DEL PUERTO HEALTH CARE DISTRICT 875 E Street, District Conference Room

Patterson, California

FINANCE MEETING AGENDA 3:00 PM November 20, 2019

The regularly scheduled meeting of the Del Puerto Health Care District's Finance Committee will be held at the date and time listed above in the District Office Conference Room.

Announcement Regarding Public Participation

Members of the public may be heard on any item on the Finance Committee agenda. A person addressing the Finance Committee will be limited to five minutes unless the chairperson of the Finance Committee grants a longer period of time. Comments by members of the public will be allowed during Finance Committee consideration of an agenda item. When the item is called, please raise your hand or stand if you desire to address the Finance Committee.

Members of the public may also, at this time only, address the Finance Committee on any non-agenda item. However, the Finance Committee may only consider non-agenda items long enough to determine the nature of the matter. Non-emergency items may be rescheduled for discussion at a later date. The Finance Committee may take action on non-agenda items only in emergency circumstances. Members of the public wishing to address the Finance Committee on a non-agenda item should raise their hand or stand at this time.

If written materials relating to items on this Agenda are distributed to Finance Committee members prior to the meeting, such materials will be made available for public inspection at 875 E Street, during normal business hours. In compliance with the Americans with Disabilities Act, those requiring accommodations for this meeting should notify the District office 48 hours prior to the meeting at (209) 892-8781.

Cell phones must to be silenced or set in a mode that will not disturb District business during the meeting.

- 1. Call to Order/Attendance
- 2. Public Comment
- 3. Acceptance of the Agenda
- 4. Finance Report Review

A.	Committee Meeting Minutes for Approval	October 23, 2019	Action Anticipated
B.	Month End Financials for Acceptance	October 2019	Action Anticipated
C.	Monthly Warrants for Recommendation	October 2019	Action Anticipated

- 5. Old Business None
- 6. New Business
 - A. Diana Blythe, MD Pediatrician Contract
 B. Balance Sheet: Ambulance Funds
 Action Anticipated
 Action Anticipated
- 7. Accounting and Finance Manager Report
 - A. Evaluation of Health Insurance Cost Increases Information Only
 B. Account Reconciliations presented for Committee review Information Only
- 8. Adjournment

DEL PUERTO HEALTH CARE DISTRICT 875 E Street - Patterson, California 95363 FINANCE MEETING MINUTES OCTOBER 23, 2019

I. Call to order/Attendance

The meeting was called to order by Anne Stokman, Committee Chair, 3:13 PM

Other Board Members Present: Becky Campo, Committee Member

Other Staff Members Present: Karin Hennings, Administrative Director/CEO; Maria Reyes-Palad, Finance and Accounting Manager; Paul Willette, Ambulance Director; Suzie Talamantes, Health Center Manager; and Danae Skinner, Administrative Staff Accountant.

- II. Public Participation No comments
- III. Acceptance of Agenda

M/S/C Anne Stokman/Becky Campo - to accept the agenda as presented.

- IV. Finance Report Review
 - A. Review for Approval: September 18, 2019 Minutes

M/S/C Becky Campo/Anne Stokman to accept the minutes for September 18, 2019 as presented.

B. Review Financial Report for September 2019

Maria Reyes-Palad reviewed the report and answered all questions regarding the Financial Report.

M/S/C Anne Stokman/Becky Campo to recommend to the Board to accept the Financial Report as presented.

C. Review for Recommendation September 2019 Warrants

Maria Reyes-Palad reviewed the report and answered all questions regarding the warrants.

M/S/C Becky Campo/Anne Stokman to recommend to the Board to approve the warrants as presented.

- V. Old Business None
- VI. New Business
 - A. Ambulance Director Compensation Policy

Karin Hennings gave a description of the current issues regarding the Ambulance Director's regular salaried hours and that he fills shifts on an Ambulance as a Paramedic outside of his regular salaried hours.

The committee asked how many hours Paul worked on an ambulance and were informed that it was tracked for each pay period. The committee discussed staffing and not wanting to overwork or burnout Paul Willette and asked if the District had posted job openings to address the matter. Both Karin Hennings and Paul Willette stated yes.

Karin Hennings read section 1.4, Supervisor Work on Base Units, of the new MOU to clarify to the committee when the Ambulance Director would have to work on an ambulance.

M/S/C Anne Stokman/Becky Campo to recommend to the Board to approve the Ambulance Director Compensation Policy as presented.

B. Retirement Plan 1 Increase to 4% Resolution.

Karin Hennings read the resolution and answered all questions regarding the Retirement Plan 1 Increase to 4% for all employees.

DEL PUERTO HEALTH CARE DISTRICT 875 E Street - Patterson, California 95363 FINANCE MEETING MINUTES OCTOBER 23, 2019

M/S/C Becky Campo/Anne Stokman to recommend to the Board to approve the Retirement Plan 1 Increase to 4% Resolution as presented.

VII. Accounting and Finance Manager Report

A. Salary Expense Comparison

Maria Reyes-Palad reviewed the Salary Expense Comparison report and answered all questions regarding the report.

Information only – No Action Taken.

- B. Account Reconciliations presented for Committee review

 Committee reviewed the Account Reconciliations for each account with their supporting documents.
- **C.** Audit Fieldwork Review Information

Karin Hennings gave an overview of the audit fieldwork that commenced on October 15th through October 18th and spoke regarding the feedback from the audit manager and audit partner she received. Information only – No Action Taken.

CEO Updates:

Keystone C tenants – Karin Hennings informed the committee that two of our tenants will be terminating their leases. West Orthodontics will move at the end of January 2020 and Stampede Crossfit will be going out of business at the end of the year. Maria Reyes-Palad gave the committee projections regarding the loss of income and its impact on Keystone C

Employer Contribution Fund (Valic) – Karin Hennings asked that the committee recommend to the Board that an Ad Hoc committee of Steve Pittson, President, and Anne Stokman, Treasurer, be formed to investigate whether the District should move the Employer Contribution funds (default fund) from a Money Market fund to a Lifestyle fund to earn a better return since the District is the fiduciary of the fund.

Health Center – Dr Blythe will be returning to the District after the 1st of the year. Atwater (Castle Healthcare District) came to the school district and performed physicals and immunizations. Karin Hennings said that she would investigate it.

Property – Karin Hennings informed the committee that before a deal on the E Street property would be finalized a two-part environmental evaluation would be conducted. Phase I is projected to commence within weeks and would cost approximately \$1,800 to \$1,900 and would determine whether to proceed to Phase II which is projected to cost several thousand dollars. The committee stated that since the District has not voted to purchase the property that any costs of acquiring it should be charged to consultants.

VIII. Meeting adjourned – 4:33 PM

Respectfully submitted,

Anne Stokman, Treasurer

Del Puerto Health Care District Balance Sheet

As of October 31, 2019

			0/			
	Oct 31, 19	Sep 30, 19	% Change	Oct 31, 18	% Change	NOTES
ASSETS						
Current Assets						
Checking/Savings						
101.000 · Cash and cash equivalents						
101.010 · Tri Counties Bank						
101.011 · TCB-Operating Checking 1739	1,536,576	1,563,578	(2%)	1,141,592	35%	
101.012 · TCB-Payroll Account 2999	11,626	114,392	(90%)	71,494	(84%)	
101.013 · TCB-Money Market 4168	100,754	100,739	,	100,583	0%	
101.015 · TCB - Keystone C 8641	149,833	146,943	2%	119,152	26%	
101.016 · TCB-HC Billing Dept Acct 7262	3,059	2,806	9%	2,993	2%	
101.017 · TCB-Ambulance Fund 1041	7,827	3,083	154%	6,941	13%	
Total 101.010 · Tri Counties Bank	1,809,675	1,931,541	(6%)	1,442,755	25%	-
101.030 · Petty Cash in District Office	340	340	()	100	240%	
101.090 · LAIF-Local Agency Invstmnt Fund	506,665	503,563	1%	190		3Qtr Interest
Total 101.000 · Cash and cash equivalents	2,316,680	2,435,444	(5%)	1,443,045	61%	•
103.000 · Restricted Funds	_,_ : 0,000	, ==,	(0,3)	,,	3.70	
103.100 · TCB-USDA Debt Reserve 7237	110,734	109,717	1%	95,998	15%	
Total 103.000 · Restricted Funds	110,734	109,717	1%	95,998	15%	-
105.000 · BOTW-Mitigation Fee Acct	146,202	146,189	. , 0	307,452	(52%)	
Total Checking/Savings	2,573,616		(4%)	1,846,495	39%	-
Accounts Receivable	2,010,010	2,001,000	(170)	1,010,100	0070	
121.000 · Patient Accounts - Net						
121.100 · Ambulance						
121.101 · AMB Accts Receivable	834,305	859,353	(3%)	783,350	7%	
121.102 · AMB Allowance for Doubtful	(405,472)	•	3%	(423,516)	4%	
Total 121.100 · Ambulance	428,833	441,708	(3%)	359,834	19%	-
121.300 · Health Center	120,000	111,100	(070)	000,001	1070	
121.301 · HC Accts Receivable	172,186	285,324	(40%)	373,565	(54%)	
121.302 · HC Allowance for Doubtful	(20,490)	•	40%	(56,974)		
Total 121.300 · Health Center	151,696	251,370	(40%)	316,591	(52%)	_
Total 121.000 · Patient Accounts - Net	580,529	693,078	(16%)	676,425	(14%)	
123.000 · Keystone C Accts Rec	450	(4,608)	110%	1,079	(58%)	
125.000 · Other Accounts Receivable	660	2,677	(75%)	4,394	(85%)	
126.000 · Government Reimbursements	000	2,011	(1070)	1,001	(0070)	
126.316 · FYE 2016 PPS				30,000	(100%)	
126.317 · FYE 2017 PPS	40,452	40,452		60,677	(33%)	
126.318 · FYE 2018 PPS	38,256	38,256		94,312	(59%)	
126.518 · GEMT-QAF Calendar Year 2018	,	4,824	(100%)	- 1,- 1	(,-)	
Total 126.000 · Government Reimbursements	78,708	83,532	(6%)	184,989	(57%)	_
Total Accounts Receivable	660,347	774,679	(15%)	866,887	(24%)	
Other Current Assets	000,017	77 1,070	(1070)	000,007	(2170)	
131.000 · Deposits in Transit	4,282		100%	102	4,098%	
132.000 • Unassigned Deposits	7,202		10070	15	(100%)	
133.000 · Accrued Tax & Fee Receivables	490,458	368,027	33%	484,800	1%	
135.000 · Medical Supply Inventory	44,183	44,183	0070	36,957	20%	
136.000 · Prepaids	68,073	62,861	8%	58,945		Boarddocs
137.000 · Health Benefits Prepaid	16,026	16,026	3,0	13,793	16%	
Total Other Current Assets	623,022	491,097	27%	594,612	5%	_
Total Current Assets Total Current Assets	3,856,985	3,957,126	(3%)	3,307,994	17%	-
Total Guitelit Assets	3,000,900	3,331,120	(3%)	3,307,884	1770	

Del Puerto Health Care District Balance Sheet As of October 31, 2019

			%			
	Oct 31, 19	Sep 30, 19		Oct 31, 18	% Change	NOTE
Fixed Assets						
151.000 · Capital assets						
151.150 · Land						
151.153 · Keystone B Land	162,914	162,914		162,914		
151.156 · Keystone C Land	148,000	148,000		148,000		
Total 151.150 · Land	310,914	310,914		310,914		•
151.160 · Buildings & Improvements	,	,		,		
151.161 · E St Building	815,861	815,861		815,861		
151.163 · Keystone B Ext Bldg	901,410	848,030	6%	848,030	6%	New Roofing
151.165 · Keystone B Improvements	1,460,848	1,460,848		1,460,848		•
151.167 · Keystone C Bldg	1,846,501	1,802,451	2%	1,802,451	2%	New Roofing
Total 151.160 · Buildings & Improvements	5,024,620	4,927,190	2%	4,927,190	2%	
151.170 · Equipment						
151.171 · District Office Equipment	39,965	39,965			100%	
151.172 · Ambulance Equipment	1,276,235	1,276,235		7,359	17,243%	
151.173 · Health Center Equipment	330,579	330,579		314,887	5%	
151.170 · Equipment - Other	-	•		1,027,062	(100%)	
Total 151.170 · Equipment	1,646,779	1,646,779		1,349,308	22%	•
151.180 · Construction Work-in-Progress						
126.02 · 18-01 Ambulance				203,826	(100%)	
151.181 · E Street Expansion	403,491	397,443	2%	326,888	23%	
151.183 · 2018 Ford Interceptor QRV				7,035	(100%)	
151.184 · 2019 New Ambulance	8,429	8,293	2%		100%	
151.180 · Construction Work-in-Progress - Other				4,000	(100%)	
Total 151.180 · Construction Work-in-Progress	411,920	405,736	2%	541,749	(24%)	•
151.190 · Other Capital Assets						
151.191 · Electronic Med. Record Software	97,750	95,955	2%	95,955	2%	
Total 151.190 · Other Capital Assets	97,750	95,955	2%	95,955	2%	•
151.200 · Accumulated Depreciation	(2,192,236)	(2,168,845)	(1%)	(1,906,678)	(15%)	
Total 151.000 · Capital assets	5,299,747	5,217,729	2%	5,318,438	(0%)	•
Total Fixed Assets	5,299,747	5,217,729	2%	5,318,438	(0%)	•
TOTAL ASSETS	9,156,732	9,174,855	(0%)	8,626,432	6%	
IABILITIES & EQUITY						=
Liabilities						
Current Liabilities						
211.010 · Accounts Payable	302,162	240,215	26%	147,347	105%	
Total 211.000 · Accounts Payable Total	302,162	240,215	26%	147,347	105%	•
Total Accounts Payable	302,162	240,215	26%	147,347	105%	•
Credit Cards	6,297	2,453	157%	8,172	(23%)	
Other Current Liabilities	•	•		•	. 7	
252.000 · AMB Account Overpayments	170	170			100%	
253.000 · Accrued Payroll Liabilities	166,571	220,659	(25%)	191,314	(13%)	
254.000 · Maturities of long-term debt			, ,	•	, ,	
254.010 · USDA Debt Reserve (12 mos)	59,351	59,351		53,948	10%	
254.020 · TCB Debt Reserve (12 mos)	36,651	36,651		26,880	36%	
Total 254.000 · Maturities of long-term debt	96,002	96,002		80,828	19%	
257.000 · Keystone C CAM	(1,020)	-	24%	7,443	(114%)	
Total Other Current Liabilities	261,723	315,486	(17%)	279,585	(6%)	
Total Current Liabilities	570,182	558,154	2%	435,104	31%	•
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	Oct 31, 19	Sep 30, 19	% Change	Oct 31, 18	% Change	NOTES
Long Term Liabilities						
290.010 · USDA Loan - 1700 Keystone B	1,608,620	1,613,193	(0%)	1,670,353	(4%)	
290.020 · TCB Loan - Keystone C	1,096,374	1,099,791	(0%)	1,198,874	(9%)	
Total Long Term Liabilities	2,704,994	2,712,984	(0%)	2,869,227	(6%)	
Total Liabilities	3,275,176	3,271,138	0%	3,304,331	(1%)	•
Equity						
350.000 · Unrestricted Assets	961,326	961,326		1,701,416	(43%)	
360.000 · Assigned Fund Balance						
360.030 · Asset Replacement Fund						
360.031 · Approved Capital Expenses	423,498	423,498			100%	
360.030 · Asset Replacement Fund - Other	232,502	232,502		400,000	(42%)	_
Total 360.030 · Asset Replacement Fund	656,000	656,000		400,000	64%	
360.070 · Operating Cash Reserve	1,311,000	1,311,000		780,000	68%	_
Total 360.000 · Assigned Fund Balance	1,967,000	1,967,000		1,180,000	67%	
370.000 · Restricted Fund Balance						
370.010 · Mitigation Fees	119,804	119,804		113,304	6%	
370.050 · Restricted for Debt Service	106,636	106,636		91,941	16%	_
Total 370.000 · Restricted Fund Balance	226,440	226,440		205,245	10%	-
390.000 · Net Fixed Assets (Capital)	2,492,762	2,492,762		2,055,580	21%	
Net Income	234,027	256,190	(9%)	179,860	30%	YTD Overall still GREAT vs LY
Total Equity	5,881,555	5,903,718	(0%)	5,322,101	11%	
TOTAL LIABILITIES & EQUITY	9,156,731	9,174,856	(0%)	8,626,432	6%	-

	Operating Acc		
Month End Cash on Hand	\$	2,573,616	
1007 · TCB - Keystone C 8641	\$	(149,833)	
1003a · TCB-USDA Debt Reserve 7237	\$	(110,734)	
3901 - Mitigation Fees	\$	(119,804)	
3902 · Asset Replacement Fund	\$	(656,000)	
3906 · Operating Cash Reserve	\$	(1,311,000)	
A/P & Payroll Liability	\$	(135,591)	
Unencumbered cash	\$	90,654	

Del Puerto Health Care District Total Operations vs Budget by Month & YTD October 2019

	Oct 19	Budget	% of Budget	Jul - Oct 19	YTD Budget	% of Budget	Annual Budget	NOTES
Ordinary Income/Expense							-	
Income								
401.000 · Gross Patient Service Revenue	861,584	837,500	103%	3,669,152	3,350,000	110%	10,137,000	
403.000 · Adjustments	(569,885)	(437,167)	130%	(1,983,022)	(1,750,917)	113%	(5,248,250)	
405.000 · Bad Debt HC & Amb	27,016	(54,846)	(49%)	(187,085)	(219,383)	85%	(658,148)	
407.000 ⋅ Other Income	22,109	8,175	270%	43,124	16,782	257%	45,054	
Total Income	340,824	353,662	96%	1,542,169	1,396,482	110%	4,275,656	
Gross Profit	340,824	353,662	96%	1,542,169	1,396,482	110%	4,275,656	YTD is on Budget
Expense								
								New AMB MOU impact with Sept
601.000 · Salaries & Wages	241,209	200,554	120%	796,852	802,214	99%	2,406,643	retro
602.000 · Employee Benefits	56,533	55,596	102%	196,595	194,751	101%	575,041	
603.000 · Professional Fees	57,882	68,644	84%	261,726	279,957	93%	860,610	
604.000 · Purchased Services	41,790	38,533	108%	163,283	153,633	106%	460,400	
605.000 ⋅ Supplies	20,308	20,183	101%	61,667	62,962	98%	164,330	
606.000 · Utilities	4,832	5,515	88%	21,890	22,061	99%	66,184	
607.000 · Rental and Lease	857	923	93%	3,786	3,917	97%	11,975	
608.000 · Insurance Coverages	24,701	25,196	98%	100,543	100,782	100%	302,347	
609.000 · Maintenance & Repairs	8,656	11,986	72%	33,326	47,943	70%	145,535	
610.000 · Depreciation and Amortization	19,528	21,771	90%	79,240	87,086	91%	261,257	
611.000 · Other operating expenses	15,295	18,789	81%	96,776	88,388	109%	294,433	_
Total Expense	491,591	467,690	105%	1,815,684	1,843,694	98%	5,548,755	- -
Net Ordinary Income	(150,767)	(114,028)	132%	(273,515)	(447,212)	61%	(1,273,099)	-
Other Income/Expense								
Other Income								
701.000 · District Tax Revenues	122,430	123,167	99%	490,458	492,667	100%	1,478,000	
703.000 · Investment Income	3,279	3,208	102%	8,608	6,833	126%	14,500	
704.000 · Interest Expense	(5,487)	(5,201)	105%	(21,948)	(20,804)	105%	(62,411)	
705.000 · Tenant Revenue	600	600	100%	2,400	2,400	100%	7,200	
710.000 · Misc Other Income	2,043		100%	4,031		100%		_
Total Other Income	122,865	121,774	101%	483,549	481,096	101%	1,437,289	
Other Expense								
810.000 · Misc Other Expense				457		100%		_
Total Other Expense				457		100%		_
Net Other Income	122,865	121,774	101%	483,092	481,096	100%	1,437,289	
Net Income	(27,902)	7,746	(360%)	209,577	33,884	619%	164,190	Month is Good; negative due to new MOU. YTD is GREAT!!!

