgical Inc.	1,790.90	
Bill Pmt -Check	07/21/2025	33679	Patterson Irrigator	243.00	
Bill Pmt -Check	07/21/2025	33680	PJUSD - Patterson Unified School Dis	500.00	
Bill Pmt -Check	07/31/2025	33681	State of California Condemnation Fun	190,000.00	CIP - Healthcare Campus
Total 101.011 · TCB-Operating Checking 1739				612,791.76	
101.012 · TCB-Payroll Account 2999					
Liability Check	07/02/2025		Payroll Direct Deposit	115,438.65	
Liability Check	07/16/2025		Payroll Direct Deposit	132,524.25	
Liability Check	07/17/2025		Payroll Direct Deposit	10,391.68	
Liability Check	07/30/2025		Payroll Direct Deposit	135,080.33	
Liability Check	07/11/2025	EFT	Corebridge / AIG / VALIC	15,749.45	
Liability Check	07/23/2025	EFT	CA Choice	53,008.38	

Del Puerto Health Care District
Warrants by Bank Account
July 2025

Type	Date	Num	Name	Credit	Notes
Liability Check	07/31/2025	EFT	Corebridge / AIG / VALIC	18,370.09	
Liability Check	07/18/2025	EFT	Corebridge / AIG / VALIC	19,610.15	
Liability Check	07/31/2025	EFT	Principal Life Insurance Co	7,909.88	
Liability Check	07/03/2025	E-pay	EDD State of California	144.21	
Liability Check	07/03/2025	E-pay	EDD State of California	8,332.61	
Liability Check	07/03/2025	E-pay	Internal Revenue Service	41,062.07	
Liability Check	07/07/2025	E-pay	EDD State of California	456.17	
Liability Check	07/17/2025	E-pay	EDD State of California	9,384.30	
Liability Check	07/17/2025	E-pay	Internal Revenue Service	39,934.97	
Liability Check	07/18/2025	E-pay	EDD State of California	597.74	
Liability Check	07/18/2025	E-pay	Internal Revenue Service	3,174.92	
Liability Check	07/31/2025	E-pay	EDD State of California	11,238.25	
Liability Check	07/31/2025	E-pay	Internal Revenue Service	57,666.65	
Paycheck	07/03/2025	25985	Employee Payroll	1,810.59	
Paycheck	07/31/2025	25986	Employee Payroll	3,346.39	
Liability Check	07/11/2025	25987	Stanislaus County Sheriff - Garn 37	100.00	
Liability Check	07/11/2025	25988	United Steelworkers	575.47	
Paycheck	07/17/2025	25989	Employee Payroll	914.66	
Paycheck	07/17/2025	25990	Employee Payroll	2,135.79	
Liability Check	07/17/2025	25991	Stanislaus County Sheriff - Garn 37	100.00	
Liability Check	07/17/2025	25992	United Steelworkers	830.43	
Paycheck	07/31/2025	25993	Employee Payroll	2,472.76	
Liability Check	07/31/2025	25994	United Steelworkers	697.57	
Liability Check	07/31/2025	25995	Stanislaus County Sheriff - Garn 37	100.00	
Liability Check	07/31/2025	25996	LegalShield	663.20	
Liability Check	07/31/2025	25997	AFLAC	1,325.16	
Total 101.012 · TCB-Payroll Account 2999				695,146.77	
101.015 · TCB - Keystone C 8641					
Bill Pmt -Check	07/07/2025	EFT	TID Turlock Irrigation District +06	414.14	
Bill Pmt -Check	07/14/2025	10447	City Of Patterson-H2O, sewer, garbag	211.06	
Bill Pmt -Check	07/14/2025	10448	Gilberto Arroyo-06	415.00	
Bill Pmt -Check	07/21/2025	10449	Terminix	94.88	
Total 101.015 · TCB - Keystone C 8641				1,135.08	
Total 101.010 · Tri Counties Bank				1,309,073.61	
Total 101.000 · Cash and cash equivalents				1,309,073.61	
103.000 · Restricted Funds					
103.100 · TCB-USDA Debt Reserve 7237					
Check	07/15/2025	EFT	USDA Rural Development Loan-EFT	10,060.00	
Total 103.100 · TCB-USDA Debt Reserve 7237				10,060.00	
Total 103.000 · Restricted Funds				10,060.00	
TOTAL				1,319,133.61	
Less: Irregular Items (highlighted)					
Asset or Prepaid Expenses				202,691.09	
CIP - Healthcare Campus				243,899.70	
3rd Payroll				225,525.65	
				672,116.44	
NET WARRANTS ISSUED - JULY 2025				\$ 647,017.17	

Del Puerto Health Care District – Financial Snapshot

As of August 31, 2025

Summary

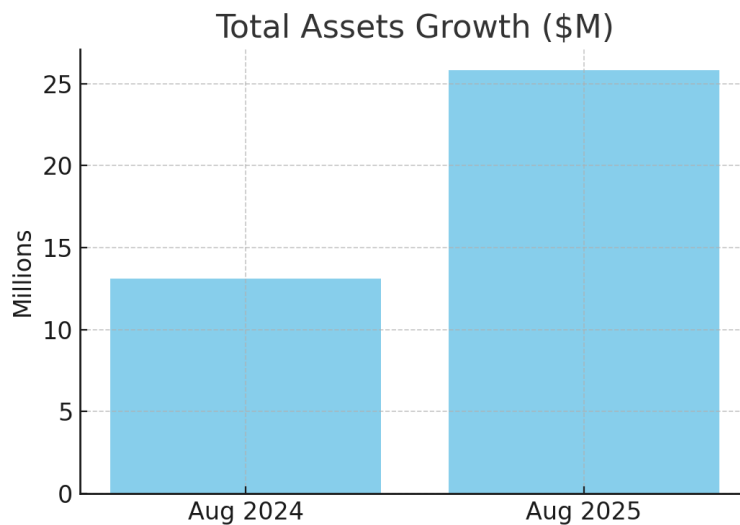
The District continues to maintain a solid financial position.

- Total assets are \$25.8 million, nearly double from one year ago (\$13.1 million).
- Unencumbered cash reserves decreased from \$22.5 million in July to \$2.3 million in August, but remain healthy at 111 days of operating expenses.
- Net income for August was approximately \$142,463, compared to \$73,745 in July.

Overall, the District's balance sheet reflects steady growth in assets, prudent debt management, and sufficient cash to support operations. Although reserves dropped due to land acquisitions and capital investments, they remain above the District's 90-day minimum policy level.

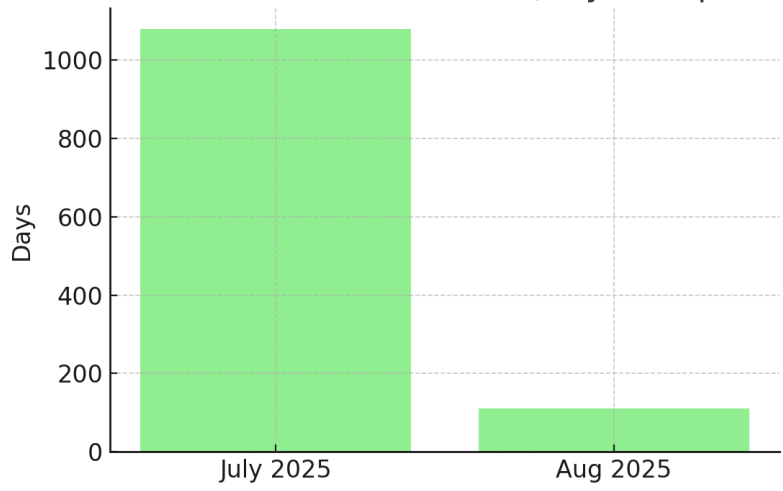
Key Financial Trends

Total Assets Growth

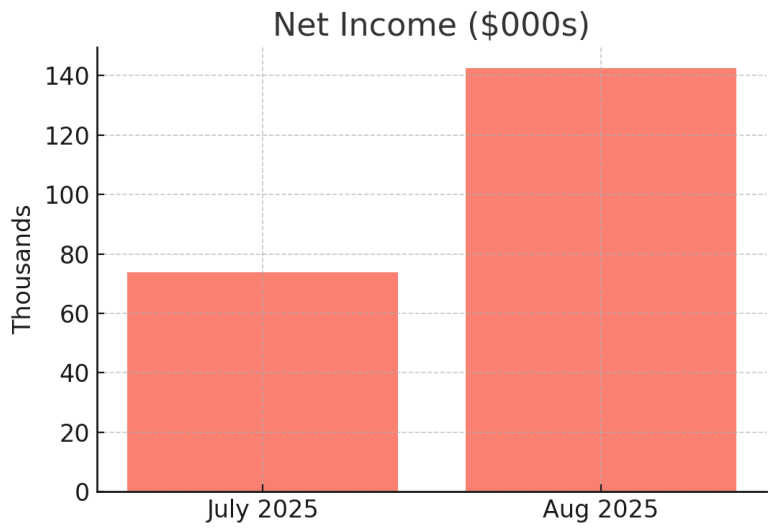


Unencumbered Cash Reserves

Unencumbered Cash Reserves (Days of Operations)



Net Income



Del Puerto Health Care District
Balance Sheet
As of August 31, 2025

	Aug 31, 25	Jul 31, 25	% Change	Aug 31, 24	% Change	NOTES
ASSETS						
Current Assets						
Total Checking/Savings	6,570,853	16,588,726	(60%)	6,197,984	6%	
Total Accounts Receivable	2,056,394	2,160,448	(5%)	1,066,704	93%	
Total Other Current Assets	649,202	488,380	33%	597,426	9%	
Total Current Assets	9,276,449	19,237,554	(52%)	7,862,114	18%	
Fixed Assets						
151.000 · Capital assets						
151.150 · Land						
151.152 · E Street Land						
151.182 · E Street Bldg Expansion Proj	90,152	90,152		97,839	(8%)	
151.152 · E Street Land - Other	427,630	427,630		427,630		
Total 151.152 · E Street Land	517,782	517,782		525,469	(1%)	
151.153 · Keystone B Land	162,914	162,914		162,914		
151.156 · Keystone C Land	148,000	148,000		148,000		
151.157 · Land - Mahaffey Properties						
157.001 · Mahaffey South	6,906,140		100%		100%	Escrow closed 8/14/2025
157.002 · Mahaffey North	3,116,812		100%		100%	
157.003 · Mahaffey South (15607)	60,646		100%		100%	
Total 151.157 · Land - Mahaffey Properties	10,083,598		100%		100%	
Total 151.150 · Land	10,912,294	828,696	1,217%	836,383	1,205%	
151.160 · Buildings & Improvements						
151.161 · E St Building	815,861	815,861		815,861		
151.162 · AMB Building & Improvement	55,777	55,777		55,777		
151.163 · Keystone B Ext Bldg	901,410	901,410		901,410		
151.165 · Keystone B Improvements	1,463,428	1,463,428		1,463,428		
151.167 · Keystone C Bldg	1,858,501	1,858,501		1,858,501		
Total 151.160 · Buildings & Improvements	5,094,977	5,094,977		5,094,977		
151.170 · Equipment						
151.171 · District Office Equipment	38,455	38,455		57,637	(33%)	
151.172 · Ambulance Equipment	1,766,540	1,766,540		1,796,892	(2%)	
151.173 · Health Center Equipment	428,808	423,774	1%	410,903	4%	
Total 151.170 · Equipment	2,233,803	2,228,769	0%	2,265,432	(1%)	
151.180 · Construction Work-in-Progress						
151.18e · Emergency Power Generator	23,837	23,837		20,576	16%	
151.18f · 2023 Pickup Truck	40,008	40,008			100%	
151.18h · Mitigation Fee Nexus Study	46,408	46,408		10,478	343%	
151.18i · Healthcare Campus	1,343,933	1,130,338	19%	235		
151.18j · 1501 Ambulance-2101 Replaceme	63,425	63,425			100%	
Total 151.180 · Construction Work-in-Progres	1,517,611	1,304,016	16%	31,289	4,750%	