	Oct 19	Sep 19	Oct 18
Ordinary Income/Expense			
Income			
401.000 · Gross Patient Service Revenue			
401.010 · AMB Ambulance Services			
401.011 · GEMT Federal Reimbursement		7,093	
401.010 · AMB Ambulance Services - Other	658,514	775,623	700,607
Total 401.010 · AMB Ambulance Services	658,514	782,716	700,607
401.020 · Health Center Services			
401.040 · HC Capitation Payments	13,299	13,073	9,628
401.020 · Health Center Services - Other	189,771	171,921	194,375
Total 401.020 · Health Center Services	203,070	184,994	204,003
Total 401.000 · Gross Patient Service Revenue	861,584	967,710	904,610
403.000 · Adjustments			
403.100 · Contractual Adj on HC&PDA bills			
403.015 · AMB Contractual Allowances	(4.000)	(0 = 4=)	
403.011 · AMB Revenue Adjustments	(1,929)		54
403.012 · AMB GEMT QAF Add-on Pymt	(4,824)		(470 504)
403.015 · AMB Contractual Allowances - Other		(465,404)	
Total 403.015 · AMB Contractual Allowances	(455,028)	(549,614)	(479,450)
403.030 · Gross Adjustments HC	(070)	704	457
403.022 · HC Reverse Credit Card Adj	(276)		157
403.023 · Reverse Capitated Adj	(13,299) 809	(13,073) 582	(9,628)
403.024 · HC Reverse Bad Debt Adj 403.025 · HCReverse Refund of Overpayment	(522)	(375)	1,668 (594)
403.030 · Gross Adjustments HC - Other	(101,569)	17,360	(14,548)
Total 403.030 · Gross Adjustments HC	(114,857)	5,228	(22,945)
Total 403.100 · Contractual Adj on HC&PDA bills		(544,386)	
Total 403.000 · Adjustments		(544,386)	
405.000 · Adjustments	(505,005)	(344,300)	(302,333)
405.010 · AMB Write-offs			
405.011 · AMB Allowance for Doubtful	12,173	(31,106)	(2,372)
405.012 · AMB Rcvd from Written Off Accts	1,850	4,463	5,119
405.013 · AMB Bad Debt	•	(22,253)	
Total 405.010 · AMB Write-offs	13,973	(48,896)	(62,889)
405.020 · HC Write-offs	,	, , ,	(, ,
405.021 · HC Allowance for Doubtful	13,463	(106)	1,771
405.022 · HC Bad Debt Health Center	(809)		(1,668)
405.023 · HC Rcvd from Written Off Accts	388	679	253
Total 405.020 · HC Write-offs	13,042	(9)	356
Total 405.000 · Bad Debt HC & Amb	27,015	(48,905)	(62,533)
407.000 · Other Income		•	,
407.030 · Payer Incentives Received	2,379	19,025	119,519
407.040 · Community Education Classes		175	175
407.095 · Misc Reimbursements	352		
407.000 · Other Income - Other	19,378	165	445
Total 407.000 · Other Income	22,109	19,365	120,139

	Oct 19	Sep 19	Oct 18
Total Income	340,823	393,784	459,821
Gross Profit	340,823	393,784	459,821
Expense			
601.000 · Salaries & Wages			
601.010 · Regular Operations	208,352	148,300	179,629
601.020 · Community Service	1,215	1,320	1,335
601.030 · Continuing Education - Employee	346	2,105	68
601.040 · Temporary Help			640
601.050 ⋅ Paid Time Off	31,296	18,250	19,384
601.055 · Accrued Leave Payout			795
601.060 · Union Representation		116	
Total 601.000 · Salaries & Wages	241,209	170,091	201,851
602.000 · Employee Benefits			
602.020 · Health Ins			
602.021 · Life Insurance and AD&D	262	248	262
602.022 · Dental Insurance	2,105	2,672	1,942
602.023 · Vision Insurance	386	382	318
602.024 · Medical Insurance	23,041	22,353	14,631
602.020 · Health Ins - Other	(41)		
Total 602.020 · Health Ins	25,753	25,655	17,153
602.040 · Retirement			
602.041 · 414(h) Retirement Contribution	9,846	3,984	5,178
602.042 · 457(b) Company Match	4,859	3,007	2,926
Total 602.040 · Retirement	14,705	6,991	8,104
602.050 · Payroll Taxes			
602.051 · Social Security	12,615	9,759	10,475
602.052 · Medicare Tax	3,309	2,364	2,694
602.053 · CA UI & ETT	151	409	506
Total 602.050 · Payroll Taxes	16,075	12,532	13,675
Total 602.000 · Employee Benefits	56,533	45,178	38,932
603.000 · Professional Fees			
603.010 · Medical			
603.020 · Physician Services	000	000	000
603.023 · MD Retirement Contribution	600	600	600
603.024 · MD Medical Ins Contribution	1,000	1,000	1,000
603.025 · Medical Directorship	8,833	8,833	8,333
603.020 · Physician Services - Other	46,503	46,503	45,003
Total 603.020 · Physician Services	56,936	56,936	54,936
603.030 · Non Physician Providers	2.000		
603.037 · NPP Continuing Medical Educatio	2,000		
Total 603.030 · Non Physician Providers	2,000	=======================================	54.000
Total 603.010 · Medical	58,936	56,936	54,936
603.040 · Legal & Attorney	(4.000)	0.040	4 700
603.041 · General Counsel	(1,269)	3,849	1,720
603.043 · Labor-Management	215	1,165	1,760
Total 603.040 · Legal & Attorney	(1,054)	5,014	3,480

•	Oct 19	Sep 19	Oct 18
603.050 · Administrative Consultants			9,140
Total 603.000 · Professional Fees	57,882	61,950	67,556
604.000 · Purchased Services			
604.030 · Health Screenings			1,368
604.040 · Temp Agency Fees			442
604.050 · Billing	25,272	23,419	22,875
604.060 · Linen	900	540	1,160
604.070 · Security	255	25	25
604.080 · Cleaning	3,751	7,806	3,863
604.100 · IT - Labor	4,610	4,610	4,610
604.110 · Communication for Patients	778	684	916
604.120 · Medical Waste Disposal	650	650	685
604.130 · Records Management	523	551	420
604.140 · Ambulance Dispatch Services	5,051	5,798 596	4,510
604.150 · Patient Surveys	44.700		40.074
Total 604.000 · Purchased Services	41,790	44,679	40,874
605.000 · Supplies 605.020 · Office-consumable			
605.021 · Printing & Copiers	574	723	547
605.020 · Office-consumable - Other	1,074	1,011	1,924
Total 605.020 · Office-consumable	1,648	1,734	2,471
605.030 · Postage/Shipping	46	1,701	18
605.040 · Medical-Consumable			
605.042 · Oxygen	364	287	71
605.040 · Medical-Consumable - Other	8,191	3,501	6,282
Total 605.040 · Medical-Consumable	8,555	3,788	6,353
605.050 · Pharmaceutical			
605.060 · Vaccines			
605.061 · HPV			1,936
605.062 · Pneumovax		1,852	4,446
605.060 · Vaccines - Other	7,885	3,714	4,365
Total 605.060 · Vaccines	7,885	5,566	10,747
605.050 · Pharmaceutical - Other	2,010	493	1,819
Total 605.050 · Pharmaceutical	9,895	6,059	12,566
605.080 · Small Tools & Minor Equipment			
605.081 · Minor Medical Equipment			975
605.080 · Small Tools & Minor Equipment - Other	164		
Total 605.080 · Small Tools & Minor Equipment	164		975
Total 605.000 ⋅ Supplies	20,308	11,581	22,383
606.000 · Utilities			
606.010 · Elect/Gas	1,553	1,962	1,783
606.020 · Phones	(4.00)	500	044
606.021 · Mobile Phones	(103)	598	211
606.020 · Phones - Other	2,017	2,016	1,991
Total 606.020 · Phones	1,914	2,614	2,202
606.030 · DSL - Digital Subscriber Line	420	420	420

ı	Oct 19	Sep 19	Oct 18
606.040 ⋅ Cable TV	70	70	78
606.050 · Water/Garbage	875	664	1,167
Total 606.000 · Utilities	4,832	5,730	5,650
607.000 · Rental and Lease	1,002	3,.00	3,000
607.010 · Building			
607.011 · Storage	395	395	395
Total 607.010 · Building	395	395	395
607.020 · Equipment Leased			
607.021 · Copier Lease	416	416	395
607.020 · Equipment Leased - Other	46	312	91
Total 607.020 · Equipment Leased	462	728	486
Total 607.000 · Rental and Lease	857	1,123	881
608.000 · Insurance Coverages			
608.010 · Workers' Compensation			
608.011 · Previous Year WC Balance	(580)		
608.010 · Workers' Compensation - Other	4,587	4,587	8,551
Total 608.010 · Workers' Compensation	4,007	4,587	8,551
608.020 · Auto Liability & PhysicalDamage	1,720	1,720	1,309
608.030 · Property & Equipment	525	525	877
608.040 · Liability-not medical related			
608.042 · Directors & Officers	1,721	1,721	1,496
608.040 · Liability-not medical related - Other	1,551	1,551	(8,223)
Total 608.040 · Liability-not medical related	3,272	3,272	(6,727)
608.050 · Health Entity Liability	15,177	15,177	17,117
Total 608.000 · Insurance Coverages	24,701	25,281	21,127
609.000 · Maintenance & Repairs			
609.010 · Buildings	460	705	446
609.011 · Other Maint 609.012 · HVAC	462 289	735	416 1 566
609.013 · Plumbing	209	39	1,566
609.013 · Plumbing 609.015 · Electric		39	98
Total 609.010 · Buildings	751	774	2,080
609.020 · Business Park Assoc Fees	1,316	1,316	1,735
609.030 · Equipment M&R	945	984	892
609.040 · Vehicle M&R	5,302	695	1,976
609.050 · Uniforms	343	243	108
Total 609.000 · Maintenance & Repairs	8,657	4,012	6,791
610.000 · Depreciation and Amortization	-,	,	- ,
610.010 · Depreciation Expense - District	2,663	2,577	
610.020 · Depreciation Expense - Amb	9,482	9,175	
610.030 · Depreciaiton Expense - HC	7,383	7,061	
610.000 · Depreciation and Amortization - Other			17,922
Total 610.000 · Depreciation and Amortization	19,528	18,813	17,922
611.000 · Other operating expenses			
611.020 · Provider Licensing & Privileges	174	751	820
611.030 · I.T.			

	Oct 19	Sep 19	Oct 18
611.040 · IT - Equipment		430	
611.050 · IT- Software/License			
611.051 · HR mgmt solution	512	512	375
611.050 · IT- Software/License - Other	6,563	3,891	3,847
Total 611.050 · IT- Software/License	7,075	4,403	4,222
Total 611.030 · I.T.	7,075	4,833	4,222
611.060 · Fuel Auto	3,855	4,036	3,594
611.070 · Fees			
611.072 · Bank Service Charge	15	79	107
611.073 · Credit Card Transaction Fees	82	1,135	561
611.074 · Agency Provided Services	736	1,111	486
611.075 · GEMT-Quality Assurance Fee	20	21,091	4 507
611.076 · Collections Commission	20	1,421	1,527
Total 611.070 · Fees 611.080 · Recruitment costs	853	24,837	2,681
611.090 · Necrutiment costs 611.090 · Dues / Subscriptions	124		103
611.090 · Dues / Subscriptions	1,336	1,299	1,896
611.092 · Information	595	1,299	91
611.090 · Dues / Subscriptions - Other	000	100	52
Total 611.090 · Dues / Subscriptions	1,931	1,399	2,039
611.100 · Training and Education	.,00.	.,000	_,000
611.101 · In-House Training	1,364	500	
611.102 · Conference Fees	60	570	1,325
611.103 · Airfare	(606)		(1,107)
611.104 · Hotel & Meal	(392)	471	2,296
Total 611.100 · Training and Education	426	1,541	2,514
611.110 · Business Travel & Mileage	158	291	65
611.120 · Marketing/PR			
611.124 · Ads	30	30	30
611.125 · Other Marketing Exp			100
Total 611.120 · Marketing/PR	30	30	130
611.130 · Property Taxes Paid	395	395	395
611.140 · Meals and Recognition	202	400	454
611.141 · Meals	282	122	151
Total 611.140 · Meals and Recognition 611.160 · Community Education	282	122	151
611.161 · Community CPR Classes	60		
Total 611.160 · Community Education	60		
Total 611.000 · Other operating expenses	15,363	38,235	16,714
Total Expense	491,660	426,673	440,681
Net Ordinary Income	(150,837)	(32,889)	19,140
Other Income/Expense	(130,037)	(32,003)	13,140
Other Income			
701.000 · District Tax Revenues			
701.010 · Property Tax	102,190	102,190	101,500
701.020 · Direct Assessment-Amb Svcs Fund	20,240	20,240	19,700

	Oct 19	Sep 19	Oct 18
Total 701.000 · District Tax Revenues	122,430	122,430	121,200
703.000 · Investment Income	3,279	170	153
704.000 · Interest Expense	(5,487)	(5,487)	(5,487)
705.000 · Tenant Revenue			
705.020 · HC Tenant Income	600	600	600
705.030 ⋅ Keystone Tenant Income	14,650	15,105	6,191
Total 705.000 · Tenant Revenue	15,250	15,705	6,791
710.000 · Misc Other Income			
710.020 · Non-Guaranteed Grant Revenue	2,043		
710.030 · Loss on Disposal of Asset			(441)
Total 710.000 · Misc Other Income	2,043		(441)
Total Other Income	137,515	132,818	122,216
Other Expense			
802.000 · Keystone District Expense			
802.015 · Keystone Depreciation	3,863	3,694	
802.020 · Keystone Prop & Equip Ins	175	175	
802.030 · Keystone Liability Insurance	330	330	
802.040 · Keystone Property Taxes Paid	450	450	
802.060 · Keystone C - Interest Expense	4,025	4,171	
Total 802.000 ⋅ Keystone District Expense	8,843	8,820	
810.000 · Misc Other Expense			
801.000 · Keystone CAM			
801.010 · Keystone Business Park Assoc	1,050	1,050	
801.030 · Keystone Cleaning	350	425	
801.060 · Keystone Water/Garbage	181	179	
801.070 · CAM Exp offset by CAM Deposits	(1,581)	(1,654)	
Total 801.000 · Keystone CAM			
Total 810.000 · Misc Other Expense			
Total Other Expense	8,843	8,820	
Net Other Income	128,672	123,998	122,216
Net Income	(22,165)	91,109	141,356

Del Puerto Health Care District Administration vs Budget by Month & YTD October 2019