Del Puerto Health Care District
Balance Sheet
As of August 31, 2025

	Aug 31, 25	Jul 31, 25	% Change	Aug 31, 24	% Change	NOTES
151.190 · Other Capital Assets						
151.191 · Electronic Med. Record Software	1,793	1,793		1,793		
151.190 · Other Capital Assets - Other				25,305	(100%)	
Total 151.190 · Other Capital Assets	1,793	1,793		27,098	(93%)	
151.200 · Accumulated Depreciation	(3,424,348)	(3,395,306)	(1%)	(3,181,495)	(8%)	
Total 151.000 · Capital assets	16,336,130	6,062,945	169%	5,073,684	222%	
Total Fixed Assets	16,336,130	6,062,945	169%	5,073,684	222%	
Other Assets						
150.000 · Lease Receivable - Non Current	208,111	208,111		208,111		
Total Other Assets	208,111	208,111		208,111		
TOTAL ASSETS	25,820,690	25,508,610	1%	13,143,909	96%	
LIABILITIES & EQUITY						
Liabilities						
Total Current Liabilities	1,135,160	889,684	28%	545,203	108%	
Long Term Liabilities						
270.000 · Deferred Inflows - Leases	295,418	295,418		295,418		
290.010 · USDA Loan - 1700 Keystone B	1,218,331	1,224,270	(0%)	1,289,126	(5%)	
290.030 · TCB Loan - Medical Park	9,900,000	9,900,000			100%	
Total Long Term Liabilities	11,413,749	11,419,688	(0%)	1,584,544	620%	
Total Liabilities	12,548,909	12,309,372	2%	2,129,747	489%	
Equity						
350.000 · Unrestricted Assets	4,323,593	4,323,593		4,482,150	(4%)	
Total 360.000 · Assigned Fund Balance	3,366,082	3,366,082		2,672,135	26%	
Total 370.000 · Restricted Fund Balance	2,946,884	2,943,059	0%	1,344,862	119%	
390.000 · Net Fixed Assets (Capital)	2,492,762	2,492,762		2,492,762		
Net Income	142,463	73,745	93%	22,256	540%	YTD Overall result
Total Equity	13,271,784	13,199,241	1%	11,014,165	20%	
TOTAL LIABILITIES & EQUITY	25,820,693	25,508,613	1%	13,143,912	96%	
	Aug 31, 25	Jul 31, 25				
Month End Cash Balance	\$ 6,570,853	\$ 16,588,726				
101.015 - TCB Keystone C 8641	(156,426)	(140,139)				
103.200 · IBA Accounts - Restricted Func	0	9,900,000				
103.100 - TCB USDA Debt Reserve 7237	(122,989)	(122,987)				
370.010 - Mitigation Fees	(1,628,305)	(1,624,480)				
360.030 - Asset Replacement Fund	(1,485,082)	(1,485,082)				
AP & Payroll Liabilities	(853,785)	(568,163)				
UNENCUMBERED CASH	\$ 2,324,266	\$ 22,547,875				
Percent of Operating Reserve	124%	1199%				
# Days Available Cash for Operations	111.21	1,078.85				

Del Puerto Health Care District
Balance Sheet
 As of August 31, 2025

	Aug 31, 25	Jul 31, 25	%	Aug 31, 24	%	NOTES
			Change		Change	
360.070 - Operating Reserve (90 days)	\$ 1,881,000	\$ 1,881,000				
Daily Operating Reserve	\$ 20,900	\$ 20,900				

Del Puerto Health Care District
YTD by Class
July through August 2025

	Total 01 Administration				Total 02 Patterson District Ambulance				Total 03 Del Puerto Health Center			
	YTD Jul - Aug 25	Annual Budget	% Annual Budget	Reference: (2/12month hs= 16.67%)	YTD Jul - Aug 25	Annual Budget	% Annual Budget	Reference: (2/12month s= 16.67%)	YTD Jul - Aug 25	Annual Budget	% Annual Budget	Reference: (2/12month s= 16.67%)
Ordinary Income/Expense												
Income												
401.000 · Gross Patient Service Revenue					1,672,073	2,009,844	12,059,066	13.87%	899,478	858,706	5,152,235	17.46%
403.000 · Adjustments					(1,355,468)	(1,343,581)	(8,061,486)	16.81%	(180,670)	(97,608)	(585,649)	30.85%
405.000 · Bad Debt					255,948	(86,423)	(518,540)	-49.36%	(2,481)	1,698	10,189	-24.35%
407.000 · Other Income	108	647			535	2,114	706,681	0.08%	12,463	1,341	8,045	154.91%
Total Income	108	647			573,088	581,954	4,185,721	13.69%	728,790	764,137	4,584,820	15.90%
Gross Profit	108	647			573,088	581,954	4,185,721	13.69%	728,790	764,137	4,584,820	15.90%
Expense												
601.000 · Salaries & Wages	111,023	112,303	673,819	16.48%	366,027	269,198	1,615,187	22.66%	299,106	306,616	1,839,676	16.26%
602.000 · Employee Benefits	27,466	28,567	171,398	16.02%	76,889	72,074	432,732	17.77%	82,270	91,579	553,203	14.87%
603.000 · Professional Fees	5,344	17,768	106,606	5.01%	3,178	5,523	33,138	9.59%	79,644	81,097	467,701	17.03%
604.000 · Purchased Services	2,360	2,644	15,862	14.88%	41,881	41,553	249,320	16.80%	78,155	86,056	516,332	15.14%
605.000 · Supplies	1,137	857	5,143	22.11%	21,338	16,657	99,949	21.35%	21,062	19,238	115,430	18.25%
606.000 · Utilities	1,096	1,372	8,232	13.31%	4,565	4,594	27,567	16.56%	5,950	8,171	49,018	12.14%
607.000 · Rental and Lease	605	322	1,933	31.30%			0		432	457	2,738	15.78%
608.000 · Insurance Coverages	9,381	8,502	50,092	18.73%	48,508	47,271	266,659	18.19%	26,522	25,025	147,411	17.99%
609.000 · Maintenance & Repairs	269	1,090	6,542	4.11%	26,734	19,063	114,379	23.37%	6,951	7,362	44,174	15.74%
610.000 · Depreciation and Amortization	1,947	1,585	9,512	20.47%	32,396	44,136	264,813	12.23%	15,463	15,042	90,250	17.13%
611.000 · Other operating expenses	28,947	22,317	133,748	21.64%	107,618	108,367	501,262	21.47%	18,354	20,525	123,029	14.92%
699.999 · Admin Cost Share Allocation	(178,199)	(188,352)	(1,130,113)	15.77%	89,100	94,176	565,057	15.77%	89,100	94,176	565,057	15.77%
Total Expense	11,374	8,975	52,773	21.55%	818,234	722,610	4,170,063	19.62%	723,008	755,342	4,514,018	16.02%
Net Ordinary Income	(11,374)	(8,867)	(52,126)	21.82%	(245,147)	(140,657)	15,658	-1565.65%	5,782	8,795	70,801	8.17%
Other Income/Expense												
Other Income												
701.000 · District Tax Revenues					42,330	42,329	253,975	16.67%				
703.000 · Investment Income												
704.000 · Interest Expense									(8,129)	(8,167)	(49,000)	16.59%
705.000 · Tenant Revenue												
710.000 · Misc Other Income	453	2,719								658	3,950	
Total Other Income	453	2,719			42,330	42,329	253,975	16.67%	(8,129)	(7,508)	(45,050)	18.04%
Other Expense												
802.000 · Keystone District Expense												
810.000 · Misc Other Expense												
Total Other Expense											(45,050)	

Del Puerto Health Care District
YTD by Class
July through August 2025

	Total 01 Administration			Total 02 Patterson District Ambulance			Total 03 Del Puerto Health Center					
	Reference: (2/12mont hs= 16.67%)			Reference: (2/12month s= 16.67%)			Reference: (2/12month s= 16.67%)					
	YTD Aug25 Budget	Annual Budget	% Annual Budget	YTD Aug25 Budget	Annual Budget	% Annual Budget	YTD Aug25 Budget	Annual Budget	% Annual Budget			
	Jul - Aug 25			Jul - Aug 25			Jul - Aug 25					
Net Other Income	453			42,330	42,329	253,975	16.67%	(8,129)	(7,508)	(45,050)	18.04%	
Net Income	(11,374)	(8,414)	(49,407)	23.02%	(202,817)	(98,328)	269,633	-75.22%	(2,347)	1,286	25,751	-9.11%

Del Puerto Health Care District
YTD by Class
July through August 2025

	Total 090 Other Non-Operating		Total 096 Keystone Bldg C	TOTAL			
	Year Budget		Jul - Aug 25	YTD Aug25 Budget	FY 25-26 OVERALL BUDGET	% Budget	
Ordinary Income/Expense							
Income							
401.000 · Gross Patient Service Revenue				2,571,551	2,868,550	17,211,301	15%
403.000 · Adjustments				(1,536,138)	(1,441,189)	(8,647,135)	18%
405.000 · Bad Debt				253,467	(84,725)	(508,351)	-50%
407.000 · Other Income				12,998	3,563	715,373	2%
Total Income				1,301,878	1,346,199	8,771,188	15%
Gross Profit				1,301,878	1,346,199	8,771,188	15%
Expense							
601.000 · Salaries & Wages				776,156	688,117	4,128,682	19%
602.000 · Employee Benefits				186,625	192,220	1,157,333	16%
603.000 · Professional Fees				88,166	104,388	607,445	15%
604.000 · Purchased Services				122,396	130,675	781,515	16%
605.000 · Supplies				43,537	36,752	220,522	20%
606.000 · Utilities				11,611	14,137	84,817	14%
607.000 · Rental and Lease				1,037	779	4,671	22%
608.000 · Insurance Coverages				84,411	80,798	464,162	18%
609.000 · Maintenance & Repairs				33,954	27,515	165,095	21%
610.000 · Depreciation and Amortization			8,085	57,891	60,763	364,575	16%
611.000 · Other operating expenses				154,919	151,209	758,039	20%
699.999 · Admin Cost Share Allocation							
Total Expense			8,085	1,560,701	1,487,347	8,736,855	18%
Net Ordinary Income			(8,085)	(258,824)	(141,149)	34,333	-754%
Other Income/Expense							
Other Income							
701.000 · District Tax Revenues	309,824	309,824		352,154	352,154	2,112,920	17%
703.000 · Investment Income	36,895	80,000		36,895	13,333	80,000	46%
704.000 · Interest Expense				(8,129)	(8,167)	(49,000)	17%
705.000 · Tenant Revenue			22,956	22,956	-	-	
710.000 · Misc Other Income					1,111	6,669	0%
Total Other Income	346,719	1,938,945	22,956	403,876	358,432	2,150,588	19%
Other Expense							
802.000 · Keystone District Expense			2,590	2,590			
810.000 · Misc Other Expense							
Total Other Expense			2,590	2,590			

Del Puerto Health Care District
YTD by Class
 July through August 2025

	Total 090 Other Non-Operating		Total 096 Keystone Bldg C	TOTAL		FY 25-26 OVERALL BUDGET	% Budget
	Jul - Aug 25	Year Budget	Jul - Aug 25	Jul - Aug 25	YTD Aug25 Budget		
Net Other Income	346,719	1,938,945	20,366	401,286	358,432	2,150,588	19%
Net Income	346,719	1,938,945	12,281	142,462	217,282	2,184,922	7%

Del Puerto Health Care District Warrants by Bank Account

August 2025

Type	Date	Num	Name	Credit	Notes
101.000 · Cash and cash equivalents					
101.010 · Tri Counties Bank					
101.011 · TCB-Operating Checking 1739					
Check	08/31/2025			25.00	
Bill Pmt -Checl	08/04/2025	ACH	Advanced Linen Service	881.20	
Bill Pmt -Checl	08/04/2025	ACH	Data Path, Inc	6,245.94	
Bill Pmt -Checl	08/01/2025	ACH	MD - Rodriguez, Jose	38,188.33	
Bill Pmt -Checl	08/04/2025	ACH	Pacific Records Management	375.78	
Bill Pmt -Checl	08/04/2025	ACH	Staples Advantage	125.86	
Bill Pmt -Checl	08/04/2025	ACH	Stryker Sales Corporation	1,156.34	
Bill Pmt -Checl	08/11/2025	ACH	Staples Advantage	995.45	
Bill Pmt -Checl	08/12/2025	ACH	HDR Architecture Inc	163,825.74	<i>CIP - Healthcare Campus</i>
Bill Pmt -Checl	08/18/2025	ACH	Airgas USA, LLC	618.52	
Bill Pmt -Checl	08/18/2025	ACH	Stryker Sales Corporation	1,373.21	
Bill Pmt -Checl	08/22/2025	ACH	Stryker Sales Corporation	1,282.54	
Bill Pmt -Checl	08/25/2025	ACH	Beta Healthcare - Workers Comp	9,299.00	
Bill Pmt -Checl	08/25/2025	ACH	Beta Healthcare Group	18,828.58	
Bill Pmt -Checl	08/04/2025	EFT	O'Reilly Auto Parts	15.58	
Bill Pmt -Checl	08/04/2025	EFT	TID Turlock Irrigation District +06	1,870.86	
Bill Pmt -Checl	08/04/2025	EFT	Verizon Wireless	593.77	
					<i>CIP - 1501 delivery cost</i>
Bill Pmt -Checl	08/06/2025	EFT	IMT Transport	5,425.00	<i>(2301 replacement)</i>
Bill Pmt -Checl	08/05/2025	EFT	Umpqua Bank	18,146.29	
Bill Pmt -Checl	08/18/2025	EFT	City Of Patterson-H2O, sewer, garbag	617.49	
Bill Pmt -Checl	08/18/2025	EFT	Comcast - Other	192.56	
Bill Pmt -Checl	08/18/2025	EFT	Stericycle / Shred-it	123.65	
Bill Pmt -Checl	08/18/2025	EFT	Stericycle / Shred-it	358.68	
Bill Pmt -Checl	08/13/2025	EFT	FP Mailing Solutions	300.00	
Bill Pmt -Checl	08/21/2025	EFT	Everon / ADT / Protection One	354.45	
Bill Pmt -Checl	08/22/2025	EFT	ABW Medical, LLC	10,131.00	
Bill Pmt -Checl	08/22/2025	EFT	Athena Health, Inc.	28,639.82	
Bill Pmt -Checl	08/22/2025	EFT	Comcast Business Voice Edge	1,209.81	
Bill Pmt -Checl	08/22/2025	EFT	Frontier-3755	357.30	
Bill Pmt -Checl	08/22/2025	EFT	Frontier - HC 8639	355.95	
Bill Pmt -Checl	08/22/2025	EFT	PG&E	40.57	
Bill Pmt -Checl	08/22/2025	EFT	Stericycle	671.47	
Bill Pmt -Checl	08/22/2025	EFT	Stericycle	201.39	
Bill Pmt -Checl	08/04/2025	33682	AMG Advanced Mobility Group	16,425.00	<i>CIP - Healthcare Campus</i>
Bill Pmt -Checl	08/04/2025	33683	Bound Tree Medical LLC	424.90	
Bill Pmt -Checl	08/04/2025	33684	Crescent Supply	141.52	
Bill Pmt -Checl	08/04/2025	33685	DeHart Plumbing Heating & Air Inc	861.00	
Bill Pmt -Checl	08/04/2025	33686	Graphic Print Stop	65.26	
Bill Pmt -Checl	08/04/2025	33687	GreenWorks Janitorial Services	4,145.00	
Bill Pmt -Checl	08/04/2025	33688	J.B. Anderson Land Use Planning	11,364.50	<i>CIP - Healthcare Campus</i>
Bill Pmt -Checl	08/04/2025	33689	Life-Assist	1,592.06	
Bill Pmt -Checl	08/04/2025	33690	McAuley Ford	2,512.15	
Bill Pmt -Checl	08/04/2025	33691	McKesson Medical Surgical Inc.	190.91	
Bill Pmt -Checl	08/04/2025	33692	Modesto Welding Products	103.73	

Del Puerto Health Care District Warrants by Bank Account

August 2025

Type	Date	Num	Name	Credit	Notes
Bill Pmt -Checl	08/04/2025	33693	NF Public Affairs	5,000.00	CIP - Healthcare Campus
Bill Pmt -Checl	08/04/2025	33694	Paul Oil Co., Inc.	2,585.52	
Bill Pmt -Checl	08/04/2025	33695	Pfizer Inc.	2,664.40	
Bill Pmt -Checl	08/04/2025	33696	Rush Truck Center Ceres	12,581.83	0601 Repairs
Bill Pmt -Checl	08/04/2025	33697	Sanofi Pasteur, Inc	4,274.74	
Bill Pmt -Checl	08/04/2025	33698	Stanislaus Foundation for Medical Car	50.00	
Bill Pmt -Checl	08/04/2025	33699	West Side Storage Baldwin	216.00	
Bill Pmt -Checl	08/04/2025	33700	Workbench True Value Hdwe.	19.70	
Check	08/11/2025	33701	REFUND - Ambulance:REFUND - Avil	250.00	
Bill Pmt -Checl	08/11/2025	33702	AMR-American Medical Response	7,091.70	
Bill Pmt -Checl	08/11/2025	33703	Bound Tree Medical LLC	1,527.35	
Bill Pmt -Checl	08/11/2025	33704	Language Line	536.72	
Bill Pmt -Checl	08/11/2025	33705	Monique Whitworth	600.00	
Bill Pmt -Checl	08/11/2025	33706	Patterson Irrigator	30.00	
Bill Pmt -Checl	08/11/2025	33707	Paul Oil Co., Inc.	3,284.84	
Bill Pmt -Checl	08/11/2025	33708	Physicians Service Bureau	345.86	
Bill Pmt -Checl	08/11/2025	33709	Wake N Brew Coffee LLC	VOID	
Bill Pmt -Checl	08/11/2025	33710	Walker, Robert (Walker Advisory)	33,155.13	CIP - Healthcare Campus
Bill Pmt -Checl	08/11/2025	33711	Westside Landscape & Concrete	302.00	
Bill Pmt -Checl	08/12/2025	33712	City of Patterson-Business Licenses	1,200.00	Farm to Fork Sponsorship
Bill Pmt -Checl	08/18/2025	33713	City Of Patterson-H2O, sewer, garbag	529.45	
Bill Pmt -Checl	08/18/2025	33714	Cole Huber (Cota Cole)	6,511.50	
Bill Pmt -Checl	08/18/2025	33715	DeHart Plumbing Heating & Air Inc	1,803.00	
Bill Pmt -Checl	08/18/2025	33716	Malm Fagundes LLP	2,702.00	CIP - Healthcare Campus
Bill Pmt -Checl	08/18/2025	33717	McKesson Medical Surgical Inc.	2,343.44	
Bill Pmt -Checl	08/18/2025	33718	MurphyAustin	127.50	
Bill Pmt -Checl	08/18/2025	33719	North Star	14,556.75	CIP - Healthcare Campus
Bill Pmt -Checl	08/18/2025	33720	Patterson Tire	1,870.02	
Bill Pmt -Checl	08/18/2025	33721	West Side Storage Baldwin	216.00	
Bill Pmt -Checl	08/18/2025	33722	Wake N Brew Coffee LLC	350.00	
Bill Pmt -Checl	08/22/2025	33723	Bound Tree Medical LLC	1,771.28	
Bill Pmt -Checl	08/22/2025	33724	Life-Assist	3,634.34	
Bill Pmt -Checl	08/22/2025	33725	McKesson Medical Surgical Inc.	3,261.61	
Bill Pmt -Checl	08/22/2025	33726	MO-CAL Office Solutions	120.84	
Bill Pmt -Checl	08/22/2025	33727	Paul Oil Co., Inc.	2,847.80	
Bill Pmt -Checl	08/22/2025	33728	Smile Makers	126.10	
Bill Pmt -Checl	08/22/2025	33729	Zoll	853.96	
Total 101.011 · TCB-Operating Checking 1739				469,994.54	
101.012 · TCB-Payroll Account 2999					
Liability Check	08/13/2025		Payroll Direct Deposit	107,932.65	
Liability Check	08/27/2025		Payroll Direct Deposit	109,413.85	
Liability Check	08/14/2025	EFT	Corebridge / AIG / VALIC	15,173.70	
Liability Check	08/29/2025	EFT	Corebridge / AIG / VALIC	15,993.21	
Liability Check	08/25/2025	EFT	CA Choice	49,831.13	
Liability Check	08/01/2025	E-pay	EDD State of California	385.69	
Liability Check	08/01/2025	E-pay	Internal Revenue Service	1,492.71	
Liability Check	08/14/2025	E-pay	EDD State of California	7,607.58	
Liability Check	08/14/2025	E-pay	Internal Revenue Service	37,429.19	