			0/ 6		\/TD	0/ 6		
	Oct 19	Budget	% of Budget	Jul - Oct 19	YTD Budget	% of Budget	Annual Budget	NOTES
Ordinary Income/Expense								
Income								
407.000 · Other Income								
407.095 · Misc Reimbursements	352			352				
407.000 · Other Income - Other	881	167	528%	1,210	664	182%	2,000	_
Total 407.000 · Other Income	1,233	167	738%	1,562	664	235%	2,000	-
Total Income	1,233	167	738%	1,562	664	235%	2,000	-
Gross Profit	1,233	167	738%	1,562	664	235%	2,000	
Expense								
601.000 · Salaries & Wages								
601.010 · Regular Operations	35,115	30,569	115%	133,148	122,275	109%	366,825	
601.040 · Temporary Help		919			3,677		11,030	
601.050 · Paid Time Off	4,630	3,165	146%	15,528	12,660	123%	37,980	
Total 601.000 · Salaries & Wages	39,745	34,653	115%	148,676	138,612	107%	415,835	•
602.000 · Employee Benefits	•	·		·			·	
602.020 · Health Ins								
602.021 · Life Insurance and AD&D	35	106	33%	138	318	43%	919	
602.022 · Dental Insurance	255	342	75%	1,020	1,027	99%	2,967	
602.023 · Vision Insurance	34	106	32%	134	318	42%	919	
602.024 · Medical Insurance	3,054	4,118	74%	12,154	12,355	98%	35,691	
602.020 · Health Ins - Other	(41)	,		(41)	,3		, •	
Total 602.020 · Health Ins	3,337	4,672	71%	13,405	14,018	96%	40,496	-
602.040 · Retirement	0,00.	.,0.2	, 0	.0, .00	,	0070	.0, .00	
602.041 · 414(h) Retirement Contribution	1,765	1,040	170%	4,091	4,158	98%	12,475	
602.042 · 457(b) Company Match	1,187	1,040	114%	4,150	4,158	100%	12,475	
Total 602.040 · Retirement	2,952	2,080	142%	8,241	8,316	99%	24,950	-
602.050 · Payroll Taxes	2,002	2,000	14270	0,2-1	0,010	3370	24,500	
602.051 · Social Security	2,360	2,014	117%	8,911	8,057	111%	24,170	
602.052 · Medicare Tax	553	502	110%	2,084	2,010	104%	6,030	
602.053 · CA UI & ETT	333	128	11070	2,004	513	10470	1,540	
Total 602.050 · Payroll Taxes	2,913	2,644	110%	10,995	10,580	104%	31,740	-
Total 602.000 · Employee Benefits			98%		32,914	99%	97,186	•
603.000 · Professional Fees	9,202	9,396	90 /0	32,641	32,914	99 /0	91,100	
603.040 · Legal & Attorney								Reclass of Sept entry re: E St
603.041 · General Counsel	(1,269)	1,458	(87%)	5,636	5,833	97%	17 500	purchase
603.040 · Legal & Attorney - Other	(1,203)	1,438	(01 70)	0,000	667	31 /0	2,000	parchase
Total 603.040 · Legal & Attorney	(1,269)	1,625	(78%)	5,636	6,500	87%	19,500	-
603.050 · Administrative Consultants	(1,209)	3,250	(1070)	420	13,000	3%	39,000	
603.070 · Accountants		3,230		420	13,000	3/0	33,000	
603.070 · Accountants 603.051 · Financial Statements		2,083			8,333		25,000	
Total 603.070 · Accountants		2,083			8,333		25,000	•
	(4.000)	•	(400/)	0.050	•	000/		=
Total 603.000 · Professional Fees	(1,269)	6,958	(18%)	6,056	27,833	22%	83,500	
604.000 · Purchased Services		00			400		400	
604.030 · Health Screenings	000	33	000/	404	133	000/	400	
604.070 Security	230	250	92%	461	500	92%	1,000	
604.080 · Cleaning	154	158	97%	1,001	633	158%	1,900	
604.100 · IT - Labor	510	525	97%	2,040	2,100	97%	6,300	
604.130 · Records Management	104	117	89%	440	467	94%	1,400	-
Total 604.000 · Purchased Services	998	1,083	92%	3,942	3,833	103%	11,000	
605.000 · Supplies								
605.020 · Office-consumable								
605.021 · Printing & Copiers	112	56	200%	814	719	113%	2,650	
605.020 · Office-consumable - Other	197	188	105%	1,055	750	141%	2,250	•
Total 605.020 · Office-consumable	309	244	127%	1,869	1,469	127%	4,900	

Del Puerto Health Care District Administration vs Budget by Month & YTD October 2019

	<u>.</u>		% of	Jul - Oct	YTD	% of	Annual
,	Oct 19	Budget	Budget	19	Budget	Budget	Budget
605.030 · Postage/Shipping		240			450		1,350
605.080 · Small Tools & Minor Equipment		83		1,096	333	329%	1,000
Total 605.000 · Supplies	309	567	54%	2,965	2,252	132%	7,250
606.000 · Utilities							
606.010 · Elect/Gas	109	133	82%	550	533	103%	1,600
606.020 · Phones							
606.021 · Mobile Phones				160		100%	
606.020 · Phones - Other	296	321	92%	1,182	1,283	92%	3,850
Total 606.020 · Phones	296	321	92%	1,342	1,283	105%	3,850
606.030 · DSL - Digital Subscriber Line	32	42	76%	130	167	78%	500
606.050 · Water/Garbage	83	83	100%	333	333	100%	1,000
Total 606.000 · Utilities	520	579	90%	2,355	2,316	102%	6,950
607.000 ⋅ Rental and Lease							
607.010 · Building							
607.011 · Storage	214	225	95%	857	900	95%	2,700
Total 607.010 · Building	214	225	95%	857	900	95%	2,700
607.020 · Equipment Leased							
607.021 · Copier Lease	95	95	100%	379	380	100%	1,140
607.020 · Equipment Leased - Other				220	225	98%	900
Total 607.020 · Equipment Leased	95	95	100%	599	605	99%	2,040
Total 607.000 · Rental and Lease	309	320	97%	1,456	1,505	97%	4,740
608.000 · Insurance Coverages							
608.010 · Workers' Compensation							
608.011 · Previous Year WC Balance	(32)			(32)			
608.010 · Workers' Compensation - Other	296	296	100%	1,184	1,185	100%	3,554
Total 608.010 · Workers' Compensation	264	296	89%	1,152	1,185	97%	3,554
608.030 · Property & Equipment	175	156	112%	700	625	112%	1,875
608.040 · Liability-not medical related							
608.042 · Directors & Officers	1,721	1,721	100%	6,883	6,883	100%	20,650
608.040 · Liability-not medical related - Otl	536	507	106%	2,145	2,029	106%	6,087
Total 608.040 · Liability-not medical related	2,257	2,228	101%	9,028	8,912	101%	26,737
Total 608.000 · Insurance Coverages	2,696	2,680	101%	10,880	10,722	101%	32,166
609.000 · Maintenance & Repairs							
609.010 · Buildings							
609.011 · Other Maint	203	217	94%	884	867	102%	2,600
609.012 · HVAC		25		105	100	105%	300
609.013 · Plumbing		17			67		200
609.015 · Electric		33			133		400
Total 609.010 · Buildings	203	292	70%	989	1,167	85%	3,500
609.030 · Equipment M&R	42	42	100%	42	167	25%	500
Total 609.000 · Maintenance & Repairs	245	334	73%	1,031	1,334	77%	4,000
610.000 · Depreciation and Amortization							
610.010 · Depreciation Expense - District	2,663	2,583	103%	10,566	10,333	102%	31,000
Total 610.000 · Depreciation and Amortizatio	2,663	2,583	103%	10,566	10,333	102%	31,000
611.000 · Other operating expenses							
611.030 · I.T.							
611.040 · IT - Equipment		83		18	333	5%	1,000
611.050 · IT- Software/License							•
611.051 · HR mgmt solution	73	83	88%	291	333	87%	1,000
611.050 · IT- Software/License - Other	886	1,378	64%	2,670	5,510	48%	16,530
Total 611.050 · IT- Software/License	959	1,461	66%	2,961	5,843	51%	17,530
Total 611.030 · I.T.	959	1,544	62%	2,979	6,176	48%	18,530
611.070 · Fees	500	1,044	JZ /0	2,570	5,175	1370	10,000
611.072 · Bank Service Charge				68		100%	
611.074 · Agency Provided Services				303		100%	20,000
				300		10070	_0,000

Del Puerto Health Care District Administration vs Budget by Month & YTD October 2019

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	1		% of	Jul - Oct	YTD	% of	Annual	
	Oct 19	Budget	Budget	19	Budget	Budget	Budget	NOTES
Total 611.070 · Fees				371		100%	20,000	
611.080 · Recruitment costs		83			333		1,000	
611.090 · Dues / Subscriptions								
611.091 · Associations	954	1,146	83%	3,770	4,583	82%	13,750	
611.092 · Information	595	125	476%	935	500	187%	1,500	
Total 611.090 · Dues / Subscriptions	1,549	1,271	122%	4,705	5,083	93%	15,250	•
611.100 · Training and Education								
611.101 ⋅ In-House Training	70	42	167%	70	167	42%	500	
611.102 · Conference Fees	60	333	18%	1,413	1,333	106%	4,000	
611.103 · Airfare	(162)	100	(162%)	312	400	78%	1,200	Beta conference credit
611.104 · Hotel & Meal	(538)	200	(269%)	11	800	1%	2,400	beta comerence credit
Total 611.100 · Training and Education	(570)	675	(84%)	1,806	2,700	67%	8,100	•
611.110 · Business Travel & Mileage	92	150	61%	800	600	133%	1,800	
611.120 · Marketing/PR								
611.121 · Brochures		33			133		400	
611.124 · Ads		42		96	167	57%	500	
611.125 · Other Marketing Exp		42			167		500	_
Total 611.120 · Marketing/PR		117		96	467	21%	1,400	-
611.140 · Meals and Recognition								
611.141 · Meals		25			100		300	_
Total 611.140 · Meals and Recognition		25			100		300	
Total 611.000 · Other operating expenses	2,030	3,865	53%	10,757	15,459	70%	66,380	_
Total Expense	57,448	63,018	91%	231,325	247,113	94%	760,007	•
Net Ordinary Income	(56,215)	(62,851)	89%	(229,763)	(246,449)	93%	(758,007)	•
Other Income/Expense								
Other Income								
701.000 · District Tax Revenues								
701.010 · Property Tax	102,190	103,167	99%	409,736	412,667	99%	1,238,000	_
Total 701.000 · District Tax Revenues	102,190	103,167	99%	409,736	412,667	99%	1,238,000	•
703.000 · Investment Income	3,279	3,208	102%	8,608	6,833	126%	14,500	_
Total Other Income	105,469	106,375	99%	418,344	419,500	100%	1,252,500	•
Net Other Income	105,469	106,375	99%	418,344	419,500	100%	1,252,500	•
Net Income	49,254	43,524	113%	188,581	173,051	109%	494,493	Good - savings in expenses.

Del Puerto Health Care District Administration vs Previous October 2019

	Oct 19	Sep 19	Oct 18
Ordinary Income/Evnense	OCI 19	Sep 19	OCT 16
Ordinary Income/Expense Income			
407.000 · Other Income			
407.000 · Other income 407.095 · Misc Reimbursements	352		
407.000 · Other Income - Other	881		
Total 407.000 · Other Income Total Income	1,233		
	1,233		
Gross Profit	1,233		
Expense			
601.000 · Salaries & Wages	05.445	00 000	04.000
601.010 · Regular Operations	35,115	32,026	24,338
601.040 · Temporary Help	4.000	0.007	640
601.050 · Paid Time Off	4,630	3,067	4,370
Total 601.000 · Salaries & Wages	39,745	35,093	29,348
602.000 ⋅ Employee Benefits			
602.020 · Health Ins			
602.021 · Life Insurance and AD&D	35	35	7
602.022 · Dental Insurance	255	255	120
602.023 · Vision Insurance	34	34	14
602.024 · Medical Insurance	3,054	3,046	1,092
602.020 · Health Ins - Other	(41)		
Total 602.020 · Health Ins	3,337	3,370	1,233
602.040 · Retirement			
602.041 · 414(h) Retirement Contribution	1,765	150	513
602.042 · 457(b) Company Match	1,187	1,073	433
Total 602.040 · Retirement	2,952	1,223	946
602.050 · Payroll Taxes			
602.051 · Social Security	2,360	2,082	1,503
602.052 ⋅ Medicare Tax	553	487	352
602.053 · CA UI & ETT			372
Total 602.050 ⋅ Payroll Taxes	2,913	2,569	2,227
Total 602.000 · Employee Benefits	9,202	7,162	4,406
603.000 · Professional Fees			
603.040 · Legal & Attorney			
603.041 · General Counsel	(1,269)	3,849	1,720
Total 603.040 · Legal & Attorney	(1,269)	3,849	1,720
603.050 · Administrative Consultants			9,140
Total 603.000 · Professional Fees	(1,269)	3,849	10,860
604.000 · Purchased Services	, , ,	·	·
604.030 · Health Screenings			250
604.040 · Temp Agency Fees			442
604.070 · Security	230		
		539	145
604.080 · Cleaning	154 510	539 510	145 510
	154	539 510	510
604.080 · Cleaning 604.100 · IT - Labor 604.110 · Communication for Patients	154 510	510	510 226
604.080 · Cleaning 604.100 · IT - Labor	154		510

Del Puerto Health Care District Administration vs Previous October 2019

	Oot 10	Son 10	Oct 19
605.020 · Office-consumable	Oct 19	Sep 19	Oct 18
605.020 · Office-consumable 605.021 · Printing & Copiers	112		183
605.020 · Office-consumable - Other	197	222	294
Total 605.020 · Office-consumable	309	222	477
•	309		
Total 605.000 · Supplies 606.000 · Utilities	309	222	477
606.010 · Elect/Gas	100	1 17	117
606.020 · Phones	109	147	117
606.020 · Phones - Other	296	295	345
Total 606.020 · Phones	296	295	
			345
606.030 · DSL - Digital Subscriber Line	32	32 83	32 79
606.050 · Water/Garbage	83		
Total 606.000 · Utilities	520	557	573
607.000 · Rental and Lease			
607.010 · Building	214	214	214
607.011 · Storage	214	214	214
Total 607.010 · Building 607.020 · Equipment Leased	214	Z14	214
607.020 · Equipment Leased	95	95	78
607.021 · Copier Lease 607.020 · Equipment Leased - Other	93	220	70
Total 607.020 · Equipment Leased	95	315	78
Total 607.000 · Rental and Lease	309	529	292
608.000 · Insurance Coverages	309	529	292
608.010 · Workers' Compensation			
608.011 · Previous Year WC Balance	(32)		
608.010 · Workers' Compensation - Other	296	296	457
Total 608.010 · Workers' Compensation	264	296	457
608.030 · Property & Equipment	175	175	292
608.040 · Liability-not medical related	170	170	202
608.042 · Directors & Officers	1,721	1,721	1,496
608.040 · Liability-not medical related - Other	536	536	253
Total 608.040 · Liability-not medical related	2,257	2,257	1,749
Total 608.000 · Insurance Coverages	2,696	2,728	2,498
609.000 · Maintenance & Repairs	_,000	_,0	_,
609.010 · Buildings			
609.011 · Other Maint	203	146	201
609.012 · HVAC			57
609.015 · Electric			98
Total 609.010 · Buildings	203	146	356
609.030 · Equipment M&R	42		13
Total 609.000 · Maintenance & Repairs	245	146	369
610.000 · Depreciation and Amortization			
610.010 · Depreciation Expense - District	2,663	2,577	
610.000 · Depreciation and Amortization - Other		•	2,569
Total 610.000 · Depreciation and Amortization	2,663	2,577	2,569
611.000 · Other operating expenses	,	,-	,
611.030 ⋅ I.T.			

Del Puerto Health Care District Administration vs Previous October 2019

	Oct 19	Sep 19	Oct 18
611.050 · IT- Software/License			
611.051 · HR mgmt solution	73	73	63
611.050 · IT- Software/License - Other	886	428	457
Total 611.050 · IT- Software/License	959	501	520
Total 611.030 · I.T.	959	501	520
611.070 · Fees			
611.072 · Bank Service Charge		68	20
611.074 · Agency Provided Services		275	
Total 611.070 · Fees		343	20
611.080 ⋅ Recruitment costs			103
611.090 · Dues / Subscriptions			
611.091 · Associations	954	917	1,514
611.092 · Information	595	100	91
Total 611.090 · Dues / Subscriptions	1,549	1,017	1,605
611.100 · Training and Education			
611.101 · In-House Training	70	500	
611.102 · Conference Fees	60	353	525
611.103 · Airfare	(162)		(210)
611.104 · Hotel & Meal	(538)		516
Total 611.100 · Training and Education	(570)	853	831
611.110 · Business Travel & Mileage	92	255	65
611.120 · Marketing/PR			
611.125 · Other Marketing Exp			100
Total 611.120 · Marketing/PR			100
Total 611.000 ⋅ Other operating expenses	2,030	2,969	3,244
Total Expense	57,448	56,984	56,325
Net Ordinary Income	(56,215)	(56,984)	(56,325)
Other Income/Expense			
Other Income			
701.000 · District Tax Revenues			
701.010 · Property Tax	102,190	102,190	101,500
Total 701.000 · District Tax Revenues	102,190	102,190	101,500
703.000 · Investment Income	3,279	170	153
Total Other Income	105,469	102,360	101,653
Net Other Income	105,469	102,360	101,653
Net Income	49,254	45,376	45,328