Del Puerto Health Care District Warrants by Bank Account

August 2025

Type	Date	Num	Name	Credit	Notes
Liability Check	08/28/2025	E-pay	Internal Revenue Service	38,572.33	
Liability Check	08/28/2025	E-pay	EDD State of California	7,922.78	
Liability Check	08/29/2025	E-pay	EDD State of California	6.91	
Liability Check	08/29/2025	E-pay	Internal Revenue Service	88.02	
Paycheck	08/14/2025	25998	Employee Payroll	652.17	
Liability Check	08/14/2025	25999	United Steelworkers	519.67	
Liability Check	08/14/2025	26000	Stanislaus County Sheriff	666.18	
Liability Check	08/14/2025	26001	Stanislaus County Sheriff	473.48	
Liability Check	08/14/2025	26002	Stanislaus County Sheriff - Garn 37	100.00	
Paycheck	08/28/2025	26003	Employee Payroll	283.39	
Liability Check	08/28/2025	26004	United Steelworkers	513.95	
Liability Check	08/28/2025	26005	Stanislaus County Sheriff	521.77	
Liability Check	08/28/2025	26006	Stanislaus County Sheriff	663.83	
Liability Check	08/28/2025	26007	Stanislaus County Sheriff - Garn 37	100.00	
Paycheck	08/29/2025	26008	Employee Payroll	515.58	
Liability Check	08/29/2025	26009	LegalShield	631.30	
Liability Check	08/29/2025	26010	AFLAC	1,325.16	
Total 101.012 · TCB-Payroll Account 2999				398,816.23	
101.015 · TCB - Keystone C 8641					
Bill Pmt -Checl	08/04/2025	EFT	TID Turlock Irrigation District +06	441.99	
Bill Pmt -Checl	08/04/2025	10450	DeHart Plumbing Heating & Air Inc	573.00	
Bill Pmt -Checl	08/18/2025	10451	City Of Patterson-H2O, sewer, garbag	280.92	
Bill Pmt -Checl	08/18/2025	10452	Gilberto Arroyo-06	380.00	
Bill Pmt -Checl	08/22/2025	10453	Terminix	94.88	
Total 101.015 · TCB - Keystone C 8641				1,770.79	
Total 101.010 · Tri Counties Bank				870,581.56	
Total 101.000 · Cash and cash equivalents				870,581.56	
103.000 · Restricted Funds					
103.100 · TCB-USDA Debt Reserve 7237					
Check	08/15/2025	EFT	USDA Rural Development Loan-EFT	10,060.00	
Total 103.100 · TCB-USDA Debt Reserve 7237				10,060.00	
Total 103.000 · Restricted Funds				10,060.00	
TOTAL				880,641.56	
Less: Irregular Items (highlighted)					
			CIP - Healthcare Campus	247,029.12	
			Ambulance vehicle costs (1501 & 0601)	18,006.83	
			Total	265,035.95	
NET WARRANTS ISSUED - AUGUST 2025				615,605.61	



BOARD OF DIRECTORS

Becky Campo, President

Luis Avila, Vice-President

Ma Traore, Secretary

Sylvia Ramirez, Treasurer

Reyna Gomez, Director

PO Box 187, Patterson, CA 95363

Phone (209) 892-8781 Fax (209) 892-3755

SPECIAL BOARD OF DIRECTORS' MEETING MINUTES

Monday, September 8, 2025 @ 6:00 PM

- 1. **Call to Order** at 6:03 PM by President Becky Campo
- 2. **Pledge of Allegiance**
- 3. **Roll Call**

Director's Present: President Becky Campo
 Vice-President Luis Avila
 Secretary Ma Traore
 Treasurer Sylvia Ramirez
 Director Reyna Gomez

Staff Present: CEO, Karin Freese
 Chief Medical Officer, Dr. Rodriguez
 Ambulance Director, Paul Willette
 Clinical Education Manager, Jim Whitworth
 Human Resources Manager, Robert Trefault
 Health Center Manager, Suzie Benetiz
 Health Center Assistant Manager, Jennifer Gurski
 Financial Accounting Manager, Maria Reyes
 Administrative Staff Accountant, Danae Skinner

District Legal Council: Derek Cole, Cole Huber, LLP

Members of the Public: Tim Benefield, Patterson Irrigator

- 4. **Reading the Vision, Mission, and Value Statements**

Vision: "A locally cultivated, healthier community."

Mission: "To provide, promote, and partner in quality healthcare for all." Values: "Compassion – Commitment – Excellence"

- 5. **Public Comment Period** - None

- 6. **Declarations of Conflict** - None

- 7. **Approval of Agenda**

ACTION

Motion: Approved the agenda, with Item B moved from the Consent Calendar to the Regular Calendar.

M/S: Avila/Traore

Ayes: Campo, Avila, Traore, Ramirez, Gomez

Nays: None

Abstain: None

Absent: None

Motion: Passed

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8. Consent Calendar* *[Routine committee reports, minutes, and non-controversial items]***ACTION**

- A. *Accept Finance Committee Meeting Minutes – June 25, 2025
- B. *Accept Finance Report and Warrants – June 30, 2025
- C. *Approve Special Board Meeting Minutes – August 4, 2025
- D. *Approve Special Closed Board Meeting Minutes – August 11, 2025

Motion: Move item 8B to the Regular Calendar**M/S: Avila/ Traore****Ayes:** Campo, Avila, Traore, Ramirez, Gomez**Nays:** None**Abstain:** None**Absent:** None**Motion: Passed****9. Regular Calendar**

- A. ***Any Consent Calendar items moved to the Regular Calendar – Item 8B. Accept Finance Report and Warrants – June 30, 2025** **ACTION**

Financial Accounting Manager, Maria Reyes, presented the fiscal year end finance report. As of June 30, total assets increased to \$25.4M, primarily due to a \$9.9M loan from Tri County Bank for the building project land purchase. Year-to-date net income is \$2.07M, with unencumbered cash of \$3.25M covering 156 days of operations, well above the 90-day reserve target. Actual revenue is 6% over budget, driven by higher tax collections, unbudgeted mitigation fees, and investment income, while expenses rose 14% over last year due to an increase in personnel plus increases in salary and benefit costs. Overall, performance remains consistent and financially stable.

Motion: Accept Finance Report and Warrants – June 30, 2025**M/S: Avila/ Ramirez****Ayes:** Campo, Avila, Traore, Ramirez, Gomez**Nays:** None**Abstain:** None**Absent:** None**Motion: Passed-Roll Call Vote****10. Recessed to Closed Session at 6:18 PM** *[The Board of Directors may recess to closed session to discuss certain matters as legally permitted. Any action taken shall be reported in open session.]*

Gov't Code section 54957: Public Employment Employee Performance Evaluation
Title: Chief Executive Officer

11. Return to Open Session at 7:33 PM – No reportable action. Direction was given to staff.

**BOARD OF DIRECTORS***Becky Campo, President**Luis Avila, Vice-President**Ma Traore, Secretary**Sylvia Ramirez, Treasurer**Reyna Gomez, Director**PO Box 187, Patterson, CA 95363**Phone (209) 892-8781 Fax (209) 892-3755***12. Regular Calendar (continued)****A. Review Chief Executive Officer's Compensation & Contract**

The Board recognized and expressed strong appreciation for the CEO's dedication, leadership, and high performance over the past year, acknowledging both tangible achievements and overall effort. Areas for growth were also discussed for both the CEO and the district. Overall, the Board recognized their rating for the CEO FY2024-25 performance was "Excellent" based on DPHCD Policy #3017 required conclusion of either Excellent, Satisfactory, or Unsatisfactory.

The Board and CEO discussed the distinction between performance evaluation and compensation, emphasizing the importance of following established policies, including mid-market salary standards, while allowing for discretion where justified. Counsel clarified that CEO compensation is guided by Policies 3401, 3402, 3403, and 3417, which require salary ranges to be reviewed periodically and updated annually.

The Board discussed their 2024 request to engage an external consultant to validate the District's salary survey methodology, the CEO salary range, midpoint, and market comparability, ensuring fairness, transparency, and public trust. Discussions also included potential policy improvements, including a consolidated district compensation policies for clarity and a separate comprehensive CEO compensation policy to include a quantifiable performance incentive component.

The Board directed staff to initiate an RFP for a CEO salary survey and policy recommendation based on best practices. The proposals will be reviewed at the September 29 regular Board meeting. Additional governance topics included improving access to district policies via Teams, pre-meeting agenda planning, and consideration of moving to two monthly meetings to better manage operations, strategic planning, and large projects.

The meeting concluded with mutual appreciation for collaborative discussion, commitment to transparency and fair evaluation processes, and recognition of the CEO's leadership contributions.

13. Upcoming Regular Board and Standing Committee Meeting Date INFORMATION ONLY



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Finance – Wed, Sep 17 @ 8:30 AM

Hall

Finance – Wed, Oct 22 @ 8:30 AM

Hall

Finance – Wed, Nov 19 @ 8:30 AM

Hall

Board – Mon, Sep 29 @ 6:00 PM, City

Board – Mon, Oct 27 @ 6:00 PM, City

Board – Mon, Nov 24 @ 6:00 PM, City

14. Adjourn at 8:35 PM

Respectfully submitted,

Ma Traore, Secretary

Date Signed

Del Puerto Health Care District CEO Monthly Report Narrative and Calendar

August 23, 2025 – September 22, 2025

Strategic Leadership & Governance

Over the past month, I focused on ensuring that our Board of Directors, management team, and community stakeholders remained engaged and informed. I worked to keep governance aligned with best practices by advancing policy adoption and clarifying areas such as CEO compensation policies and evaluation processes. I also prepared board packets, agenda items, and supporting materials that supported thoughtful decision-making.

Healthcare Campus Planning

A significant portion of my work centered on the planning and negotiations for our 38.5-acre healthcare and mixed-use campus in Patterson. I managed discussions on land acquisition, appraisal values, and expectations for infrastructure development. I also guided our architects and consultants in presenting progress on the Master Plan, ensuring that our board members and the community had the opportunity to provide feedback. My goal has been to create consensus so that the project continues moving toward completion with clear direction and support.

Financial Stewardship

I reviewed multiple contracts, consultant proposals, and appraisals to safeguard the District's financial integrity. This included negotiating appraisal fees, refining travel budgets for consultants, and clarifying the scope and cost of professional service contracts. Where necessary, I provided counteroffers that balanced fiscal responsibility with our operational needs, while keeping a collaborative tone to maintain positive working relationships. A full narrative analysis is included with each monthly fiscal report.

Community Engagement

Community visibility and input remained a priority. I prepared communications and encouraged board participation in outreach events that promote our healthcare campus and services. I also worked with local commissions and partners to expand community dialogue. These engagements reinforced trust in the District as a responsive and accessible healthcare provider.

Policy & Compliance

I advanced several policy initiatives, including preparations for adopting Policy 2501 Ambulance Billing in compliance with AB 716. I made sure that agenda materials were complete, policies were properly marked as "draft," and directors had the necessary background to take informed action. Additionally, I reviewed California medical debt rules for ambulatory care, summarizing them into tables and clear explanations for the board and staff.

Operational Oversight

I addressed HR and compensation matters, including clarifying consultant scopes and consolidating overlapping policies. This work supported consistency across District

Del Puerto Health Care District CEO Monthly Report Narrative and Calendar

August 23, 2025 – September 22, 2025

policies and gave the Board a clear framework for CEO compensation, benefits, and incentives.

Dissertation & Thought Leadership

Alongside my CEO responsibilities, I continued developing thought leadership grounded in my doctoral dissertation. I refined my presentation materials for the California Special District Association Annual Conference, where I will present on board turnover and governance effectiveness. This preparation ensures that my academic research is translated into practical tools that benefit both DPHCD and the broader special district community.

CEO Daily Log

August 23, 2025

- Deadline reached: ACHD presentation materials submission.
- Continued preparation of board packets and CEO compensation policy clarifications.

August 25, 2025

- Attended AP Logic Support for Teams meeting.
- Led Patterson Healthcare Campus update meeting at District offices.
- Finalized reservations for CSDA Annual Conference in Monterey (Aug 25–28).
- Participated in President's Reception with Exhibitors – Tailgate Party.
- Advanced governance alignment and board packet preparation.

August 26, 2025

- Presented 'Bridging the Governance Gap' at CSDA Annual Conference in Monterey.
- Continued networking and policy discussions at the conference.

August 28–29, 2025

- Participated in DPAC & Combined Clinic layout details discussion.
- Call with Russell Honeycutt regarding Ambulance Billing law on August 29.
- Attended BOND_1082 Del Puerto Communities meeting.
- Represented District at CAA Town Hall Meeting.
- Hosted Project Purple meeting at District offices.
- Reviewed consultant contracts and proposals.

September 1–3, 2025

- Labor Day observed September 1.
- Engaged in DPAC property line planning and programming meetings.
- Observed Patterson City Council closed session (Fire Chief evaluation).
- Participated in CAA deliberative draft meeting.
- Attended CalPERS 457 Presentation at Keystone offices.
- Call with Delray Shelton re: Oct 4 Board Retreat planning.

Del Puerto Health Care District CEO Monthly Report Narrative and Calendar

August 23, 2025 – September 22, 2025

September 4–6, 2025

- Weekly Core Team Meeting and Schedule Check-In for Master Plan.
- Management Team meeting held Sept 5.
- Calls with legal counsel for special meeting and consultant regarding retreat planning.
- Prepared financial and governance board materials.

September 8–10, 2025

- Coordinated Paul's pickup of Director Becky for Board Meeting.
- Special Board Meeting: CEO Performance Review.
- Prepared and distributed gift cards for staff recognition.
- Clarified HR and consultant compensation scopes.

September 11–12, 2025

- Participated in District traffic planning call for Medical Campus Master Plan.
- Led Wiplfi consulting meeting.
- Participated in CSDA Pre-Tour Teams Call.
- Discovery call re: alternative accounting systems to possibly replace QuickBooks.
- Reinforced community engagement and policy preparations.

September 15–17, 2025

- Participated in EMSA Chapter 1 discussion.
- Discussion on ambulance hours with management.
- Presented to Patterson City Senior Commission.
- Participated in Hazard Mitigation Plan kickoff meeting.
- Onsite Athena partnership meeting at Health Center.
- Project Purple meeting cancelled

September 18–19, 2025

- Participated in biweekly Engineering Team Meeting.
- Met with Delray Shelton regarding strategic planning retreat.
- Discussed results from Employee Reasonable Accommodation meeting.
- Continued review of consultant contracts and governance materials.

September 20–22, 2025

- Participated in Sustainability Follow-Up meeting.
- Attended BOND_1082 monthly meeting.
- WS Operations discussion at Patterson campus.
- DPHCD project status call with attorneys.
- Finance meeting at Health Center.
- Presented Health Campus update to Latino Chamber of Commerce.

DEL PUERTO HEALTH CARE DISTRICT

Recognition & Appreciation Summary

Fiscal Year 2024–2025

Events & Celebrations

- **Health Center**
 - July 13, 2024 – Staff & Family Picnic (games, prizes, catered lunch, waterslide, ice cream bar)
 - December 13, 2024 – Annual Appreciation Dinner (Papapolloni Bistro, recognition and incentives)
- **Ambulance (PDA)**
 - May 2025 – **EMS Week** (daily lunches, gift cards for crews)
 - Jun 2025 – Crew Lunch (inventory support recognition)
 - Dec 2024 – Christmas Gifts (personalized mugs + gift cards)
 - Aug 2025 – Coffee Bar event at Health Center for employees
 - Thanksgiving & Christmas meals provided to on-duty crews
- **Administration/Board**
 - July 13, 2024 – Staff & Family Picnic (games, prizes, catered lunch, waterslide, ice cream bar)
 - December 13, 2024 – Annual Appreciation Dinner (Papapolloni Bistro, recognition and incentives)
 - April 25, 2025 – Board Social at The Old Water Office

Ongoing Staff Perks

- **Health Center**
 - Breakfast at monthly staff meetings
 - Monthly Starbucks drinks
 - Monthly ice cream days
 - Coffee bar at site
 - Kona Ice visits
- **Ambulance (PDA)**
 - Coffee, lunches, or dinners provided after exceptionally busy shifts

Incentives & Recognition Programs

- **Health Center**
 - *Wheel of Fun* raffles (electronics, gift cards, PTO) twice yearly
 - COLA increases during fiscal year
 - Incentives during recognition events
- **Ambulance (PDA)**
 - *Stars of Life* Recognition (2 stars in 2025; 9 total honorees since inception; none in 2020)

Apparel & Branding

- **Health Center**
 - Custom T-shirts for staff events
 - Branded jackets with DPHCD logo
- **Ambulance (PDA)**
 - Personalized mugs for EMTs/Medics (Christmas 2024)
- **Administration/Board**
 - Branded and special event apparel



Ambulance Report July 2025

Patterson responses in July: 243 responses resulting in 164 transports, a few less than June transports at 169. Our BLS unit P294 had 6 responses and 3 transports.

There were 245 responses in the Patterson District Ambulance response area resulting in 164 transports. PDA units responded to 228 of 245 (93.06%) EMS calls in our district and transported 153 of 164 (93.29%) of all patients transported from our district. AMR responded into our district 7 times in July resulting in 4 transports. Westside had 10 responses resulting in 7 transports. PDA responded to the Westside District 11 times which resulted in 8 transports and 4 responses in AMR response area with 3 transports.

July continued the master planning project with regular weekly meetings with the HDR team and planning workshop #2 onsite in Patterson. There was also ongoing due diligence meetings to finalize the property acquisition.

I attended an national night out planning meetings ahead of the August 5th event.

We finalized the agreement with the Patterson Junior Tigers to provide EMS standby services for the 2025 season. We were able to leverage our medical director Kaiser connection and scheduled a Kaiser sports medicine doctor provide a training session for sports injuries with a focus on concussions

Jim and I attended a cardiovascular symposium at the Gallo Center hosted by Doctor's Medical Center on July 18th. We heard about cutting edge medical interventions making differences in people's lives.

I traveled to Des Moines, Iowa to inspect the used Life Line ambulance the District is purchasing to replace the ambulance damaged (totaled) in a vehicle accident. I found the ambulance to be top quality and very clean. It drove well and will be a great ambulance resource for years.

Del Puerto Health Center
By Suzie Benitez
Monthly Accomplishments Report
July – August 2025

Quality Improvement & Collaboration

- Conducted Quality Improvement (QI) meetings with both contracted health plans: **Health Net** and **Health Plan of San Joaquin**.
- Held monthly all-staff and provider meeting to review updates, address workflow improvements, and support team communication.

Education & Training

- Successfully supported **two students from San Joaquin Valley College** in completing their internships at Del Puerto Health Center, providing hands-on learning and community health experience.
- Provided training for back-office staff on **electronic communicable disease reporting** in collaboration with **Stanislaus Public Health**, enhancing compliance and efficiency in reporting processes.

Community Engagement

- Participated in the **Back-to-School Block Party**, contributing school supply giveaways and raffling two children's bicycles to support local families.
- Hosted the **La Familia Mental Health Van** on three occasions during the month of August, expanding access to mental health resources for community members.

Looking Ahead – September 2025

- Continue Quality Improvement (QI) discussions with health plan partners to monitor progress and identify additional opportunities for collaboration.
- Plan and facilitate the next **monthly staff and provider meeting**, with a focus on workflow efficiency and patient access.
- Begin preparations for upcoming **community outreach events** to increase engagement and visibility within the service area.
- Provide additional **staff development and training sessions** to strengthen compliance, reporting, and patient care practices.
- Explore opportunities to host the **La Familia Mental Health Van** again in the fall to continue supporting behavioral health needs.