_	Oct 19	Budget	% of Budget	Jul - Oct 19	YTD Budget	% of Budget	Annual Budget	NOTES
Ordinary Income/Expense Income								
401.000 · Gross Patient Service Revenue								
401.010 · AMB Ambulance Services								
401.011 · GEMT Federal Reimbursement				7,093		100%	87,000	
401.010 · AMB Ambulance Services - Other	658,514	645,833	102%	2,902,585	2,583,333	112%	7,750,000	
Total 401.010 · AMB Ambulance Services	658,514	645,833	102%	2,909,678	2,583,333	113%	7,837,000	=
Total 401.000 · Gross Patient Service Revenue	658,514	645,833	102%	2,909,678	2,583,333	113%	7,837,000	on Budget
403.000 · Adjustments								
403.100 · Contractual Adj on HC&PDA bills								
403.015 · AMB Contractual Allowances								
403.011 · AMB Revenue Adjustments	(1,929)		100%	(4,812)		100%		
403.012 · AMB GEMT QAF Add-on Pymt	(4,824)	10,417	(46%)	(118,790)	41,667	(285%)	125,000	
403.015 · AMB Contractual Allowances - Other	(448,275)	(450,000)	100%	(1,785,965)	(1,800,000)	99%	(5,400,000)	
Total 403.015 · AMB Contractual Allowances	(455,028)	(439,583)	104%	(1,909,567)	(1,758,333)	109%	(5,275,000)	-
Total 403.100 · Contractual Adj on HC&PDA bills	(455,028)	(439,583)	104%	(1,909,567)	(1,758,333)	109%	(5,275,000)	_
Total 403.000 · Adjustments	(455,028)	(439,583)	104%	(1,909,567)	(1,758,333)	109%	(5,275,000)	
405.000 · Bad Debt HC & Amb				•				
405.010 · AMB Write-offs								
405.011 · AMB Allowance for Doubtful	12,173		100%	(136,802)		100%		due to total AR decrease
405.012 · AMB Rcvd from Written Off Accts	100	8,671	1%	32,778	34,684	95%	104,052	
405.013 · AMB Bad Debt	(50)	(62,500)	0%	(86,302)	(250,000)	35%	(750,000)	_
Total 405.010 · AMB Write-offs	12,223	(53,829)	(23%)	(190,326)	(215,316)	88%	(645,948)	_
Total 405.000 · Bad Debt HC & Amb	12,223	(53,829)	(23%)	(190,326)	(215,316)	88%	(645,948)	-
407.000 · Other Income								
407.040 · Community Education Classes		167		805	667	121%	2,000	
407.000 · Other Income - Other	12,854	2,237	575%	13,179	8,949	147%	26,848	BETA Insurance dividend
Total 407.000 · Other Income	12,854	2,404	535%	13,984	9,616	145%	28,848	
Total Income	228,563	154,825	148%	823,769	619,300	133%	1,944,900	_
Gross Profit	228,563	154,825	148%	823,769	619,300	133%	1,944,900	exceeds Budget
Expense								
601.000 · Salaries & Wages								
601.010 · Regular Operations	83,254	77,217	108%	276,953	308,867	90%	926,602	
601.020 · Community Service	1,215	709	171%	3,375	2,836	119%	8,509	
601.030 · Continuing Education - Employee	346	320	108%	975	1,281	76%	3,844	
601.050 · Paid Time Off	14,027	6,784	207%	31,067	27,136	114%	81,409	
601.055 · Accrued Leave Payout		820			3,279		9,837	
601.060 · Union Representation		110		254	440	58%	1,321	
601.070 · Incentive		55			219		657	_
Total 601.000 · Salaries & Wages	98,842	86,015	115%	312,624	344,058	91%	1,032,179	
602.000 · Employee Benefits								
602.020 · Health Ins								
602.021 · Life Insurance and AD&D	90	143	63%	352	428	82%	1,238	
602.022 · Dental Insurance	817	1,366	60%	3,268	4,099	80%	11,840	
602.023 · Vision Insurance	122	143	85%	489	428	114%	1,238	
602.024 · Medical Insurance	7,252	11,022	66%	29,006	33,065	88%	95,520	_
Total 602.020 · Health Ins	8,281	12,674	65%	33,115	38,020	87%	109,836	
602.040 · Retirement								
602.041 · 414(h) Retirement Contribution	3,928	1,735	226%	9,669	6,941	139%	20,823	
602.042 · 457(b) Company Match	2,005	1,735	116%	5,697	6,941	82%	20,823	_
Total 602.040 · Retirement	5,933	3,470	171%	15,366	13,882	111%	41,646	
602.050 · Payroll Taxes								
602.051 · Social Security	5,836	5,359	109%	18,903	21,435	88%	64,305	
602.052 · Medicare Tax	1,364	1,253	109%	4,420	5,013	88%	15,040	
602.053 · CA UI & ETT	252	514	49%	1,300	2,057	63%	6,170	_
Total 602.050 · Payroll Taxes	7,452	7,126	105%	24,623	28,505	86%	85,515	_
Total 602.000 · Employee Benefits	21,666	23,270	93%	73,104	80,407	91%	236,997	

•	Oct 19	Budget	% of Budget	Jul - Oct 19	YTD Budget	% of Budget	Annual Budget	NOTES
603.000 · Professional Fees								
603.010 · Medical								
603.020 · Physician Services								
603.025 · Medical Directorship	530	500	106%	2,060	2,000	103%	6,180	-
Total 603.020 · Physician Services	530	500	106%	2,060	2,000	103%	6,180	_
Total 603.010 · Medical	530	500	106%	2,060	2,000	103%	6,180	
603.040 · Legal & Attorney								
603.043 · Labor-Management	215	3,750	6%	25,795	15,000	172%	45,000	_
Total 603.040 · Legal & Attorney	215	3,750	6%	25,795	15,000	172%	45,000	
603.070 · Accountants								
603.052 · CMS / PPS / GEMT prep							6,500	-
Total 603.070 · Accountants							6,500	_
Total 603.000 ⋅ Professional Fees 604.000 ⋅ Purchased Services	745	4,250	18%	27,855	17,000	164%	57,680	
604.030 · Health Screenings		452			1,808		5,425	
604.050 · Billing	9,158	6,867	133%	32,742	27,467	119%	,	Solutions Group April Bill
604.060 · Linen	692	792	87%	2,349	3,167	74%	9,500	
604.100 · IT - Labor	700	721	97%	2,800	2,883	97%	8,650	
604.120 · Medical Waste Disposal	150	188	80%	600	750	80%	2,250	
604.130 ⋅ Records Management	11	13	85%	43	50	86%	150	
604.140 · Ambulance Dispatch Services	5,051	4,500	112%	21,898	18,000	122%	54,000	
604.150 · Patient Surveys		200		596	800	75%	2,400	-
Total 604.000 · Purchased Services 605.000 · Supplies	15,762	13,733	115%	61,028	54,925	111%	164,775	
605.020 · Office-consumable		00		000	400	000/	4 400	
605.021 · Printing & Copiers	00	88	400/	288	438	66%	1,400	
605.020 · Office-consumable - Other	89	208	43%	1,602	833	192%	2,500	_
Total 605.020 · Office-consumable	89	296	30%	1,890	1,271	149%	3,900	
605.030 · Postage/Shipping	46	185	25%	46	185	25%	557	
605.040 · Medical-Consumable	201	447	070/	4.057	4.007	C20/	F 000	
605.042 · Oxygen 605.040 · Medical-Consumable - Other	364 6,082	417 3,605	87% 169%	1,057 17,018	1,667 14,420	63% 118%	5,000 43,260	timing
	•							- tilling
Total 605.040 · Medical-Consumable	6,446 1,628	4,022	160%	18,075	16,087	112%	48,260 10,000	timing
605.050 · Pharmaceutical	1,020	833	195%	2,840	3,333	85%	10,000	titiling
605.080 · Small Tools & Minor Equipment 605.081 · Minor Medical Equipment		250		1.012	1 000	1010/	2 000	
605.080 · Small Tools & Minor Equipment - Othe	164	183	90%	1,913 871	1,000 733	191% 119%	3,000 2,200	
- · · · · · · · · · · · · · · · · · · ·	164	433	38%	2,784	1,733	161%	5,200	-
Total 605.080 · Small Tools & Minor Equipment				-				-
Total 605.000 · Supplies 606.000 · Utilities	8,373	5,769	145%	25,635	22,609	113%	67,917	
606.000 · Otilities 606.010 · Elect/Gas	326	202	83%	1 660	1 567	1070/	4 700	
606.020 · Phones	320	392	03%	1,669	1,567	107%	4,700	
606.021 · Mobile Phones	(103)	225	(46%)	971	900	108%	2 700	Oakvalley pymnt for data usage
606.020 · Phones - Other	421	392	107%	1,682	1,567	107%	4,700	Carraincy pyrime for data daage
Total 606.020 · Phones	318	617	52%	2,653	2,467	107%	7,400	•
606.030 · DSL - Digital Subscriber Line	97	100	97%	2,653 390	400	98%	1,200	
606.050 · Water/Garbage	165	162	102%	661	649	102%	1,946	
Total 606.000 · Utilities	906	1,271	71%	5,373	5,083	106%	15,246	•
607.000 · Rental and Lease	300	1,41	1 1 /0	5,575	5,005	100/0	10,240	
607.020 · Equipment Leased								
607.021 · Copier Lease	32	25	128%	126	100	126%	300	
Total 607.020 · Equipment Leased	32	25	128%	126	100	126%	300	-
Total 607.000 · Rental and Lease	32	25	128%	126	100	126%	300	•
608.000 · Insurance Coverages	32	23	120/0	120	100	120/0	300	
608.010 · Workers' Compensation								
608.011 · Previous Year WC Balance	(439)			(439)				FY19 Workers Comp Audit Refund
608.010 · Workers' Compensation - Other	3,539	3,539	100%	14,156	14,157	100%	42,471	

	Oct 19	Budget	% of Budget	Jul - Oct 19	YTD Budget	% of Budget	Annual Budget	NOTES
Total 608.010 · Workers' Compensation	3,100	3,539	88%	13,717	14,157	97%	42,471	
608.020 · Auto Liability & PhysicalDamage	1,720	1,720	100%	6,880	6,880	100%	20,640	
608.030 · Property & Equipment	175	156	112%	700	625	112%	1,875	
608.040 · Liability-not medical related	507	507	100%	2,029	2,029	100%	6,087	
608.050 · Health Entity Liability	6,506	6,506	100%	26,025	26,025	100%	78,074	_
Total 608.000 · Insurance Coverages	12,008	12,428	97%	49,351	49,716	99%	149,147	_
609.000 · Maintenance & Repairs								
609.010 ⋅ Buildings								
609.011 · Other Maint	203	300	68%	758	1,200	63%	3,600	
609.012 · HVAC		25		315	100	315%	300	
609.013 · Plumbing		25		39	100	39%	300	
609.015 · Electric		25			100		300	_
Total 609.010 · Buildings	203	375	54%	1,112	1,500	74%	4,500	_
609.030 · Equipment M&R	881	1,178	75%	6,245	4,712	133%	14,135	
609.040 · Vehicle M&R								
609.041 · Tires		250		1,678	1,000	168%	3,000	
609.043 · Body Work		417			1,667		5,000	
609.040 · Vehicle M&R - Other	5,302	5,167	103%	11,416	20,667	55%	62,000	
Total 609.040 · Vehicle M&R	5,302	5,834	91%	13,094	23,334	56%	70,000	•
609.050 · Uniforms	343	592	58%	4,134	2,368	175%	13,100	
Total 609.000 · Maintenance & Repairs	6,729	7,979	84%	24,585	31,914	77%	101,735	-
610.000 · Depreciation and Amortization	,	,		,	•		,	
610.020 · Depreciation Expense - Amb	9,482	12,085	78%	39,940	48,339	83%	145,016	
Total 610.000 · Depreciation and Amortization	9,482	12,085	78%	39,940	48,339	83%	145,016	_
611.000 · Other operating expenses	0,.02	.2,000	. 0 70	00,010	.0,000	0070	0,0.0	
611.030 · I.T.								
611.040 · IT - Equipment		25			100		300	
611.050 · IT- Software/License							000	
611.051 · HR mgmt solution	250	200	125%	1,001	800	125%	2,400	
611.050 · IT- Software/License - Other	809	820	99%	3,813	3,695	103%	11,500	
Total 611.050 · IT- Software/License	1,059	1,020	104%	4,814	4,495	107%	13,900	-
Total 611.030 · I.T.	1,059	1,045	101%	4,814	4,595	105%	14,200	-
611.060 · Fuel Auto	3,855	4,250	91%	15,491	17,000	91%	51,000	
611.070 · Fees	3,033	4,230	3170	13,431	17,000	3170	31,000	
611.073 · Credit Card Transaction Fees	349	208	168%	1,161	833	139%	2,500	
611.074 · Agency Provided Services	736	825	89%	4,492	3,300	136%	9,900	
611.075 · GEMT-Quality Assurance Fee	730	023	0970	21,091	11,250	187%	45,000	
611.076 · Collections Commission		1,940		9,985	7,759	129%	23,278	
	1 005		260/				80,678	-
Total 611.070 · Fees 611.080 · Recruitment costs	1,085 124	2,973 50	36% 248%	36,729 1,816	23,142 200	159% 908%	600	
611.090 · Dues / Subscriptions	124	30	240 /0	1,010	200	30076	000	
611.091 · Associations	212	225	94%	846	900	94%	2,700	
								-
Total 611.090 · Dues / Subscriptions	212	225	94%	846	900	94%	2,700	
611.100 · Training and Education	4 204	200	COO0/	4 577	000	4000/	2.500	Defensive Online training
611.101 · In-House Training	1,294	208	622%	1,577	833	189%	,	Defensive Online training
611.102 · Conference Fees		167		1,167	667	175%	2,000	
611.103 · Airfare	707	67	7070/	252	267	94%	800	CAA Canfanana
611.104 · Hotel & Meal	707	100	707%	1,178	400	295%	•	CAA Conference
Total 611.100 · Training and Education	2,001	542	369%	4,174	2,167	193%	6,500	
611.110 · Business Travel & Mileage	66	125	53%	102	500	20%	1,500	
611.120 · Marketing/PR		_						
611.121 · Brochures		54			217		650	
611.124 · Ads		21			83		250	
611.125 · Other Marketing Exp		8			33		100	-
Total 611.120 · Marketing/PR		83			333		1,000	
611.140 · Meals and Recognition								
611.141 · Meals	282	92	307%	642	367	175%	1,100	Advanced Airway Training

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	Oct 19	Budget	% of Budget	Jul - Oct 19	YTD Budget	% of Budget	Annual Budget	NOTES
611.142 · Recognition		75			300		900	
Total 611.140 · Meals and Recognition	282	167	169%	642	667	96%	2,000	•
611.160 · Community Education								
611.161 · Community CPR Classes	60	175	34%	320	700	46%	2,100	_
Total 611.160 · Community Education	60	175	34%	320	700	46%	2,100	•
Total 611.000 ⋅ Other operating expenses	8,744	9,635	91%	64,934	50,204	129%	162,278	•
Total Expense	183,289	176,460	104%	684,555	704,355	97%	2,133,270	•
Net Ordinary Income	45,274	(21,635)	(209%)	139,214	(85,055)	(164%)	(188,370)	•
Other Income/Expense								
Other Income								
701.000 · District Tax Revenues								
701.020 · Direct Assessment-Amb Svcs Fund	20,240	20,000	101%	80,721	80,000	101%	240,000	
Total 701.000 · District Tax Revenues	20,240	20,000	101%	80,721	80,000	101%	240,000	
Total Other Income	20,240	20,000	101%	80,721	80,000	101%	240,000	•
Net Other Income	20,240	20,000	101%	80,721	80,000	101%	240,000	•
Net Income	65,514	(1,635)	(4,007%)	219,935	(5,055)	(4,351%)	51,630	GREAT Mo & YTD results

	Oct 19	Sep 19	Oct 18
Ordinary Income/Expense			
Income			
401.000 · Gross Patient Service Revenue			
401.010 ⋅ AMB Ambulance Services			
401.011 · GEMT Federal Reimbursement		7,093	
401.010 · AMB Ambulance Services - Other	658,514	775,623	700,607
Total 401.010 · AMB Ambulance Services	658,514	782,716	700,607
Total 401.000 · Gross Patient Service Revenue	658,514	782,716	700,607
403.000 ⋅ Adjustments 403.100 ⋅ Contractual Adj on HC&PDA bills			
403.015 · AMB Contractual Allowances			
403.013 · AMB Contractual Allowances 403.011 · AMB Revenue Adjustments	(1,929)	(2,747)	54
403.012 · AMB GEMT QAF Add-on Pymt	(4,824)	(81,463)	54
403.015 · AMB Contractual Allowances - Other		(465,404)	(479 504)
Total 403.015 · AMB Contractual Allowances		(549,614)	
Total 403.100 · Contractual Adj on HC&PDA bills			
		(549,614)	
Total 403.000 · Adjustments	(455,028)	(549,614)	(479,450)
405.000 · Bad Debt HC & Amb			
405.010 · AMB Write-offs 405.011 · AMB Allowance for Doubtful	10 170	(24.406)	(2.272)
405.011 · AMB Royd from Written Off Accts	12,173 100	(31,106) 4,463	
405.013 · AMB Bad Debt	(50)	(22,253)	5,119 (65,636)
Total 405.010 · AMB Write-offs	12,223		
		(48,896)	(62,889)
Total 405.000 · Bad Debt HC & Amb	12,223	(48,896)	(62,889)
407.000 · Other Income			
407.040 · Community Education Classes 407.040 · Community Education Classes - Other		175	175
-		175	175
Total 407.040 · Community Education Classes 407.000 · Other Income - Other	12,854	250	50
Total 407.000 · Other Income		425	225
	12,854		
Total Income	228,563	184,631	158,493
Gross Profit	228,563	184,631	158,493
Expense			
601.000 · Salaries & Wages	00.054	50.040	00.000
601.010 · Regular Operations	83,254	59,210	80,899
601.020 · Community Service	1,215	1,320	1,335
601.030 · Continuing Education - Employee	346	134	68
601.050 · Paid Time Off	14,027	5,779	5,308
601.060 · Union Representation	00.040	116	07.040
Total 601.000 · Salaries & Wages	98,842	66,559	87,610
602.000 · Employee Benefits			
602.020 · Health Ins	00	06	150
602.021 · Life Insurance and AD&D	90	86	152
602.022 · Dental Insurance 602.023 · Vision Insurance	817 122	817 122	893
602.023 · Vision insurance			138
	7,252	7,252	6,722
Total 602.020 · Health Ins	8,281	8,277	7,905
602.040 · Retirement 602.041 · 414(h) Retirement Contribution	3 028	1,804	2,282
002.041 · 414(II) Netileffierit Contilbution	3,928	1,004	۷,۷0۷

•	Oct 19	Sep 19	Oct 18
602.042 · 457(b) Company Match	2,005	1,193	1,589
Total 602.040 · Retirement	5,933	2,997	3,871
602.050 · Payroll Taxes			
602.051 · Social Security	5,836	4,079	5,191
602.052 · Medicare Tax	1,364	955	1,215
602.053 · CA UI & ETT	252	343	133
Total 602.050 · Payroll Taxes	7,452	5,377	6,539
Total 602.000 · Employee Benefits	21,666	16,651	18,315
603.000 · Professional Fees			
603.010 · Medical			
603.020 · Physician Services			
603.025 · Medical Directorship	530	530	500
Total 603.020 · Physician Services	530	530	500
Total 603.010 · Medical	530	530	500
603.040 · Legal & Attorney			
603.043 · Labor-Management	215	1,165	1,760
Total 603.040 · Legal & Attorney	215	1,165	1,760
Total 603.000 · Professional Fees	745	1,695	2,260
604.000 · Purchased Services			
604.030 · Health Screenings			1,118
604.050 · Billing	9,158	8,331	7,317
604.060 · Linen	692	415	939
604.100 · IT - Labor	700	700	700
604.120 · Medical Waste Disposal	150	150	150
604.130 · Records Management	11	11	10
604.140 · Ambulance Dispatch Services	5,051	5,798	4,510
604.150 · Patient Surveys		596	
Total 604.000 · Purchased Services	15,762	16,001	14,744
605.000 · Supplies			
605.020 · Office-consumable			
605.021 · Printing & Copiers		7	43
605.020 · Office-consumable - Other	89	94	267
Total 605.020 · Office-consumable	89	101	310
605.030 · Postage/Shipping	46		18
605.040 · Medical-Consumable			
605.042 · Oxygen	364	287	71
605.040 · Medical-Consumable - Other	6,082	1,899	3,455
Total 605.040 · Medical-Consumable	6,446	2,186	3,526
605.050 · Pharmaceutical			
605.050 · Pharmaceutical - Other	1,628	33	1,135
Total 605.050 · Pharmaceutical	1,628	33	1,135
605.080 · Small Tools & Minor Equipment			
605.081 · Minor Medical Equipment			975
605.080 · Small Tools & Minor Equipment - Other	164		
Total 605.080 · Small Tools & Minor Equipment	164		975
Total 605.000 · Supplies	8,373	2,320	5,964
606.000 · Utilities			
606.010 · Elect/Gas	326	441	391
606.020 · Phones			

	Oct 19	Sep 19	Oct 18
606.021 · Mobile Phones	(103)	598	211
606.020 · Phones - Other	421	420	371
Total 606.020 · Phones	318	1,018	582
606.030 · DSL - Digital Subscriber Line	97	1,018	97
606.050 · Water/Garbage	165	165	153
-			
Total 606.000 · Utilities	906	1,721	1,223
607.000 · Rental and Lease			
607.020 · Equipment Leased	00	00	00
607.021 · Copier Lease	32	32	26
Total 607.020 · Equipment Leased	32	32	26
Total 607.000 ⋅ Rental and Lease	32	32	26
608.000 ⋅ Insurance Coverages			
608.010 · Workers' Compensation			
608.011 · Previous Year WC Balance	(439)		
608.010 · Workers' Compensation - Other	3,539	3,539	6,563
Total 608.010 · Workers' Compensation	3,100	3,539	6,563
608.020 · Auto Liability & PhysicalDamage	1,720	1,720	1,309
608.030 · Property & Equipment	175	175	292
608.040 · Liability-not medical related			
608.040 · Liability-not medical related - Other	507	507	(2,580)
Total 608.040 · Liability-not medical related	507	507	(2,580)
608.050 · Health Entity Liability	6,506	6,506	7,189
Total 608.000 · Insurance Coverages	12,008	12,447	12,773
609.000 · Maintenance & Repairs			
609.010 · Buildings			
609.011 · Other Maint	203	146	215
609.012 · HVAC			171
609.013 · Plumbing		39	
Total 609.010 · Buildings	203	185	386
609.030 · Equipment M&R	881	984	879
609.040 · Vehicle M&R			
609.040 · Vehicle M&R - Other	5,302	695	1,976
Total 609.040 · Vehicle M&R	5,302	695	1,976
609.050 · Uniforms	343	243	108
Total 609.000 · Maintenance & Repairs	6,729	2,107	3,349
610.000 · Depreciation and Amortization	-, -	, -	-,-
610.020 · Depreciation Expense - Amb	9,482	9,175	
610.000 · Depreciation and Amortization - Other	-,	-,	8,049
Total 610.000 · Depreciation and Amortization	9,482	9,175	8,049
611.000 · Other operating expenses	0, 102	0,	0,010
611.030 · I.T.			
611.050 · IT- Software/License			
611.051 · HR mgmt solution	250	250	190
611.050 · IT- Software/License - Other	809	978	828
Total 611.050 · IT- Software/License			
	1,059	1,228	1,018
Total 611.030 · I.T.	1,059	1,228	1,018
611.060 · Fuel Auto	3,855	4,036	3,594
611.070 · Fees	0.40	047	074
611.073 · Credit Card Transaction Fees	349	317	271

	Oct 19	Sep 19	Oct 18
611.074 · Agency Provided Services	736	486	486
611.075 · GEMT-Quality Assurance Fee		21,091	
611.076 · Collections Commission		1,066	1,407
Total 611.070 · Fees	1,085	22,960	2,164
611.080 · Recruitment costs	124		
611.090 · Dues / Subscriptions			
611.091 · Associations	212	212	212
Total 611.090 · Dues / Subscriptions	212	212	212
611.100 · Training and Education			
611.101 · In-House Training	1,294		
611.102 · Conference Fees		217	
611.103 · Airfare			(541)
611.104 · Hotel & Meal	707	471	(150)
Total 611.100 · Training and Education	2,001	688	(691)
611.110 · Business Travel & Mileage	66	36	
611.140 · Meals and Recognition			
611.141 · Meals	282	122	
Total 611.140 · Meals and Recognition	282	122	
611.160 · Community Education			
611.161 · Community CPR Classes	60		
Total 611.160 · Community Education	60		
Total 611.000 · Other operating expenses	8,744	29,282	6,297
Total Expense	183,289	157,990	160,610
Net Ordinary Income	45,274	26,641	(2,117)
Other Income/Expense			
Other Income			
701.000 · District Tax Revenues			
701.020 · Direct Assessment-Amb Svcs Fund	20,240	20,240	19,700
Total 701.000 ⋅ District Tax Revenues	20,240	20,240	19,700
710.000 · Misc Other Income			
710.030 · Loss on Disposal of Asset			(441)
Total 710.000 ⋅ Misc Other Income			(441)
Total Other Income	20,240	20,240	19,259
Net Other Income	20,240	20,240	19,259
Net Income	65,514	46,881	17,142

	Oct 19	Budget	% of Budget	Jul - Oct 19	YTD Budget	% of Budget	Annual Budget	NOTES
Ordinary Income/Expense								
Income								
401.000 · Gross Patient Service Revenue								
401.020 · Health Center Services	40.000	40.000	4000/	E4 744	40.000	4000/	400.000	
401.040 · HC Capitation Payments	13,299	10,000	133%	51,744	40,000	129%	120,000	
401.020 · Health Center Services - Other Total 401.020 · Health Center Services	189,771		104%	707,730	726,667	97%	2,180,000	•
	203,070		106%	759,474	766,667	99%		avecade Dudant
Total 401.000 · Gross Patient Service Revenue	203,070	191,667	106%	759,474	766,667	99%	2,300,000	exceeds Budget
403.000 · Adjustments 403.100 · Contractual Adj on HC&PDA bills								
403.030 · Gross Adjustments HC								
403.022 · HC Reverse Credit Card Adj	(276)	167	(165%)	793	500	159%	1,833	
403.023 · Reverse Capitated Adj	(13,299)	(7,667)	173%	(51,744)	(30,667)	169%	(92,000)	
403.024 · HC Reverse Bad Debt Adj	809	2,083	39%	6,878	6,250	110%	22,917	
403.025 · HCReverse Refund of Overpayment	(522)	(500)	104%	(1,738)	(2,000)	87%	(6,000)	
403.026 · HC Medi-Cal Wrap-Around Pymnts	()	8,333	2 3	(,: -3)	33,333	2.75	100,000	
403.030 · Gross Adjustments HC · Other	(101,569)	,	100%	(27,645)	,	100%	,	
Total 403.030 · Gross Adjustments HC	(114,857)	2,416	(4,754%)	(73,456)	7,416	(991%)	26,750	•
Total 403.100 · Contractual Adj on HC&PDA bills	(114,857)	2,416	(4,754%)	(73,456)	7,416	(991%)	26,750	
Total 403.000 · Adjustments	(114,857)	2,416	(4,754%)	(73,456)	7,416	(991%)		Medi-Cal adjustment
405.000 · Bad Debt HC & Amb	, , ,	,	, , ,	. , ,	,		,	•
405.010 · AMB Write-offs								
405.012 · AMB Rcvd from Written Off Accts	1,750	_		1,750				
Total 405.010 · AMB Write-offs	1,750		•	1,750				
405.020 · HC Write-offs								
405.021 · HC Allowance for Doubtful	13,463	608	2,214%	7,287	2,433	300%	7,300	
405.022 · HC Bad Debt Health Center	(809)	(1,875)	43%	(6,878)	(7,500)	92%	(22,500)	
405.023 · HC Rcvd from Written Off Accts	388	250	155%	1,082	1,000	108%	3,000	
Total 405.020 · HC Write-offs	13,042	(1,017)	(1,282%)	1,491	(4,067)	(37%)	(12,200)	•
Total 405.000 · Bad Debt HC & Amb	14,792	(1,017)	(1,454%)	3,241	(4,067)	(80%)	(12,200)	
407.000 · Other Income								
407.030 · Payer Incentives Received	2,379		100%	21,404		100%		
407.000 · Other Income - Other	5,643	5,604	101%	6,173	6,502	95%	14,206	•
Total 407.000 · Other Income	8,022	5,604	143%	27,577	6,502	424%	14,206	•
Total Income	111,027		56%	716,836	776,518	92%	2,328,756	•
Gross Profit	111,027	198,670	56%	716,836	776,518	92%	2,328,756	
Expense								
601.000 · Salaries & Wages								
601.010 · Regular Operations	89,984	68,594	131%	293,978	274,377	107%	823,130	
601.030 · Continuing Education - Employee		95		1,972	382	516%	1,145	
601.040 · Temporary Help	40.000	916	4.4007	07.000	3,663	40701	10,990	
601.050 · Paid Time Off	12,639	8,864	143%	37,933	35,454	107%	106,363	
601.055 · Accrued Leave Payout		155		1,670	621 5.046	269%	1,864	
601.070 · Incentive	102.000	1,261	1000/	225 552	5,046	1050/	15,137	•
Total 601.000 · Salaries & Wages	102,623	79,885	128%	335,553	319,543	105%	958,629	
602.000 · Employee Benefits 602.020 · Health Ins								
602.020 · Health ins	138	162	85%	528	502	105%	1,457	
602.021 · Life insurance and AD&D	1,032	1,484	70%	5,173	4,584	113%	13,302	
602.023 · Vision Insurance	230	224	103%	834	4,564 690	121%	2,000	
602.024 · Medical Insurance	12,735	10,489	121%	45,275	33,373	136%	97,259	
Total 602.020 · Health Ins	14,135	12,359	114%	51,810	39,149	132%	114,018	=
602.040 · Retirement	17,100	12,000	11-17/0	31,010	55,175	102/0	. 1-7,010	
602.041 · 414(h) Retirement Contribution	4,153	2,237	186%	10,550	8,946	118%	26,839	
602.042 · 457(b) Company Match	1,666	2,237	74%	4,668	8,946	52%	26,839	
Total 602.040 · Retirement	5,819	4,474	130%	15,218	17,892	85%	53,678	•
602.050 · Payroll Taxes	5,510	., ., .	. 5576		,002	5570	55,010	
602.051 · Social Security	4,418	4,482	99%	18,481	17,927	103%	53,781	
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	Oct 19	Budget	% of Budget	Jul - Oct 19	YTD Budget	% of Budget	Annual Budget
602.052 · Medicare Tax	1,392	1,081	129%	4,761	4,324	110%	12,972
602.053 · CA UI & ETT	(101)	534	(19%)	578	2,136	27%	6,409
Total 602.050 · Payroll Taxes	5,709	6,097	94%	23,820	24,387	98%	73,162
Total 602.000 · Employee Benefits	25,663	22,930	112%	90,848	81,428	112%	240,858
603.000 · Professional Fees							
603.010 · Medical							
603.020 · Physician Services							
603.021 · MD Locums Rate					2,000		4,000
603.023 · MD Retirement Contribution	600	600	100%	2,400	2,400	100%	7,200
603.024 · MD Medical Ins Contribution	1,000	1,000	100%	4,000	4,000	100%	12,000
603.025 · Medical Directorship	8,303	7,833	106%	32,273	31,333	103%	96,820
603.026 · MD Recruitment		3,000		214	12,000	2%	36,000
603.027 · MD Continuing Medical Education							2,000
603.020 · Physician Services - Other	46,503	45,003	103%	183,010	180,010	102%	549,030
Total 603.020 · Physician Services	56,406	57,436	98%	221,897	231,743	96%	707,050
603.030 · Non Physician Providers							
603.037 · NPP Continuing Medical Educatio	2,000		100%	5,380	3,380	159%	3,380
Total 603.030 ⋅ Non Physician Providers	2,000		100%	5,380	3,380	159%	3,380
Total 603.010 · Medical	58,406	57,436	102%	227,277	235,123	97%	710,430
603.040 · Legal & Attorney							
603.041 · General Counsel				538		100%	
Total 603.040 · Legal & Attorney				538		100%	
603.070 · Accountants							
603.052 · CMS / PPS / GEMT prep							9,000
Total 603.070 · Accountants							9,000
Total 603.000 · Professional Fees	58,406	57,436	102%	227,815	235,123	97%	719,430
604.000 · Purchased Services							
604.030 · Health Screenings		50			200		600
604.040 · Temp Agency Fees	10.111	472	4.4007	50.000	1,888	4040/	5,665
604.050 · Billing	16,114	14,250	113%	59,200	57,000	104%	171,000
604.060 · Linen	208	233	89%	707	933	76%	2,800
604.070 · Security	25 3 507	25	100%	100	100	100%	300
604.080 · Cleaning 604.100 · IT - Labor	3,597	3,705	97% 100%	18,058	14,820	122% 100%	44,460
604.110 · Communication for Patients	3,400 778	3,400 717	100% 109%	13,600 3,021	13,600 2,867	100% 105%	40,800 8,600
604.120 · Medical Waste Disposal	500	500	109%	2,000	2,007	100%	6,000
604.130 · Records Management	408	367	111%	1,627	1,467	111%	4,400
Total 604.000 · Purchased Services	25,030	23,719	106%	98,313	94,875	104%	284,625
605.000 · Supplies	20,000	20,113	10070	55,515	J- 1 ,013	107/0	204,020
605.020 · Office-consumable							
605.021 • Printing & Copiers	462	245	189%	1,360	1,495	91%	5,000
605.020 · Office-consumable - Other	787	575	137%	2,461	2,300	107%	6,900
Total 605.020 · Office-consumable	1,249	820	152%	3,821	3,795	101%	11,900
605.030 · Postage/Shipping	.,_ 10	168	.32/0	49	222	22%	663
605.040 · Medical-Consumable	2,109	2,042	103%	7,776	8,167	95%	24,500
605.050 · Pharmaceutical	_,	-, - · -		.,	-,	-370	,000
605.060 · Vaccines							
605.061 · HPV		1,500		2,044	3,000	68%	4,000
605.062 · Pneumovax		5,000		1,852	7,000	26%	11,000
605.063 · Pediarix				833	850	98%	850
605.060 · Vaccines - Other	7,885	3,700	213%	15,347	12,600	122%	28,850
Total 605.060 · Vaccines	7,885	10,200	77%	20,076	23,450	86%	44,700
605.050 · Pharmaceutical - Other	382	542	70%	1,213	2,167	56%	6,500
Total 605.050 · Pharmaceutical	8,267	10,742	77%	21,289	25,617	83%	51,200
605.080 · Small Tools & Minor Equipment	-,=0.	,	, 3	_ : ,=00	_3,0.7	30,0	- 1,200
605.081 · Minor Medical Equipment		21			83		250
605.080 · Small Tools & Minor Equipment - Other		54		130	217	60%	650
Total 605.080 · Small Tools & Minor Equipment		75		130	300	43%	900