Health Center Report July 2025/ Suzie Benitez

Encounter July 2025		
<i>Primary Care Vacation/Sick/CME time off</i>		
Provider	Hours worked	Encounters
Rodriguez	120	340
Singh	152	443
Barragan	144	371
Mercado	96	239
Primary Total	512	1,393
<i>Mental Health Encounters</i>		
Herrera		0
HC Total Encounters		1,393 5% increase from July 2024
Urgent Care Clinic Encounters (Tuesday and Thursday)		
Date	Time	Encounters
May 2024	5:00pm-9:00pm	82% Medi-cal 18% Private =136
June 2024	5:00pm-9:00pm	91
July 2024	5:00pm-9:00pm	66% Medi-cal 34% Private = 98
August 2024	5:00pm-9:00pm	163
September 2024	5:00pm-9:00pm	126
October 2024	5:00pm-9:00pm	89
November 2024	5:00pm-9:00pm	96
December 2024	5:00pm-8:00pm	73 due to holiday closures
January 2025	5:00pm-8:00pm	96
February 2025	5:00pm-8:00pm	126
March 2025	5:00pm-8:00pm	108
April 2025	5:00pm-8:00pm	75
May 2025	5:00pm-8:00pm	94
June 2025	5:00pm-8:00pm	73
July 2025	5:00pm-8:00pm	64
<ul style="list-style-type: none"> • Monthly QI/Health Plan Meeting with Health Net and Health Plan of San Joaquin (HEDIS MEASURES SUPPORT). *See attached reports • Monthly staff and provider meeting. • Completed two Medical Assistant Internships in collaboration with San Joaquin Valley College. • La Familia Mental Health Van presentation to staff and providers. 		

Health Center Report August 2025/ Suzie Benitez

Encounter August 2025		
Primary Care Vacation/Sick/CME time off		
Provider	Hours worked	Encounters
Rodriguez	120	390
Singh	80	224
Barragan	160	433
Mercado	152	399
Primary Total	512	1,446
Mental Health Encounters		
Herrera		0
HC Total Encounters		1,446 9% increase from August 2024
Urgent Care Clinic Encounters (Tuesday and Thursday)		
Date	Time	Encounters
June 2024	5:00pm-9:00pm	91
July 2024	5:00pm-9:00pm	66% Medi-cal 34% Private = 98
August 2024	5:00pm-9:00pm	163
September 2024	5:00pm-9:00pm	126
October 2024	5:00pm-9:00pm	89
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March 2025	5:00pm-8:00pm	108
April 2025	5:00pm-8:00pm	75
May 2025	5:00pm-8:00pm	94
June 2025	5:00pm-8:00pm	73
July 2025	5:00pm-8:00pm	64
August 2025	5:00pm-8:00pm	69
<ul style="list-style-type: none"> • Monthly Health Plan Meeting with Health Net and Health Plan of San Joaquin (HEDIS MEASURES SUPPORT). *See attached reports • Monthly staff and provider meeting. • Participated in Back to School Block Party! • Hosted La Familia Mental Health Van on 08/15, 08/22, 08/29. 		

BOARD OF DIRECTORS OF DEL PUERTO HEALTH CARE DISTRICT**Board Meeting – September 29, 2025****9F. Ambulance Non-Covered and Uninsured Patient Billing (AB 716)****Page 1 of 1**

Department: Finance CEO Concurrence: Yes
 Consent Calendar: Yes 4/5 Vote Required: No

SUBJECT: Adoption of Policy 2501 – Ambulance Non-Covered and Uninsured Patient Billing (AB 716)

STAFF REPORT: Policy 2501 establishes ambulance billing practices required by California AB 716. It limits patient responsibility for uninsured and self-pay patients to no more than the Medicare or Medi-Cal fee schedule amount. It ensures DPHCD complies with Health and Safety Codes 1371.56 and 1797.233 and Insurance Code 10126.66. The policy formalizes billing and collection procedures for ambulance services consistent with state law.

DISTRICT PRIORITY: Compliance with state law and patient financial protections

FISCAL IMPACT: Adoption will not significantly change revenue expectations; billing adjustments to Medicare or Medi-Cal fee schedules are already being applied in practice. Adoption formalizes these practices to ensure compliance with AB 716.

STAFFING IMPACT: Minimal – training billing staff to apply statutory limits and documentation review.

CONTACT PERSON: Karin R. Freese, CEO & Maria Reyes-Palad, Finance Manager

ATTACHMENT(S): Draft Policy 2501 – Ambulance Non-Covered and Uninsured Patient Billing (AB 716)

RECOMMENDED BOARD ACTION: Adopt Policy 2501 – Ambulance Non-Covered and Uninsured Patient Billing (AB 716) as presented.

ROLL CALL REQUIRED: YES

RECOMMENDED MOTION: *I move the Board of Directors adopt Policy 2501 – Ambulance Non-Covered and Uninsured Patient Billing (AB 716).*

Motion Made By	Motion	Second	Aye	No	Abstain	Absent
<i>President Campo</i>						
<i>Vice-President Avila</i>						
<i>Secretary Traore</i>						
<i>Treasurer Ramirez</i>						
<i>Director Gomez</i>						

I, the undersigned Clerk of the Board of Directors of the Del Puerto Healthcare District, hereby certify that the foregoing is a full, true and correct copy of a resolution duly adopted by the Board at a meeting thereof on the 29th day of September 2025, by the above vote of the members thereof:

Jasmine Sanchez, Clerk of the Board

DEL PUERTO HEALTH CARE DISTRICT
POLICY AND PROCEDURE

SECTION: FINANCE
POLICY NUMBER: 2501
PAGE: 1/3

AMBULANCE NON-COVERED AND UNINSURED PATIENT BILLING (AB 716)	EFFECTIVE DATE
	January 1, 2024

REVIEW DATE: July 1, 2025	UPDATED: September 29, 2025
POLICY SOURCE: California Ambulance Association; California Health and Safety Code §1797.233 (a)	

Purpose: To ensure DPHCD follows the requirements for ground emergency ambulance transport as directed by AB 716 and to update Del Puerto Health Care District's ground ambulance billing and collection policy in compliance with California Health and Safety Codes 1371.56 and 1797.233 and Insurance Code 10126.66. AB 716 applies to non-contracted commercial insurance plans and does not apply to Medicare and Medi-Cal except for non-covered services

Policy: The district's policy is to follow California State Law, Medicare and Medi-Cal guidelines in all aspects of ground ambulance billing. Consideration of financial hardship will be determined upon review of the information available at the time of claim processing and application of California Health and Safety Code §1797.233 (a), which states "a ground ambulance provider shall not require an uninsured patient or self-pay patient to pay an amount more than the established payment by Medicare or Medi-Cal fee-for-service amount, whichever is greater."

Definitions: **Insured Patient:** When an enrollee's coverage is regulated by the California Department of Managed Health Care or Department of Insurance or if the coverage is not state-regulated.

In-Network Cost-Sharing Amount: The same cost-sharing amount that an enrollee would pay for the same covered services received from a contracting ground ambulance provider, as determined by their health plan (AB 716 §1371.56(a)(1))."

Self-Pay Patient: A patient who has insurance but whose plan denies coverage for all or part of the ambulance services, making the patient responsible for payment.

Denied Coverage: A patient who has been denied coverage by their health insurance is eligible for a reduction in the billed amount to the higher of Medicare or Medi-Cal allowed rates pursuant to California Health and Safety Code §1797.233 (a). Eligibility for a denied coverage determination will be considered on a per claim basis.

Non-covered Insurance Determination: Claims that are deemed non-covered services (patient's insurance does not cover service provided) are eligible for the reduction in the billed amount to the Medicare rate. These are services where the patient's insurance does not cover the service provided. Some examples include:

- GY Modifier billed to Medicare (meaning not medically necessary as determined by billing specialist)
- Veteran's service denied due to timely filing or income on file
- Non covered destination or service by Medicare, Medi-Cal or other government insurance

AMBULANCE NON-COVERED AND UNINSURED PATIENT BILLING (AB 716)	EFFECTIVE DATE
	January 1, 2024

- Patients eligible for Medicaid from another state will not be billed. While providers may register with other states' Medicaid programs to seek payment, DPHCD will not bill such patients directly.

Uninsured Patient: The granting of this statutory limitation on billed amounts shall be based on the requirements of law and shall not take into account age, gender, race, socio-economic or immigrant status, sexual orientation, or religious affiliation. Eligibility for the statutory reduction for uninsured patients will be determined upon review of the information available at the time of claim processing.

Write Downs: Write downs shall 1) adjust the base rate to the established Medicare fee-for-service amount and 2) adjust all ancillary service charges (e.g., mileage, night charge, oxygen, EKG) to the established Medicare fee-for-service charges.

Approved Billing Rates: All Ground Emergency Medical Transports will be billed at the rates approved by the local government agency. Commercial insurers must pay the difference between the patient's cost-share and the local government-approved rate

Procedure: The reduction in the patient charge shall be based on an individualized determination of insurance coverage and shall not consider age, gender, race, socio-economic or immigrant status, sexual orientation, or religious affiliation.

1. Staff will research to verify patient's health insurance status to locate insurance through crew documentation, hospital records, patient history and insurance eligibility and coverage information.
2. Amounts beyond the statutory maximum (in-network cost-sharing or Medicare rate) must be written off and cannot be billed to patients
3. Insured Patient Billing and share of cost
 - a. If a health care service plan is regulated by the state and about the patient's cost-sharing amount, the in-network cost-sharing amount paid by the patient shall satisfy the patient's obligation to the District. These patients will only be billed the in-network cost-sharing amount for covered services and nothing beyond that.
 - b. The billing team shall verify that insurers provide written notice of the patient's in-network cost-sharing amount, as required under AB 716.
 - c. If the state does not regulate a health care service plan, the total amount billed, minus any adjustment according to DPHCD's Sliding Fee Scale Policy, remains an obligation of the patient until paid.
4. If health insurance denies payment
 - a. Before applying the statutory reduction, the billing office will review the insurance denial (verify the bill has been processed correctly by the insurer and/or secondary insurer) and review claim documentation (identify claims with incomplete documentation for possible review or appeal).
 - b. Bill the patient with information about eligibility for the statutory reduction if insurance will not cover

DEL PUERTO HEALTH CARE DISTRICT
POLICY AND PROCEDURE

SECTION: FINANCE
POLICY NUMBER: 2501
PAGE: 3/3

AMBULANCE NON-COVERED AND UNINSURED PATIENT BILLING (AB 716)	EFFECTIVE DATE
	January 1, 2024

- c. If the claim is eligible, the billing office will adjust the billed amount to the Medicare rate. Write down the difference between the billed charges and the Medicare allowed
 - d. Collect from the patient the new amount.
5. If no health insurance is found, bill the patient with information about the statutory reduction in billed amount if patient has no insurance. Uninsured or self-paying patients will be billed no more than the Medicare fee schedule
 - a. Once, the patient contacts the office to confirm no health insurance:
 - i. Write down the difference between the billed charges and the Medicare allowed amount
 - ii. Collect from the patient the new amount
 - b. If there is no contact from the patient, after 90 days insurance is not found, continue with sending to collections
 - i. Write down the difference between the billed charges and the Medicare allowed rate
 - ii. Send the new amount to collections.
6. If at any time patient is found to have health insurance or the insurance has agreed to pay, the hardship write down will be reversed, and patient insurance will be charged the original billed charges.
7. Debt Collection: regarding unpaid debts of uninsured or self-paying patients:
 - a. Patient debt regulated by Health and Safety Codes 1371.56 or 1797.233 or Insurance Code 10126.66 and not collected within 120 days from the initial billing date shall be considered for submission to debt collection as allowed by state law.
 - b. Patient debt not regulated by Health and Safety Codes 1371.56 or 1797.233 or Insurance Code 10126.66 and not collected within 120 days after the date of service shall be considered for submission to debt collection as allowed by state law.
 - c. DPHCD shall not report adverse information to a consumer credit reporting agency or commence a civil action against the patient for at least 365 days after the initial billing.
 - d. DPHCD nor any entity acting on our behalf, shall not use wage garnishments or liens on primary residences to collect unpaid ground ambulance patient debt..
 - e. When allowed by law, DPHCD may report adverse information to a consumer credit reporting agency or commence a civil action against the patient for balances legally allowed.
 - f. For covered services, only the in-network cost-sharing amount may be sent to collections. For uninsured/self-pay patients, only the Medicare fee schedule amount can be sent.
8. When a disagreement occurs between DPHCD and a health care service plan, DPHCD may use a health care service plan's existing dispute resolution process and/or seek relief in any appropriate court for the purpose of resolving a payment dispute in either order.

BOARD OF DIRECTORS OF DEL PUERTO HEALTH CARE DISTRICT

Board Meeting – September 29, 2025

10B. To Adopt a Two Monthly Board Meeting Schedule

Page 1 of 1

Department: Chief Executive Office
 Consent Calendar: No

CEO Concurrence: Yes
 4/5 Vote Required: No

SUBJECT: **Consideration to Initiate Two Monthly Board Meetings**

STAFF REPORT: With the volume and complexity of ongoing and upcoming initiatives—including the multi-phase development of the Patterson Health Care Campus, ongoing grant compliance and reporting, policy updates, strategic partnerships, and operational decisions—staff is finding it increasingly challenging to support full discussion and timely Board decisions within a single monthly meeting.

Staff recommends that the Board of Directors consider initiating a schedule of two regular meetings per month. This would allow for more efficient an effective Board governance, more focused agendas, and improved community transparency and engagement during this critical period of District growth.

DISTRICT PRIORITY: Strategic Oversight | Governance Effectiveness | Community Engagement

FISCAL IMPACT: Minor incremental cost associated with additional meetings (staff time and meeting preparation).

STAFFING IMPACT: Increased administrative and executive support time required to prepare and attend meetings.

CONTACT PERSON: Karin Freese, Chief Executive Officer

ATTACHMENT(S): None

RECOMMENDED BOARD ACTION:

ROLL CALL REQUIRED: YES

RECOMMENDED MOTION: *I move that the Board of Directors adopt a second monthly meeting on the second XXXXXXXX of the month, until further notice, to support ongoing healthcare campus planning, governance responsiveness, and timely decision-making.*

Motion Made By	Motion	Second	Aye	No	Abstain	Absent
<i>Director Avila</i>						
<i>Director Gomez</i>						
<i>Director Traore</i>						
<i>Director Ramirez</i>						
<i>Director Campo</i>						

I, the undersigned Clerk of the Board of Directors of the Del Puerto Healthcare District, hereby certify that the foregoing is a full, true and correct copy of an action by the Board at a meeting on the 29th day of September 2025.

Jasmine Sanchez, Clerk of the Board

DEL PUERTO HEALTH CARE DISTRICT

Board Meeting – September 29, 2025

TBD. Annual Appreciation Dinner Budget Amendment

Page 1 of 1

Department: Chief Executive Office

CEO Concurrence: Yes

Consent Calendar: No

4/5 Vote Required: No

SUBJECT: Annual Appreciation Dinner at The Old Water Office, Patterson

STAFF REPORT: The annual appreciation dinner is proposed to be held at The Old Water Office in Patterson. This supports a local business venue, though the cost is higher than prior years. Total budget is \$7,000. The dinner will include Health Center Staff, Board Members, and Management Team plus one guest each (estimated 54–70 guests). Dinner package, service charge, and facility fee are included. A no-host bar will be available.

DISTRICT PRIORITY: Community Support of Local Business; Staff and Board Appreciation

FISCAL IMPACT: Estimated at \$7,000 total budget. Costs include facility fee, service charge, and dinner package for approximately 54–70 guests. Expense is higher than in prior years but within current operating budget.

STAFFING IMPACT: Staff time for event coordination and attendance.

CONTACT PERSON: Karin Freese, CEO

ATTACHMENT(S): Event Pricing; Contract Terms and Conditions

RECOMMENDED BOARD ACTION: Staff recommends approval

ROLL CALL REQUIRED: YES

RECOMMENDED MOTION: *I move the Board of Directors approve the Annual Appreciation Dinner at The Old Water Office, Patterson, with a total budget not to exceed \$7,000, a no-host bar, and attendance for Health Center Staff, Board Members, and Management Team plus one guest each.*

Motion Made By	Motion	Second	Aye	No	Abstain	Absent
<i>Director Avila</i>						
<i>Director Gomez</i>						
<i>Director Traore</i>						
<i>Director Ramirez</i>						
<i>Director Campo</i>						

I, the undersigned Clerk of the Board of Directors of the Del Puerto Healthcare District, hereby certify that the foregoing is a full, true and correct copy of a resolution duly adopted by the Board at a meeting thereof on the 29th day of September 2025, by the above vote of the members thereof:

Jasmine Sanchez, Clerk of the Board

BOARD OF DIRECTORS OF DEL PUERTO HEALTH CARE DISTRICT

Board Meeting – September 29, 2025

10D. CEO Compensation RFP Award

Page 1 of 2

Department:	Chief Executive Office	CEO Concurrence:	Yes
Consent Calendar:	No	4/5 Vote Required:	No

SUBJECT: **Review of CEO Compensation Study Proposals and Selection of Consultant**

STAFF REPORT: In response to Board direction given September 9, 2025, staff issued a Request for Proposals (RFP) for a CEO Compensation Study, Compensation Policy Development, and Incentive Structure.

The RFP required firms to demonstrate:

- Minimum five years' experience in public-sector compensation studies.
- Methodology, including the index used for geographic wage adjustment.
- Approach to CEO base compensation, incentive, and merit pay framework development.
- Draft timeline for deliverables.
- Detailed cost proposal (not-to-exceed fee), including expenses.
- References from at least three comparable projects.

Proposals were due September 26, 2025 at 4:00 PM PST and submitted to CEO Karin Freese and Board President Becky Campo.

Proposals will be evaluated by the Board using a 1–5 scoring scale (5 = Excellent, 1 = Poor) across weighted criteria:

Criteria	Weight
Qualifications & Experience	25%
Methodology & Technical Approach	25%
Strength of Recommendations for Incentive/Merit Pay	20%
Cost Proposal	15%
Project Timeline & Communication	15%

DISTRICT PRIORITY: Governance and Organizational Effectiveness

FISCAL IMPACT: Dependent on selected proposal. Consultant fee not-to-exceed amount to be determined by Board selection.

STAFFING IMPACT: Minimal. Staff will coordinate proposal review and Board scoring.

CONTACT PERSON: Karin Freese, Chief Executive Officer

BOARD OF DIRECTORS OF DEL PUERTO HEALTH CARE DISTRICT

Board Meeting – September 29, 2025

10D. CEO Compensation RFP Award

Page 2 of 2

ATTACHMENTS:

- CEO Compensation Study RFP (September 10, 2025)
- Evaluation Summary of Proposals received by September 26.
(Summary will be available on Sept. 26)

RECOMMENDED BOARD ACTION:

Review the summary of proposals received in response to the CEO Compensation Study RFP, evaluate the summary of proposals, and select the consultant that best meets the District's needs.

ROLL CALL REQUIRED: Yes

RECOMMENDED MOTION: *I move the Board of Directors select _____ as the consultant for the CEO Compensation Study and authorize the CEO to finalize a professional services agreement not-to-exceed \$_____ based on the proposal submitted.*

Motion Made By	Motion	Second	Aye	No	Abstain	Absent
<i>Director Avila</i>						
<i>Director Gomez</i>						
<i>Director Traore</i>						
<i>Director Ramirez</i>						
<i>Director Campo</i>						

I, the undersigned Clerk of the Board of Directors of the Del Puerto Healthcare District, hereby certify that the foregoing is a full, true and correct copy of an action duly adopted by the Board at a meeting thereof on the 29th day of September 2025, by the above vote of the members thereof:

Jasmine Sanchez, Clerk of the Board

BOARD OF DIRECTORS OF DEL PUERTO HEALTH CARE DISTRICT**Board Meeting – September 29, 2025****10E. Diagnostic Imaging in Patterson: History and Discussion****Page 1 of 1**

Department: Health Center
 Consent Calendar: No

CEO Concurrence: N/A
 4/5 Vote Required: No

SUBJECT: **Diagnostic Imaging in Patterson: History and Discussion**

STAFF REPORT: For more than a decade, the District has made multiple attempts to establish diagnostic imaging in Patterson through partnerships, lease negotiations, and equipment investments. While community interest has been strong, recurring barriers have prevented sustainable operations. These include Stark Law compliance, high capital and staffing costs, inconsistent vendor commitment to regular hours, and low reimbursement rates for Medi-Cal patients.

This agenda item provides the Board with an opportunity to review these historical efforts, evaluate the significant financial risks identified in past pro formas, and weigh the appropriateness of continuing to pursue local imaging services. While local access would be convenient, it is not a matter of non-availability, as services exist regionally within 20 miles.

The discussion should also consider alternative approaches—such as transportation services, mobile imaging, or regional collaborations—that may better align with the Board’s commitment to financial sustainability and community access.

DISTRICT PRIORITY: Access to Care | Strategic Planning | Community Health Infrastructure

FISCAL IMPACT: None at this stage; fiscal impact depends on Board direction; and .

STAFFING IMPACT: Significant staff obligation to develop proposal, engage potential partners, develop interest in partnership, negotiate obligations and costs for partnership.

CONTACT PERSON: Suzie Benitez, Health Center Manager
 Dr. Jose M. Rodriguez, Medical Director

ATTACHMENT(S): Imaging History and Analysis of Alternatives plus scope of work

RECOMMENDED BOARD ACTION – DISCUSSION ONLY

Receive the presentation, engage in discussion, and provide strategic feedback to inform next steps regarding imaging services. Discussion to be continued during Strategic Planning Retreat, October 4.