	Oct 19	Budget	% of Budget	Jul - Oct 19	YTD Budget	% of Budget	Annual Budget	NOTES
Total 605.000 · Supplies	11,625	13,847	84%	33,065	38,101	87%	89,163	
606.000 · Utilities								
606.010 · Elect/Gas	1,118	1,406	80%	5,316	5,623	95%	16,870	
606.020 · Phones	1,301	1,317	99%	5,203	5,267	99%	15,800	
606.030 · DSL - Digital Subscriber Line	290	290	100%	1,159	1,159	100%	3,478	
606.040 · Cable TV	70	70	100%	278	280	99%	840	
606.050 · Water/Garbage	628	583	108%	2,206	2,333	95%	7,000	_
Total 606.000 · Utilities	3,407	3,666	93%	14,162	14,662	97%	43,988	_
607.000 · Rental and Lease								
607.010 · Building								
607.011 · Storage	181	188	96%	724	750	97%	2,250	_
Total 607.010 · Building	181	188	96%	724	750	97%	2,250	_
607.020 · Equipment Leased								
607.021 · Copier Lease	290	290	100%	1,161	1,162	100%	3,485	
607.020 · Equipment Leased - Other	46	100	46%	320	400	80%	1,200	
Total 607.020 · Equipment Leased	336	390	86%	1,481	1,562	95%	4,685	
Fotal 607.000 ⋅ Rental and Lease	517	578	89%	2,205	2,312	95%	6,935	
808.000 · Insurance Coverages								
608.010 · Workers' Compensation								
608.011 · Previous Year WC Balance	(109)			(109)				
608.010 · Workers' Compensation - Other	752	752	100%	3,008	3,006	100%	9,019	
Total 608.010 · Workers' Compensation	643	752	86%	2,899	3,006	96%	9,019	
608.030 · Property & Equipment	175	156	112%	700	625	112%	1,875	
608.040 · Liability-not medical related	507	507	100%	2,029	2,029	100%	6,087	
608.050 · Health Entity Liability	8,671	8,671	100%	34,684	34,684	100%	104,053	
otal 608.000 · Insurance Coverages	9,996	10,086	99%	40,312	40,344	100%	121,034	-
609.000 · Maintenance & Repairs	-,	-,		- / -	-,-		,	
609.010 · Buildings								
609.011 · Other Maint	55		100%	1,423		100%		
609.012 · HVAC	289	217	133%	289	867	33%	2,600	
609.013 · Plumbing		42		175	167	105%	500	
609.014 · Structure & Roof		1,558			6,233		18,700	
609.015 · Electric		17			67		200	
Total 609.010 · Buildings	344	1,834	19%	1,887	7,334	26%	22,000	
609.020 · Business Park Assoc Fees	1,316	1,316	100%	5,264	5,264	100%	11,500	
609.030 · Equipment M&R	22	483	5%	480	1,933	25%	5,800	
609.050 · Uniforms		42		80	167	48%	500	
Fotal 609.000 · Maintenance & Repairs	1,682	3,675	46%	7,711	14,698	52%	39,800	
310.000 · Depreciation and Amortization								
610.030 · Depreciaiton Expense - HC	7,383	7,103	104%	28,734	28,414	101%	85,241	
otal 610.000 · Depreciation and Amortization	7,383	7,103	104%	28,734	28,414	101%	85,241	•
311.000 · Other operating expenses								
611.020 · Provider Licensing & Privileges	107		100%	2,262	1,565	145%	2,300	
611.030 · I.T.			,.	_,	.,		_,	
611.040 · IT - Equipment		458		430	1,833	23%	5,500	
611.050 · IT- Software/License		.00		.00	.,000	2070	0,000	
611.051 · HR mgmt solution	189	125	151%	755	500	151%	1,500	
611.050 · IT- Software/License - Other	4,868	2,667	183%	12,258	10,667	115%		Athena service fee
Total 611.050 · IT- Software/License	5,057	2,792	181%	13,013	11,167	117%	33,500	- Attricted Service rec
Total 611.030 · I.T.	5,057	3,250	156%	13,443	13,000	103%	39,000	•
611.070 · Fees	3,037	3,230	150%	13,443	13,000	10370	35,000	
611.070 · Fees 611.072 · Bank Service Charge	15	21	71%	71	83	86%	250	
611.073 · Credit Card Transaction Fees	(267)	233	(115%)	1,208	933	129%		last month adjustment
611.073 · Credit Card Transaction Fees 611.074 · Agency Provided Services	(207)	71	(113%)	383	283	135%	2,800 850	iast month aujustment
611.074 · Agency Provided Services 611.076 · Collections Commission	20	98	20%	363 455	392	116%	1,175	
611.077 · Other Fees	20	125	20%	400	500	11070	1,175	
	(222)		(420/\	0 117		070/		-
Total 611.070 · Fees 611.080 · Recruitment costs	(232)	548 133	(42%)	2,117 678	2,191 533	97% 127%	6,575 1,600	
0 1 1.000 · Neorallinent 00919		133		0/0	555	12170	1,000	

	Oct 19	Budget	% of Budget	Jul - Oct 19	YTD Budget	% of Budget	Annual Budget	NOTES
611.090 · Dues / Subscriptions	001 15	Duaget	Buuget	10	Daaget	Budget	Daaget	HOTES
611.091 · Associations	170	229	74%	780	917	85%	2,750	
Total 611.090 · Dues / Subscriptions	170	229	74%	780	917	85%	2,750	•
611.100 · Training and Education								
611.101 · In-House Training		167			667		2,000	
611.102 · Conference Fees		167			667		2,000	
611.103 · Airfare	(444)	67	(663%)		267		800	BETA conference credit
611.104 · Hotel & Meal	(561)	100	(561%)		400		1,200	BETA conference credit
Total 611.100 · Training and Education 611.120 · Marketing/PR	(1,005)	501	(201%)		2,001		6,000	
611.121 · Brochures		83			333		1,000	
611.124 · Ads	30	108	28%	120	433	28%	1,300	
611.125 · Other Marketing Exp		38			150		450	_
Total 611.120 · Marketing/PR	30	229	13%	120	916	13%	2,750	-
611.130 · Property Taxes Paid	395	400	99%	1,580	1,600	99%	4,800	
611.140 · Meals and Recognition								
611.142 · Recognition				106		100%		-
Total 611.140 · Meals and Recognition				106		100%		-
Total 611.000 · Other operating expenses	4,522	5,290	85%	21,086	22,723	93%	65,775	
Total Expense	250,854	228,215	110%	899,804	892,223	101%	2,655,478	-
Net Ordinary Income	(139,827)	(29,545)	473%	(182,968)	(115,705)	158%	(326,722)	
Other Income/Expense								
Other Income								
703.000 · Investment Income	0		0%	0		0%		
704.000 · Interest Expense	(5,487)	(5,201)	105%	(21,948)	(20,804)	105%	(62,411)	
705.000 · Tenant Revenue								
705.020 · HC Tenant Income	600	600	100%	2,400	2,400	100%	7,200	_
Total 705.000 · Tenant Revenue 710.000 · Misc Other Income	600	600	100%	2,400	2,400	100%	7,200	
710.020 · Non-Guaranteed Grant Revenue	2,043		100%	4,031		100%		USAC telecommunications grant
Total 710.000 · Misc Other Income	2,043		100%	4,031		100%		
Total Other Income	(2,844)	(4,601)	62%	(15,517)	(18,404)	84%	(55,211)	
Other Expense								
810.000 · Misc Other Expense								
810.020 · Non-Guaranteed Grant Consultant				457		100%		_
Total 810.000 · Misc Other Expense				457		100%		-
Total Other Expense				457		100%		-
Net Other Income	(2,844)	(4,601)	62%	(15,974)	(18,404)	87%	(55,211)	
Net Income	(142,671)	(34,146)	418%	(198,942)	(134,109)	148%	(381,933)	Due to contractual adjustments

	Oct 19	Sep 19	Oct 18
Ordinary Income/Expense			
Income			
401.000 · Gross Patient Service Revenue			
401.020 · Health Center Services			
401.040 ⋅ HC Capitation Payments	13,299	13,073	9,628
401.020 · Health Center Services - Other	189,771	171,921	194,375
Total 401.020 · Health Center Services	203,070	184,994	204,003
Total 401.000 · Gross Patient Service Revenue	203,070	184,994	204,003
403.000 · Adjustments			
403.100 · Contractual Adj on HC&PDA bills			
403.030 · Gross Adjustments HC	(070)	70.4	4.57
403.022 · HC Reverse Credit Card Adj	(276)	734	157
403.023 · Reverse Capitated Adj	(13,299)		(9,628)
403.024 · HC Reverse Bad Debt Adj	809	582	1,668
403.025 · HCReverse Refund of Overpayment	(522)	(375)	(594)
403.030 · Gross Adjustments HC - Other	(101,569)	17,360	(14,548)
Total 403.030 · Gross Adjustments HC	(114,857)	5,228	(22,945)
Total 403.100 ⋅ Contractual Adj on HC&PDA bills	(114,857)	5,228	(22,945)
Total 403.000 · Adjustments	(114,857)	5,228	(22,945)
405.000 · Bad Debt HC & Amb			
405.010 · AMB Write-offs			
405.012 ⋅ AMB Rcvd from Written Off Accts	1,750		
Total 405.010 · AMB Write-offs	1,750		
405.020 ⋅ HC Write-offs			
405.021 · HC Allowance for Doubtful	13,463	(106)	1,771
405.022 · HC Bad Debt Health Center	(809)	(582)	(1,668)
405.023 · HC Rcvd from Written Off Accts	388	679	253
Total 405.020 · HC Write-offs	13,042	(9)	356
Total 405.000 · Bad Debt HC & Amb	14,792	(9)	356
407.000 · Other Income			
407.030 · Payer Incentives Received	2,379	19,025	119,519
407.000 · Other Income - Other	5,643	(85)	395
Total 407.000 · Other Income	8,022	18,940	119,914
Total Income	111,027	209,153	301,328
Gross Profit	111,027	209,153	301,328
Expense			
601.000 · Salaries & Wages			
601.010 · Regular Operations	89,984	57,063	74,393
601.030 · Continuing Education - Employee		1,972	
601.050 · Paid Time Off	12,639	9,404	9,706
601.055 · Accrued Leave Payout			795
Total 601.000 · Salaries & Wages	102,623	68,439	84,894
602.000 · Employee Benefits			
602.020 · Health Ins			
602.021 · Life Insurance and AD&D	138	128	104
602.022 · Dental Insurance	1,032	1,600	929
602.023 · Vision Insurance	230	226	166
602.024 · Medical Insurance	12,735	12,055	6,817
Total 602.020 · Health Ins	14,135	14,009	8,016

602.040 · Retirement 4,153 2,030 2,383 602.041 · 414(h) Retirement Contribution 4,153 2,030 2,383 602.042 · 457(b) Company Match 1,666 741 905 7024 (62).040 · Retirement 5,819 2,771 3,288 602.050 · Payroll Taxes 4,418 3,598 3,780 602.052 · Medicare Tax 1,392 923 1,127 602.053 · CA UI & ETT (101) 66 Total 602.000 · Payroll Taxes 5,709 4,587 4,907 Total 602.000 · Employee Benefits 25,663 21,367 16,211 603.000 · Professional Fees 603.000 · Physician Services 603.000 600 600 603.023 · MD Retirement Contribution 600 600 600 600 603.023 · MD Retirement Contribution 600 600 600 603.023 · MD Retirement Contribution 600 600 600 603.023 · MD Retirement Contribution 1,000 1,000 1,000 603.020 · Physician Services · Other 46,503 46,503 45,3		Oct 19	Sep 19	Oct 18
602.041 · 414(h) Retirement Contribution 4,153 2,030 2,383 602.042 · 457(b) Company Match 1,666 741 905 Total 602.040 · Retirement 5,819 2,771 3,288 602.050 · Payroll Taxes 602.051 · Social Security 4,418 3,598 3,780 602.052 · Medicare Tax 1,392 923 1,127 602.053 · CA UI & ETT (101) 66 101 70tal 602.050 · Payroll Taxes 5,709 4,587 4,907 Total 602.050 · Payroll Taxes 5,709 4,587 4,907 Total 602.050 · Payroll Taxes 5,709 4,587 4,907 Total 602.000 · Employee Benefits 25,663 21,367 16,211 603.001 · Medical 603.000 · Professional Fees 603.000 600 600 603.022 · Mphysician Services 66,406 56,406 56,406 56,406 56,406 56,406 56,406 56,406 56,406 56,406 56,406 56,406 56,406 56,406 56,406 56,406 56,406 56,406 5	602 040 · Retirement		оор 10	
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Total 602.040 · Retirement 5,819 2,771 3,288 602.050 · Payroll Taxes 602.051 · Social Security 4,418 3,598 3,780 602.052 · Medicare Tax 1,392 923 1,127 602.053 · CA UI & ETT (101) 66 Total 602.000 · Employee Benefits 25,663 21,367 16,211 603.000 · Professional Fees 603.010 · Medical 603.020 · Physician Services 603.020 · MD Retirement Contribution 600 600 600 603.023 · MD Retirement Contribution 600 600 600 600 600 603.024 · MD Medical Ins Contribution 1,000 1,000 1,000 603 7,833 8,303 7,833 603.03 7,833 46,503 46,503 45,003 45,003 45,003 45,003 45,003 45,003 45,003 45,003 7,833 603.030 · Non Physician Providers 56,406 56,406 56,406 54,436 603.033 · Non Physician Providers 2,000 500 54,436 56,406 56,406 54,436 604,000 604 60			•	•
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604.000 · Purchased Services 604.050 · Billing 16,114 15,087 15,559 604.060 · Linen 208 125 221 604.070 · Security 25 25 25 604.080 · Cleaning 3,597 7,267 3,393 604.100 · IT · Labor 3,400 3,400 3,400 604.110 · Communication for Patients 778 684 690 604.120 · Medical Waste Disposal 500 500 535 604.130 · Records Management 408 438 294 Total 604.000 · Purchased Services 25,030 27,526 24,117 605.000 · Supplies 605.020 · Office-consumable 25,030 27,526 24,117 605.020 · Office-consumable - Other 787 696 1,363 Total 605.020 · Office-consumable - Other 787 696 1,363 Total 605.020 · Office-consumable - Other 2,109 1,602 2,827 Total 605.040 · Medical-Consumable - Other 2,109 1,602 2,827 605.050 · Pharmaceutical 605.060 · Vaccines 1,852 4,446 605.060 · Vaccines - Other 7,885				
604.050 · Billing 16,114 15,087 15,559 604.060 · Linen 208 125 221 604.070 · Security 25 25 25 604.080 · Cleaning 3,597 7,267 3,393 604.100 · IT · Labor 3,400 3,400 3,400 604.110 · Communication for Patients 778 684 690 604.120 · Medical Waste Disposal 500 500 535 604.130 · Records Management 408 438 294 Total 604.000 · Purchased Services 25,030 27,526 24,117 605.000 · Supplies 605.020 · Office-consumable 25,030 27,526 24,117 605.020 · Office-consumable · Other 787 696 1,363 Total 605.020 · Office-consumable · Other 787 696 1,363 Total 605.020 · Office-consumable · Other 2,109 1,602 2,827 Total 605.040 · Medical-Consumable · Other 2,109 1,602 2,827 Total 605.050 · Pharmaceutical 605.061 · HPV 1,936 605.062 · Pneumovax 1,852 4,446 605.060 · Vaccines · Other		00,100	00, 100	0 1, 100
604.060 · Linen 208 125 221 604.070 · Security 25 25 25 604.080 · Cleaning 3,597 7,267 3,393 604.100 · IT - Labor 3,400 3,400 3,400 604.110 · Communication for Patients 778 684 690 604.120 · Medical Waste Disposal 500 500 535 604.130 · Records Management 408 438 294 Total 604.000 · Purchased Services 25,030 27,526 24,117 605.000 · Supplies 605.020 · Office-consumable 462 716 321 605.020 · Office-consumable - Other 787 696 1,363 Total 605.020 · Office-consumable - Other 787 696 1,363 Total 605.040 · Medical-Consumable - Other 2,109 1,602 2,827 Total 605.040 · Medical-Consumable - Other 2,109 1,602 2,827 605.050 · Pharmaceutical 605.061 · HPV 1,936 605.062 · Pneumovax 1,852 4,446 605.060 · Vaccines - Other 7,88		16.114	15.087	15.559
604.070 · Security 25 25 25 604.080 · Cleaning 3,597 7,267 3,393 604.100 · IT · Labor 3,400 3,400 3,400 604.110 · Communication for Patients 778 684 690 604.120 · Medical Waste Disposal 500 500 535 604.130 · Records Management 408 438 294 Total 604.000 · Purchased Services 25,030 27,526 24,117 605.000 · Supplies 605.020 · Office-consumable 25,030 27,526 24,117 605.020 · Office-consumable 605.020 · Office-consumable - Other 787 696 1,363 Total 605.020 · Office-consumable - Other 787 696 1,363 Total 605.020 · Office-consumable - Other 2,109 1,602 2,827 Total 605.040 · Medical-Consumable - Other 2,109 1,602 2,827 605.050 · Pharmaceutical 605.060 · Vaccines 1,852 4,446 605.062 · Pneumovax 1,852 4,446 605.060 · Vaccines - Other 7,885 3,714 4,365 Total 605.060 · Vaccines 7,885 5,5	C .			
604.080 · Cleaning 3,597 7,267 3,393 604.100 · IT - Labor 3,400 3,400 3,400 604.110 · Communication for Patients 778 684 690 604.120 · Medical Waste Disposal 500 500 535 604.130 · Records Management 408 438 294 Total 604.000 · Purchased Services 25,030 27,526 24,117 605.020 · Supplies 605.020 · Office-consumable 462 716 321 605.020 · Office-consumable - Other 787 696 1,363 Total 605.020 · Office-consumable - Other 787 696 1,363 Total 605.020 · Office-consumable - Other 2,109 1,602 2,827 Total 605.040 · Medical-Consumable - Other 2,109 1,602 2,827 605.050 · Pharmaceutical 605.060 · Vaccines 605.060 · Vaccines 1,852 4,446 605.060 · Vaccines - Other 7,885 3,714 4,365 Total 605.060 · Vaccines - Other 7,885 5,566 10,747 605.050 · Pharmaceutical - Other 382 460 684			_	
604.100 · IT - Labor 3,400 3,400 3,400 604.110 · Communication for Patients 778 684 690 604.120 · Medical Waste Disposal 500 500 535 604.130 · Records Management 408 438 294 Total 604.000 · Purchased Services 25,030 27,526 24,117 605.000 · Supplies 605.020 · Office-consumable 25,030 27,526 24,117 605.020 · Office-consumable 462 716 321 605.020 · Office-consumable - Other 787 696 1,363 Total 605.020 · Office-consumable 1,249 1,412 1,684 605.040 · Medical-Consumable 2,109 1,602 2,827 Total 605.040 · Medical-Consumable 2,109 1,602 2,827 605.050 · Pharmaceutical 605.060 · Vaccines 1,936 605.061 · HPV 1,936 605.062 · Pneumovax 1,852 4,446 605.060 · Vaccines - Other 7,885 3,714 4,365 Total 605.060 · Vaccines - Other 7,885 5,566 10,747 605.050 · Pharmaceutical - Other 382	•			
604.110 · Communication for Patients 778 684 690 604.120 · Medical Waste Disposal 500 500 535 604.130 · Records Management 408 438 294 Total 604.000 · Purchased Services 25,030 27,526 24,117 605.000 · Supplies 605.020 · Office-consumable 462 716 321 605.020 · Office-consumable - Other 787 696 1,363 Total 605.020 · Office-consumable - Other 1,249 1,412 1,684 605.040 · Medical-Consumable - Other 2,109 1,602 2,827 Total 605.040 · Medical-Consumable - Other 2,109 1,602 2,827 605.050 · Pharmaceutical - Other 2,109 1,602 2,827 605.061 · HPV 1,936 605.062 · Pneumovax 1,852 4,446 605.060 · Vaccines - Other 7,885 3,714 4,365 Total 605.060 · Vaccines - Other 7,885 5,566 10,747 605.050 · Pharmaceutical - Other 382 460 684	•			
604.130 · Records Management 408 438 294 Total 604.000 · Purchased Services 25,030 27,526 24,117 605.020 · Office-consumable 605.020 · Office-consumable 462 716 321 605.020 · Office-consumable - Other 787 696 1,363 Total 605.020 · Office-consumable - Other 1,249 1,412 1,684 605.040 · Medical-Consumable - Other 2,109 1,602 2,827 Total 605.040 · Medical-Consumable - Other 2,109 1,602 2,827 605.050 · Pharmaceutical 605.060 · Vaccines 1,936 605.061 · HPV 1,936 4,446 605.062 · Pneumovax 1,852 4,446 605.060 · Vaccines - Other 7,885 3,714 4,365 Total 605.060 · Vaccines 7,885 5,566 10,747 605.050 · Pharmaceutical - Other 382 460 684	604.110 · Communication for Patients		•	
604.130 · Records Management 408 438 294 Total 604.000 · Purchased Services 25,030 27,526 24,117 605.020 · Office-consumable 605.020 · Office-consumable 462 716 321 605.020 · Office-consumable - Other 787 696 1,363 Total 605.020 · Office-consumable - Other 1,249 1,412 1,684 605.040 · Medical-Consumable - Other 2,109 1,602 2,827 Total 605.040 · Medical-Consumable - Other 2,109 1,602 2,827 605.050 · Pharmaceutical 605.060 · Vaccines 1,936 605.061 · HPV 1,936 4,446 605.062 · Pneumovax 1,852 4,446 605.060 · Vaccines - Other 7,885 3,714 4,365 Total 605.060 · Vaccines 7,885 5,566 10,747 605.050 · Pharmaceutical - Other 382 460 684	604.120 · Medical Waste Disposal	500	500	535
605.000 · Supplies 605.020 · Office-consumable 605.021 · Printing & Copiers 605.020 · Office-consumable - Other 787 696 1,363 Total 605.020 · Office-consumable - Other 787 696 1,363 Total 605.020 · Office-consumable 605.040 · Medical-Consumable 605.040 · Medical-Consumable - Other 705.050 · Pharmaceutical 605.060 · Vaccines 605.061 · HPV 705.062 · Pneumovax 7065.062 · Pneumovax 7065.060 · Vaccines - Other	•	408	438	294
605.000 · Supplies 605.020 · Office-consumable 605.021 · Printing & Copiers 605.020 · Office-consumable - Other 787 696 1,363 Total 605.020 · Office-consumable - Other 787 696 1,363 Total 605.020 · Office-consumable 605.040 · Medical-Consumable 605.040 · Medical-Consumable - Other 705.050 · Pharmaceutical 605.060 · Vaccines 605.061 · HPV 705.062 · Pneumovax 7065.062 · Pneumovax 7065.060 · Vaccines - Other	Total 604.000 · Purchased Services	25,030	27,526	24,117
605.020 · Office-consumable 605.021 · Printing & Copiers 605.020 · Office-consumable - Other 787 696 1,363 Total 605.020 · Office-consumable 605.040 · Medical-Consumable 605.040 · Medical-Consumable 605.040 · Medical-Consumable 605.050 · Pharmaceutical 605.050 · Pharmaceutical 605.060 · Vaccines 605.062 · Pneumovax 605.060 · Vaccines - Other 7,885 3,714 4,365 Total 605.060 · Vaccines 7,885 5,566 10,747 605.050 · Pharmaceutical - Other 382 460 684	605.000 · Supplies			
605.020 · Office-consumable - Other 787 696 1,363 Total 605.020 · Office-consumable 1,249 1,412 1,684 605.040 · Medical-Consumable 2,109 1,602 2,827 Total 605.040 · Medical-Consumable 2,109 1,602 2,827 605.050 · Pharmaceutical 605.060 · Vaccines 1,936 605.061 · HPV 1,936 605.062 · Pneumovax 1,852 4,446 605.060 · Vaccines - Other 7,885 3,714 4,365 Total 605.060 · Vaccines 7,885 5,566 10,747 605.050 · Pharmaceutical - Other 382 460 684	605.020 · Office-consumable			
Total 605.020 · Office-consumable 1,249 1,412 1,684 605.040 · Medical-Consumable 2,109 1,602 2,827 Total 605.040 · Medical-Consumable 2,109 1,602 2,827 605.050 · Pharmaceutical 605.060 · Vaccines 1,936 605.061 · HPV 1,852 4,446 605.062 · Pneumovax 1,852 4,446 605.060 · Vaccines - Other 7,885 3,714 4,365 Total 605.060 · Vaccines 7,885 5,566 10,747 605.050 · Pharmaceutical - Other 382 460 684	605.021 · Printing & Copiers	462	716	321
605.040 · Medical-Consumable 2,109 1,602 2,827 Total 605.040 · Medical-Consumable 2,109 1,602 2,827 605.050 · Pharmaceutical 2,109 1,602 2,827 605.050 · Vaccines 605.060 · Vaccines 1,936 605.062 · Pneumovax 1,852 4,446 605.060 · Vaccines - Other 7,885 3,714 4,365 Total 605.060 · Vaccines 7,885 5,566 10,747 605.050 · Pharmaceutical - Other 382 460 684	605.020 · Office-consumable - Other	787	696	1,363
605.040 · Medical-Consumable - Other 2,109 1,602 2,827 Total 605.040 · Medical-Consumable 2,109 1,602 2,827 605.050 · Pharmaceutical 505.060 · Vaccines 1,936 1,936 605.061 · HPV 1,852 4,446 605.062 · Pneumovax 1,852 4,446 605.060 · Vaccines - Other 7,885 3,714 4,365 Total 605.060 · Vaccines 7,885 5,566 10,747 605.050 · Pharmaceutical - Other 382 460 684	Total 605.020 · Office-consumable	1,249	1,412	1,684
Total 605.040 ⋅ Medical-Consumable 2,109 1,602 2,827 605.050 ⋅ Pharmaceutical 605.060 ⋅ Vaccines 605.061 ⋅ HPV 1,936 605.062 ⋅ Pneumovax 1,852 4,446 605.060 ⋅ Vaccines - Other 7,885 3,714 4,365 Total 605.060 ⋅ Vaccines 7,885 5,566 10,747 605.050 ⋅ Pharmaceutical - Other 382 460 684	605.040 · Medical-Consumable			
605.050 · Pharmaceutical 605.060 · Vaccines 605.061 · HPV 1,936 605.062 · Pneumovax 1,852 4,446 605.060 · Vaccines - Other 7,885 3,714 4,365 Total 605.060 · Vaccines 7,885 5,566 10,747 605.050 · Pharmaceutical - Other 382 460 684	605.040 · Medical-Consumable - Other	2,109	1,602	2,827
605.060 · Vaccines 605.061 · HPV 1,936 605.062 · Pneumovax 1,852 4,446 605.060 · Vaccines - Other 7,885 3,714 4,365 Total 605.060 · Vaccines 7,885 5,566 10,747 605.050 · Pharmaceutical - Other 382 460 684	Total 605.040 · Medical-Consumable	2,109	1,602	2,827
605.061 · HPV 1,936 605.062 · Pneumovax 1,852 4,446 605.060 · Vaccines - Other 7,885 3,714 4,365 Total 605.060 · Vaccines 7,885 5,566 10,747 605.050 · Pharmaceutical - Other 382 460 684	605.050 · Pharmaceutical			
605.062 · Pneumovax 1,852 4,446 605.060 · Vaccines - Other 7,885 3,714 4,365 Total 605.060 · Vaccines 7,885 5,566 10,747 605.050 · Pharmaceutical - Other 382 460 684	605.060 · Vaccines			
605.060 · Vaccines - Other 7,885 3,714 4,365 Total 605.060 · Vaccines 7,885 5,566 10,747 605.050 · Pharmaceutical - Other 382 460 684	605.061 · HPV			1,936
Total 605.060 · Vaccines 7,885 5,566 10,747 605.050 · Pharmaceutical - Other 382 460 684	605.062 · Pneumovax		1,852	4,446
605.050 · Pharmaceutical - Other 382 460 684	605.060 · Vaccines - Other	7,885	3,714	4,365
	Total 605.060 · Vaccines	7,885	5,566	10,747
Total 605.050 · Pharmaceutical 8.267 6.026 11.431	605.050 · Pharmaceutical - Other	382	460	684
-,,	Total 605.050 · Pharmaceutical	8,267	6,026	11,431

	Oct 19	Sep 19	Oct 18
Total 605.000 · Supplies	11,625	9,040	15,942
606.000 · Utilities			
606.010 ⋅ Elect/Gas	1,118	1,374	1,275
606.020 · Phones			
606.020 · Phones - Other	1,301	1,300	1,274
Total 606.020 · Phones	1,301	1,300	1,274
606.030 · DSL - Digital Subscriber Line	290	290	290
606.040 ⋅ Cable TV	70	70	78
606.050 · Water/Garbage	628	417	745
Total 606.000 · Utilities	3,407	3,451	3,662
607.000 ⋅ Rental and Lease			
607.010 · Building			
607.011 · Storage	181	181	181
Total 607.010 · Building	181	181	181
607.020 · Equipment Leased			
607.021 · Copier Lease	290	290	290
607.020 · Equipment Leased - Other	46	91	91
Total 607.020 · Equipment Leased	336	381	381
Total 607.000 · Rental and Lease	517	562	562
608.000 · Insurance Coverages			
608.010 · Workers' Compensation			
608.011 · Previous Year WC Balance	(109)		
608.010 · Workers' Compensation - Other	752	752	1,531
Total 608.010 · Workers' Compensation	643	752	1,531
608.030 · Property & Equipment	175	175	292
608.040 · Liability-not medical related			
608.040 · Liability-not medical related - Other	507	507	(5,896)
Total 608.040 · Liability-not medical related	507	507	(5,896)
608.050 · Health Entity Liability	8,671	8,671	9,928
Total 608.000 · Insurance Coverages	9,996	10,105	5,855
609.000 · Maintenance & Repairs	0,000	10,100	0,000
609.010 · Buildings			
609.011 · Other Maint	55	442	
609.012 · HVAC	289	–	611
Total 609.010 · Buildings	344	442	611
609.020 · Business Park Assoc Fees	1,316	1,316	954
609.030 · Equipment M&R	22	1,010	001
Total 609.000 · Maintenance & Repairs	1,682	1,758	1,565
610.000 · Depreciation and Amortization	1,002	1,700	1,000
610.030 · Depreciaiton Expense - HC	7,383	7,061	
610.000 · Depreciation and Amortization - Other	7,000	7,001	7,304
Total 610.000 · Depreciation and Amortization	7,383	7,061	7,304
611.000 · Other operating expenses	7,303	7,001	7,504
611.020 · Provider Licensing & Privileges	107	751	820
611.030 · I.T.	107	751	020
611.040 · IT - Equipment		430	
611.050 · IT - Equipment		450	
611.050 · H · Software/License	189	189	122
611.050 · IT- Software/License - Other	4,868	2,486	2,562
011.000 · 11- GOILWAIE/LICEIISE - OLITEI	4,000	2,400	2,002