Del Puerto Health Care District Imaging Services at DPHC

HISTORY

1950 – 1998: Del Puerto Hospital Era

- 1950: Del Puerto Hospital opened at 801 E Street with inpatient radiology services.
 - Spring 1998: Del Puerto Hospital closed, ending inpatient radiology services.
-

2007 – 2012: Ward Avenue Imaging & RadNet Partnership

- March 2007: Del Puerto Health Center (DPHC) opened at 1108 Ward Avenue, Patterson, CA, offering outpatient imaging services.
 - February 2008: RadNet Management subleased 198 square feet of clinic space and leased DPHC's X-ray equipment.
 - March 2008 – February 2012: RadNet provided outpatient radiology (X-ray) for both DPHC patients and community referrals.
 - February 2012: A Letter of Intent outlined RadNet's proposed move to 1700 Keystone Pacific Parkway, but this transition did not occur.
 - Imaging services were referred to regional centers, mainly Modesto Advanced Imaging (MAI), due to a lack of local equipment and vendor partnerships.
-

2014 – January 2018: Merced Open Imaging Partnership

- Del Puerto Health Center (DPHC) partnered with Merced Opening Imaging from 2014-January 2018 to provide X-Ray and Ultrasound services on-site. Due to irregular scheduling by the vendor the partnership ended. DPHC seeks a partner to provide imaging services on the west side of Stanislaus County.
- Please note: the office space was leased, while all other components—such as billing and the x-ray technician—were managed by Merced Open Imaging.
- X-rays were available Monday–Friday, 8:00 AM–11:00 AM (limited hours).
- Ultrasound services were offered one day per week but frequently canceled.
- 2017 data:
 - 925 X-rays and 135 ultrasounds performed on DPHC patients onsite.
 - Additional imaging at MAI: 73 X-rays, 423 ultrasounds, and 575 MRI/CT/mammogram studies.
 - Limited hours of x-ray services (only available 30% of clinic hours)
 - Discontinuation of ultrasound services in May 2017
 - Minimal marketing to providers in the surrounding area

Del Puerto Health Care District Imaging Services at DPHC

- The partnership ended in January 2018 due to inconsistent scheduling and service availability.

2018: RadNet Partnership Discussions

- DPHC explored an agreement with RadNet for a fully equipped imaging center with digital X-ray and ultrasound.
- A project plan with Executive Healthcare Partnerships (EHP) included equipment provision, staffing, and remote reads.
- The project did not advance due to alignment and operational challenges.

2019 – 2022: Imaging Service Gap

- DPHC patients relied primarily on Modesto Advanced Imaging and other regional imaging centers.
- Internal planning for kept imaging as a service priority.

2023 – 2025: Valley MRI Partnership Efforts

- In early 2023, DPHC initiated discussions with Valley MRI (VMRI), led by Dr. Charles Stillman, to reintroduce X-ray and ultrasound services at the Patterson clinic.
- Valley MRI proposed providing equipment and staffing, while DPHC considered co-employment of techs and covering partial wages (about \$30/hour supplement).
- 2023 milestones:
 - Job descriptions and recruitment efforts for X-ray/ultrasound techs were jointly planned.
 - Facility evaluations were conducted, including room size and lead-lining requirements.
- 2024 developments:
 - A signed lease agreement with Valley MRI for equipment installation at 1700 Keystone Pacific Parkway, Patterson (April 2024).
 - Equipment financing and logistics for X-ray and ultrasound units were arranged.
- 2025 challenges:
 - Disagreements on financial sustainability arose, with Valley MRI seeking to break even on costs (~21 X-rays/day) while DPHC aimed to limit net losses to ~\$68,000 annually.

Del Puerto Health Care District Imaging Services at DPHC

- Discussions included options for DPHC to purchase equipment (~\$80,000) and bill globally while paying Valley MRI for reading fees.
- By mid-2025, the partnership was being reevaluated, with Valley MRI planning to remove equipment (e.g., ultrasound relocation to Brookside) due to unresolved operational and financial terms.
- Explored potential partnership with Pardeep Athwal with Advanced Radiology and Interventional Associates, Inc. with DPHC providing the radiology technicians and purchasing the radiology equipment and ARIA providing reading and billing for professional services. The net cost to DPHC with this approach would be \$148,000 per year or approximately \$45 per X-ray.
- Dr. Rodriguez and the management team recommended discontinuing the attempt to bring in Radiology services to DPHC due to the cost and lack of finding an appropriate partner.

2025 AND BEYOND IMAGING PLAN

1. DPHC would like to have x-ray and ultrasound services offered at 1700 Keystone Pacific Parkway, Suite B, Monday through Friday from 9:00 AM to 5:00 PM.
2. When DPHC transitions to the new campus (~2028), imaging will be a temporary modular diagnostic unit at the DPHC until the Medical Office Building is constructed (~2030).

Interim Alternatives

DPHC continues to seek a preferred imaging provider, but should consider the following interim alternatives.

1. Transportation Partnerships
 - Non-Emergency Medical Transport (NEMT) contracts.
 - Pros: Lower cost than local imaging; improves equity.
 - Cons: Requires oversight; does not provide local convenience.
2. Invest in DPHC Transportation Service
 - Provide transportation services at no cost to patients
 - Pros: Possible reimbursement for services; opportunity to provide transportation services to locate patient visits where transportation is a problem.
 - Cons: Requires oversight and implementation of new District service; does not provide local convenience.
3. Regional Collaboration with Imaging Providers

Del Puerto Health Care District Imaging Services at DPHC

- Agreements with nearby imaging systems (e.g., Modesto Radiology Imaging, Modesto Advanced Imaging) for priority appointment slots for Patterson residents.
 - Pros: Increases access without capital investment. Can combine with transportation options.
 - Cons: Dependent on external negotiations.
4. Mobile Imaging Services (Short-Term/Rotational)
- Contract with mobile X-ray/ultrasound vendors for weekly or seasonal service.
 - Pros: Limited convenience without full cost of local imaging.
 - Cons: Scheduling constraints; limited menu of services.
5. Agreement with Diagnostic Imaging Partner
- Provide X-Ray and Ultrasound services now and have first right of refusal for right to provide full diagnostic imaging services on the new healthcare campus.
 - Pros: Provision of local diagnostic imaging services
 - Cons: Requires an attractive proposition and negotiation
6. Long-Term Planning (Deferred Investment)
- Maintain imaging as a future option in the health campus master plan. Monitor volume of DPHC diagnostic imaging orders to reassess feasibility annually.
 - Pros: Keeps future option open; demonstrates fiscal prudence.
 - Cons: Delays local convenience.

Staff Recommendation on Interim Alternatives

In light of the Board's directive for sustainable operations, forecasted financial losses, and the absence of independent radiologist interest, the most prudent course is to

1. Attempt to negotiate an agreement with a Diagnostic Imaging System to provide services with first right of refusal for the future campus location.
2. Prioritize transportation partnerships and regional collaborations as short-term strategies.
3. Reserve space in the health campus master plan (mobile imaging pad at RHC and first floor imaging suite in MOB) for future imaging if and when conditions are favorable.

PROJECT SCOPE FOR AGREEMENT WITH DIAGNOSTIC IMAGING PARTNER

Alternative 5 to Bring Imaging Services to Patterson

This analysis provides an estimated timeline, resource requirements, and key risks associated with developing and launching a sustainable X-ray and Ultrasound program in Patterson. The

Del Puerto Health Care District Imaging Services at DPHC

analysis draws on historical attempts with RadNet, Merced Open Imaging, and Valley MRI, as well as recent financial pro formas and lease discussions.

Estimated Timeline & Hours

Phase	Major Tasks	Estimated Hours	Timeframe
Proposal Package Development	Collect historic imaging data, prepare pro forma (volumes, payer mix, breakeven), draft proposal, prepare board packet	~120 hours	1–2 months
Partner Engagement	Outreach to imaging providers in Stanislaus County (RadNet, Valley MRI, Modesto Advanced Imaging, Sutter Gould, Kaiser), arrange site visits, respond to LOIs	~150 hours	2–3 months (overlapping with Phase 1)
Negotiation of Terms	Develop mutually acceptable scope (hours, services, billing responsibilities), negotiate lease/service agreement, review Stark compliance, finalize MOU	~200 hours	2–3 months
Facility & Equipment Prep	Tenant improvements (minor construction, shielding if needed), equipment placement, IT integration, insurance & permitting	~80 hours oversight	3–5 months (depends on vendor delivery)
Staff Recruitment & Training	Recruit RT, coordinate training with vendor systems (billing, PACS, scheduling), Valley MRI/partner cross-training	~120 hours	2–3 months (can overlap with Phase 4)
Marketing & Provider Outreach	Joint marketing plan, outreach to local providers, website and patient education, signage approvals	~80 hours	1–2 months (final stage)
Launch & Ramp-Up	Soft opening, workflow adjustments, billing cycle testing, full launch	~50 hours	1 month

Total Executive/Staff Hours

- Estimated at approximately 750–800 hours across all phases
- Roughly equivalent to 0.4 FTE over a year.

Overall Duration

- Best case: 9–12 months from board approval to full launch.
- More realistic: 12–15 months, given past experience with lease negotiations and vendor responsiveness.

Del Puerto Health Care District Imaging Services at DPHC

Key Risks

- Imaging partner delays in providing LOI or equipment
- Lease negotiations (Keystone Suite leases took multiple rounds).
- Retention of qualified Ultrasound (US) tech in addition current two X-Ray techs.
- Reimbursement structure needing adjustment to meet breakeven volumes.

Comparison: Conservative vs. Streamlined Scenarios

The following comparison outlines the difference between a conservative estimate of time and hours required, versus a streamlined scenario led by a well-educated, fast-working team with access to prior templates and established relationships.

Phase	Conservative Hours	Streamlined Hours	Notes
Proposal Package Development	~120	60–80	Reuse pro formas and board templates
Partner Engagement	~150	80–100	Leverage existing imaging group contacts
Negotiation of Terms	~200	120–150	Use template agreements (RadNet, VMRI drafts)
Facility & Equipment Prep	~80	40–50	Efficient project management and delegation
Staff Recruitment & Training	~120	70–80	Existing staffing agreements reduce burden
Marketing & Provider Outreach	~80	40–50	Re-use past materials, joint partner marketing
Launch & Ramp-Up	~50	30–40	Fewer workflow adjustments with experienced staff

Overall, the conservative approach estimates:

- The streamlined approach could reduce this to ~440–550 hours (i.e., 0.25 FTE).
- Calendar duration is likely similar (9–12 months), since external dependencies such as vendor timelines, lease negotiations, and regulatory steps cannot be substantially shortened.