Total 611.050 · IT- Software/License 5,057 2,675 2,684 Total 611.030 · I.T. 5,057 3,105 2,684 611.070 · Fees 15 11 87 611.072 · Bank Service Charge 15 11 87 611.074 · Agency Provided Services 350 350 611.076 · Collections Commission 20 355 120 Total 611.070 · Fees (232) 1,534 497 611.090 · Dues / Subscriptions 170 170 170 611.090 · Dues / Subscriptions · Other 52 170 170 170 70tal 611.090 · Dues / Subscriptions · Other 170 170 222 611.100 · Training and Education (1,005) 2,373 611.120 · Marketing/PR 30 30 30 30 611.120 · Marketing/PR 30 30 30 30 611.141 · Meals 151 151 151 Total 611.100 · Other operating expenses 4,522		Oct 19	Sep 19	Oct 18
611.070 · Fees 611.072 · Bank Service Charge 15 11 87 611.073 · Credit Card Transaction Fees (267) 818 290 611.074 · Agency Provided Services 350 611.076 · Collections Commission 20 355 120 Total 611.070 · Fees (232) 1,534 497 611.090 · Dues / Subscriptions 170 170 170 611.091 · Associations 170 170 170 611.092 · Dues / Subscriptions - Other 52 52 Total 611.090 · Dues / Subscriptions - Other 170 170 222 611.100 · Training and Education 611.100 · Training and Education (561) 1,930 611.104 · Hotel & Meal (561) 1,930 Total 611.100 · Training and Education (1,005) 2,373 611.124 · Ads 30 30 30 Total 611.120 · Marketing/PR 30 30 30 611.140 · Meals and Recognition 611.140 · Meals and Recognition 151 Total 611.140 · Meals and Recognition 151 Total Expense	Total 611.050 · IT- Software/License	5,057		2,684
611.072 · Bank Service Charge 15 11 87 611.073 · Credit Card Transaction Fees (267) 818 290 611.074 · Agency Provided Services 350 120 611.076 · Collections Commission 20 355 120 Total 611.070 · Fees (232) 1,534 497 611.090 · Dues / Subscriptions 170 170 170 611.090 · Dues / Subscriptions - Other 52 52 Total 611.090 · Dues / Subscriptions - Other 170 170 222 611.100 · Training and Education (1,005) 2,373 611.120 · Marketing/PR 30 30 30 30 611.120 · Marketing/PR 30 30 30 30 611.141 · Meals and Recognition 611.140 · Meals and Recognition 151 151 Total 611.140 · Meals and Recognition etal fill owner 4,522 5,985 7,172 Net Ordinary Income (139,827) (2,547) 79,608 Other	Total 611.030 · I.T.	5,057	3,105	2,684
611.073 · Credit Card Transaction Fees (267) 818 290 611.074 · Agency Provided Services 350 120 611.076 · Collections Commission 20 355 120 Total 611.070 · Fees (232) 1,534 497 611.090 · Dues / Subscriptions 170 170 170 611.090 · Dues / Subscriptions - Other 52 52 Total 611.090 · Dues / Subscriptions - Other 170 170 222 611.100 · Training and Education 611.100 · Training and Education 611.100 · Training and Education 611.100 · Marketing/PR 6611.100 · Marketing/PR 6611.120 · Marketing/PR 30	611.070 · Fees			
611.074 · Agency Provided Services 350 351 120 611.076 · Collections Commission 20 355 120 Total 611.070 · Fees (232) 1,534 497 611.090 · Dues / Subscriptions 170 170 170 611.090 · Dues / Subscriptions - Other 52 Total 611.090 · Dues / Subscriptions 170 170 222 611.100 · Training and Education 611.102 · Conference Fees 800 611.103 · Airfare (444) (357) 611.104 · Hotel & Meal (561) 1,930 Total 611.100 · Training and Education (1,005) 2,373 611.124 · Ads 30 30 30 611.130 · Property Taxes Paid 30 30 30 611.140 · Meals and Recognition 395 395 395 611.140 · Meals and Recognition 511 151 Total 611.100 · Other operating expenses 4,522 5,985 7,172 Net Ordinary Income (139,827) (2,547) 79,608 Other Income/Expense (5,487) (5,487) (5,487) (5,487) 705.000 · Invest	611.072 · Bank Service Charge	15	11	87
611.076 · Collections Commission 20 355 120 Total 611.070 · Fees (232) 1,534 497 611.090 · Dues / Subscriptions 170 170 170 611.090 · Dues / Subscriptions · Other 52 52 Total 611.090 · Dues / Subscriptions · Other 170 170 222 611.100 · Training and Education 611.102 · Conference Fees 800 611.103 · Airfare (444) (357) 611.104 · Hotel & Meal (561) 1,930 30 30 30 70tal 611.100 · Training and Education (1,005) 2,373 30 30 30 30 611.120 · Marketing/PR 30 <	611.073 · Credit Card Transaction Fees	(267)	818	290
Total 611.070 · Fees (232) 1,534 497 611.090 · Dues / Subscriptions 170 170 170 611.090 · Dues / Subscriptions - Other 52 52 Total 611.090 · Dues / Subscriptions 170 170 222 611.100 · Training and Education 611.102 · Conference Fees 800 800 611.103 · Airfare (444) (357) 611.104 · Hotel & Meal (561) 1,930 Total 611.100 · Training and Education (1,005) 2,373 611.124 · Ads 30 30 30 611.120 · Marketing/PR 30<	611.074 · Agency Provided Services		350	
611.090 · Dues / Subscriptions 170 170 170 611.090 · Dues / Subscriptions - Other 52 Total 611.090 · Dues / Subscriptions 170 170 222 611.100 · Training and Education 800 611.102 · Conference Fees 800 611.103 · Airfare (444) (357) 611.104 · Hotel & Meal (561) 1,930 Total 611.100 · Training and Education (1,005) 2,373 611.120 · Marketing/PR 30 30 30 611.120 · Marketing/PR 30 30 30 611.130 · Property Taxes Paid 395 395 395 611.141 · Meals and Recognition 151 151 Total 611.100 · Other operating expenses 4,522 5,985 7,172 Total Expense 250,854 211,700 221,720 Net Ordinary Income (139,827) (2,547) 79,608 Other Income (5,487) (5,487) (5,487) (5,487) 705.000 · Tenant Revenue 0 0 600 600 600 704.000 · Interest Expense (5,487) (5,487)	611.076 · Collections Commission	20	355	120
611.091 · Associations 170 170 170 611.090 · Dues / Subscriptions - Other 52 Total 611.090 · Dues / Subscriptions 170 170 222 611.100 · Training and Education 800 611.102 · Conference Fees 800 611.103 · Airfare (444) (357) 611.104 · Hotel & Meal (561) 1,930 Total 611.100 · Training and Education (1,005) 2,373 611.120 · Marketing/PR 30 30 30 611.120 · Marketing/PR 30 30 30 611.130 · Property Taxes Paid 395 395 395 611.141 · Meals and Recognition 151 151 Total 611.140 · Meals and Recognition 151 151 Total 611.000 · Other operating expenses 4,522 5,985 7,172 Total Expense 250,854 211,700 221,720 Net Ordinary Income (139,827) (2,547) 79,608 Other Income 0 0 0 703.000 · Investment Income 0 0 0 704.000 · Interest Expense (5,487)	Total 611.070 · Fees	(232)	1,534	497
611.090 · Dues / Subscriptions 170 170 222 611.100 · Training and Education 611.102 · Conference Fees 800 611.103 · Airfare (444) (357) 611.104 · Hotel & Meal (561) 1,930 Total 611.100 · Training and Education (1,005) 2,373 611.120 · Marketing/PR 30 30 30 611.120 · Marketing/PR 30 30 30 611.130 · Property Taxes Paid 395 395 395 611.140 · Meals and Recognition 511 51 611.141 · Meals 151 51 Total 611.100 · Other operating expenses 4,522 5,985 7,172 Total 611.100 · Other operating expenses 250,854 211,700 221,720 Net Ordinary Income (139,827) (2,547) 79,608 Other Income/Expense (5,487) (5,487) (5,487) Other Income 600 600 600 705.020 · HC Tenant Income 600 600 600 704.000 · Misc Other Income 600 <	611.090 · Dues / Subscriptions			
Total 611.090 · Dues / Subscriptions 170 170 222 611.100 · Training and Education 611.102 · Conference Fees 800 611.103 · Airfare (444) (357) 611.104 · Hotel & Meal (561) 1,930 Total 611.100 · Training and Education (1,005) 2,373 611.120 · Marketing/PR 30 30 30 611.120 · Marketing/PR 30 30 30 611.130 · Property Taxes Paid 395 395 395 611.141 · Meals and Recognition 611.141 · Meals 151 Total 611.140 · Meals and Recognition 151 151 Total 611.1000 · Other operating expenses 4,522 5,985 7,172 Net Ordinary Income (139,827) (2,547) 79,608 Other Income/Expense (5,487) (5,487) (5,487) Other Income 0 0 0 705.000 · Tenant Revenue 600 600 600 705.000 · Tenant Revenue 600 600 600 710.000 · Misc Other Income 2,043	611.091 · Associations	170	170	170
611.100 · Training and Education 611.102 · Conference Fees 800 611.103 · Airfare (444) (357) 611.104 · Hotel & Meal (561) 1,930 Total 611.100 · Training and Education (1,005) 2,373 611.120 · Marketing/PR 30 30 30 611.120 · Marketing/PR 30 30 30 611.130 · Property Taxes Paid 395 395 395 611.140 · Meals and Recognition 611.141 · Meals 151 Total 611.140 · Meals and Recognition 151 151 Total 611.000 · Other operating expenses 4,522 5,985 7,172 Total Expense 250,854 211,700 221,720 Net Ordinary Income (139,827) (2,547) 79,608 Other Income/Expense (5,487)	611.090 · Dues / Subscriptions - Other			52
611.102 · Conference Fees 800 611.103 · Airfare (444) (357) 611.104 · Hotel & Meal (561) 1,930 Total 611.100 · Training and Education (1,005) 2,373 611.120 · Marketing/PR 30 30 30 611.120 · Marketing/PR 30 30 30 611.130 · Property Taxes Paid 395 395 395 611.140 · Meals and Recognition 611.141 · Meals 151 Total 611.140 · Meals and Recognition 151 151 Total 611.000 · Other operating expenses 4,522 5,985 7,172 Total Expense 250,854 211,700 221,720 Net Ordinary Income (139,827) (2,547) 79,608 Other Income/Expense (5,487) (5,487) (5,487) Other Income 0 0 600 705.000 · Tenant Revenue 600 600 600 705.000 · Tenant Revenue 600 600 600 710.000 · Misc Other Income 2,043 100 600 7041 Other Income 2,043 100 100 100	Total 611.090 · Dues / Subscriptions	170	170	222
611.103 · Airfare (444) (357) 611.104 · Hotel & Meal (561) 1,930 Total 611.100 · Training and Education (1,005) 2,373 611.120 · Marketing/PR 30 30 30 611.120 · Marketing/PR 30 30 30 611.130 · Property Taxes Paid 395 395 395 611.140 · Meals and Recognition 511 51 Total 611.140 · Meals and Recognition 151 51 Total 611.100 · Other operating expenses 4,522 5,985 7,172 Total Expense 250,854 211,700 221,720 Net Ordinary Income (139,827) (2,547) 79,608 Other Income/Expense (5,487) (5,487) (5,487) Other Income 0 0 0 705.000 · Investment Income 0 0 600 705.000 · Tenant Revenue 600 600 600 700.000 · Misc Other Income 2,043 5,487) (4,887) 70tal 705.000 · Misc Other Income 2,043 5,487) (4,887) 70tal Other Income (2,844) <td< td=""><td>611.100 · Training and Education</td><td></td><td></td><td></td></td<>	611.100 · Training and Education			
611.104 · Hotel & Meal (561) 1,930 Total 611.100 · Training and Education (1,005) 2,373 611.120 · Marketing/PR 30 30 30 611.124 · Ads 30 30 30 Total 611.120 · Marketing/PR 30 30 30 611.130 · Property Taxes Paid 395 395 395 611.140 · Meals and Recognition 511 51 51 Total 611.140 · Meals and Recognition 151 51 5,985 7,172 Total 611.000 · Other operating expenses 4,522 5,985 7,172 Total Expense 250,854 211,700 221,720 Net Ordinary Income (139,827) (2,547) 79,608 Other Income/Expense (5,487) (5,487) (5,487) Other Income 0 0 0 704.000 · Interest Expense (5,487) (5,487) (5,487) 705.000 · Tenant Revenue 600 600 600 700.000 · Misc Other Income 2,043 5,043 5,048 704al Cyther Income 2,043 5,048 6,048 6,048<	611.102 · Conference Fees			800
Total 611.100 · Training and Education (1,005) 2,373 611.120 · Marketing/PR 30 30 30 611.124 · Ads 30 30 30 Total 611.120 · Marketing/PR 30 30 30 611.130 · Property Taxes Paid 395 395 395 611.140 · Meals and Recognition 611.141 · Meals 151 Total 611.140 · Meals and Recognition 151 151 Total 611.000 · Other operating expenses 4,522 5,985 7,172 Total Expense 250,854 211,700 221,720 Net Ordinary Income (139,827) (2,547) 79,608 Other Income/Expense (5,487) (5,487) 79,608 Other Income 0 0 0 704.000 · Investment Income 0 0 600 705.000 · Tenant Revenue 600 600 600 705.020 · HC Tenant Income 600 600 600 710.000 · Misc Other Income 2,043 100 600 704.000 · Misc Other Income 2,043 100 100 100 100 100	611.103 · Airfare	(444)		(357)
611.120 · Marketing/PR 30 30 30 611.124 · Ads 30 30 30 Total 611.120 · Marketing/PR 30 30 30 611.130 · Property Taxes Paid 395 395 395 611.140 · Meals and Recognition 511 151 Total 611.140 · Meals and Recognition 151 151 Total 611.000 · Other operating expenses 4,522 5,985 7,172 Total Expense 250,854 211,700 221,720 Net Ordinary Income (139,827) (2,547) 79,608 Other Income/Expense (5,487) (5,487) 79,608 Other Income 0 0 0 0 704.000 · Investment Income 0 0 600 600 705.000 · Tenant Revenue 600 600 600 705.020 · HC Tenant Income 600 600 600 710.000 · Misc Other Income 2,043 Total 710.000 · Misc Other Income 704.070 · Misc Other Income 2,043 Total 710.000 · Misc Other Income Total Other Income (2,844) (4,887) (4,887) (4,887) <td>611.104 · Hotel & Meal</td> <td>(561)</td> <td></td> <td>1,930</td>	611.104 · Hotel & Meal	(561)		1,930
611.124 · Ads 30 30 30 Total 611.120 · Marketing/PR 30 30 30 611.130 · Property Taxes Paid 395 395 395 611.140 · Meals and Recognition 51 151 Total 611.140 · Meals and Recognition 151 151 Total 611.000 · Other operating expenses 4,522 5,985 7,172 Total Expense 250,854 211,700 221,720 Net Ordinary Income (139,827) (2,547) 79,608 Other Income/Expense (5,487) (5,487) (5,487) Other Income 0 0 0 703.000 · Investment Income 0 0 600 705.000 · Tenant Revenue 600 600 600 705.020 · HC Tenant Income 600 600 600 710.000 · Misc Other Income 2,043	Total 611.100 · Training and Education	(1,005)		2,373
Total 611.120 · Marketing/PR 30 30 30 611.130 · Property Taxes Paid 395 395 395 611.140 · Meals and Recognition 151 Total 611.140 · Meals and Recognition 151 Total 611.000 · Other operating expenses 4,522 5,985 7,172 Total Expense 250,854 211,700 221,720 Net Ordinary Income (139,827) (2,547) 79,608 Other Income/Expense (5,487) (5,487) 79,608 Other Income 0 0 0 703.000 · Investment Income 0 0 600 704.000 · Interest Expense (5,487) (5,487) (5,487) 705.020 · HC Tenant Revenue 600 600 600 710.000 · Misc Other Income 600 600 600 710.020 · Non-Guaranteed Grant Revenue 2,043 Total 710.000 · Misc Other Income Total Other Income (2,844) (4,887) (4,887) Net Other Income (2,844) (4,887) (4,887)	611.120 · Marketing/PR			
611.130 · Property Taxes Paid 395 395 395 611.140 · Meals and Recognition 611.141 · Meals 151 Total 611.140 · Meals and Recognition 151 Total 611.000 · Other operating expenses 4,522 5,985 7,172 Total Expense 250,854 211,700 221,720 Net Ordinary Income (139,827) (2,547) 79,608 Other Income/Expense 0 0 0 Other Income 0 0 0 703.000 · Investment Income 0 0 5,487 705.000 · Interest Expense (5,487) (5,487) (5,487) 705.020 · HC Tenant Revenue 600 600 600 705.020 · HC Tenant Revenue 600 600 600 710.000 · Misc Other Income 2,043	611.124 · Ads	30	30	30
611.140 · Meals and Recognition 611.141 · Meals 151 Total 611.140 · Meals and Recognition 151 Total 611.000 · Other operating expenses 4,522 5,985 7,172 Total Expense 250,854 211,700 221,720 Net Ordinary Income (139,827) (2,547) 79,608 Other Income/Expense 0 0 0 703.000 · Investment Income 0 0 0 704.000 · Interest Expense (5,487) (5,487) (5,487) 705.000 · Tenant Revenue 600 600 600 705.020 · HC Tenant Income 600 600 600 710.000 · Misc Other Income 2,043	Total 611.120 · Marketing/PR	30	30	30
611.141 · Meals 151 Total 611.140 · Meals and Recognition 151 Total 611.000 · Other operating expenses 4,522 5,985 7,172 Total Expense 250,854 211,700 221,720 Net Ordinary Income (139,827) (2,547) 79,608 Other Income/Expense 0 0 0 703.000 · Investment Income 0 0 0 704.000 · Interest Expense (5,487) (5,487) (5,487) 705.000 · Tenant Revenue 600 600 600 705.020 · HC Tenant Income 600 600 600 710.000 · Misc Other Income 2,043	611.130 · Property Taxes Paid	395	395	395
Total 611.140 ⋅ Meals and Recognition 151 Total 611.000 ⋅ Other operating expenses 4,522 5,985 7,172 Total Expense 250,854 211,700 221,720 Net Ordinary Income (139,827) (2,547) 79,608 Other Income/Expense 0 0 703.000 ⋅ Investment Income 0 0 704.000 ⋅ Interest Expense (5,487) (5,487) (5,487) 705.000 ⋅ Tenant Revenue 600 600 600 Total 705.000 ⋅ Tenant Revenue 600 600 600 710.000 ⋅ Misc Other Income 2,043 Total 710.000 ⋅ Misc Other Income 2,043 Total 710.000 ⋅ Misc Other Income 2,043 Total 710.000 ⋅ Misc Other Income (2,844) (4,887) (4,887) Net Other Income (2,844) (4,887) (4,887) (4,887)	611.140 · Meals and Recognition			
Total 611.000 · Other operating expenses 4,522 5,985 7,172 Total Expense 250,854 211,700 221,720 Net Ordinary Income (139,827) (2,547) 79,608 Other Income/Expense 0 0 703.000 · Investment Income 0 0 704.000 · Interest Expense (5,487) (5,487) (5,487) 705.000 · Tenant Revenue 600 600 600 705.020 · HC Tenant Income 600 600 600 710.000 · Misc Other Income 2,043	611.141 · Meals			151
Total Expense 250,854 211,700 221,720 Net Ordinary Income (139,827) (2,547) 79,608 Other Income/Expense 0 0 0 703.000 · Investment Income 0 0 0 704.000 · Interest Expense (5,487) (5,487) (5,487) 705.000 · Tenant Revenue 600 600 600 705.020 · HC Tenant Income 600 600 600 710.000 · Misc Other Income 2,043	Total 611.140 · Meals and Recognition			151
Net Ordinary Income (139,827) (2,547) 79,608 Other Income/Expense 0 0 703.000 · Investment Income 0 0 704.000 · Interest Expense (5,487) (5,487) 705.000 · Tenant Revenue 600 600 600 Total 705.000 · Tenant Revenue 600 600 600 710.000 · Misc Other Income 2,043 4 Total 710.000 · Misc Other Income 2,043 4,887) Total Other Income (2,844) (4,887) (4,887) Net Other Income (2,844) (4,887) (4,887)	Total 611.000 ⋅ Other operating expenses	4,522	5,985	7,172
Other Income/Expense Other Income 0 0 703.000 · Investment Income 0 0 704.000 · Interest Expense (5,487) (5,487) 705.000 · Tenant Revenue 600 600 600 705.020 · HC Tenant Income 600 600 600 701.000 · Misc Other Income 600 600 600 710.020 · Non-Guaranteed Grant Revenue 2,043 Total 710.000 · Misc Other Income 2,043 Total Other Income (2,844) (4,887) (4,887) Net Other Income (2,844) (4,887) (4,887)	Total Expense	250,854	211,700	221,720
Other Income 703.000 · Investment Income 0 0 704.000 · Interest Expense (5,487) (5,487) (5,487) 705.000 · Tenant Revenue 600 600 600 705.020 · HC Tenant Income 600 600 600 701.000 · Misc Other Income 600 600 600 710.020 · Non-Guaranteed Grant Revenue 2,043 4.887 4.887 Total Other Income (2,844) (4,887) (4,887) Net Other Income (2,844) (4,887) (4,887)	Net Ordinary Income	(139,827)	(2,547)	79,608
703.000 · Investment Income 0 0 704.000 · Interest Expense (5,487) (5,487) 705.000 · Tenant Revenue 600 600 600 705.020 · HC Tenant Income 600 600 600 701.000 · Misc Other Income 600 600 600 710.020 · Non-Guaranteed Grant Revenue 2,043 Total 710.000 · Misc Other Income 2,043 Total Other Income (2,844) (4,887) (4,887) Net Other Income (2,844) (4,887) (4,887)	Other Income/Expense			
704.000 · Interest Expense (5,487) (5,487) (5,487) 705.000 · Tenant Revenue 600 600 600 705.020 · HC Tenant Income 600 600 600 Total 705.000 · Tenant Revenue 600 600 600 710.000 · Misc Other Income 2,043 Total 710.000 · Misc Other Income 2,043 Total Other Income (2,844) (4,887) (4,887) Net Other Income (2,844) (4,887) (4,887)	Other Income			
705.000 · Tenant Revenue 600 600 600 705.020 · HC Tenant Income 600 600 600 Total 705.000 · Tenant Revenue 600 600 600 710.000 · Misc Other Income 2,043	703.000 · Investment Income	0	0	
705.020 · HC Tenant Income 600 600 600 Total 705.000 · Tenant Revenue 600 600 600 710.000 · Misc Other Income 2,043	704.000 · Interest Expense	(5,487)	(5,487)	(5,487)
Total 705.000 · Tenant Revenue 600 600 600 710.000 · Misc Other Income 2,043 Total 710.000 · Misc Other Income 2,043 Total Other Income (2,844) (4,887) (4,887) Net Other Income (2,844) (4,887) (4,887)	705.000 · Tenant Revenue			
710.000 · Misc Other Income 2,043 710.020 · Non-Guaranteed Grant Revenue 2,043 Total 710.000 · Misc Other Income 2,043 Total Other Income (2,844) (4,887) (4,887) Net Other Income (2,844) (4,887) (4,887)	705.020 · HC Tenant Income	600	600	600
710.020 · Non-Guaranteed Grant Revenue 2,043 Total 710.000 · Misc Other Income 2,043 Total Other Income (2,844) (4,887) (4,887) Net Other Income (2,844) (4,887) (4,887)	Total 705.000 · Tenant Revenue	600	600	600
Total 710.000 · Misc Other Income 2,043 Total Other Income (2,844) (4,887) (4,887) Net Other Income (2,844) (4,887) (4,887)	710.000 · Misc Other Income			
Total Other Income (2,844) (4,887) (4,887) Net Other Income (2,844) (4,887) (4,887)	710.020 · Non-Guaranteed Grant Revenue	2,043		
Net Other Income (2,844) (4,887) (4,887)	Total 710.000 · Misc Other Income	2,043		
	Total Other Income	(2,844)	(4,887)	(4,887)
Net Income (142.671) (7.434) 74.721	Net Other Income	(2,844)	(4,887)	(4,887)
(,)	Net Income	(142,671)	(7,434)	74,721

Net

			% of	Jul - Oct	YTD	% of	Annual
	Oct 19	Budget	Budget	19	Budget	Budget	Budget
Other Income/Expense							
Other Income							
705.000 · Tenant Revenue	14,650	15,319	96%	59,965	61,275	98%	183,825
Total Other Income	14,650	15,319	96%	59,965	61,275	98%	183,825
Other Expense							
802.000 · Keystone District Expense							
802.015 · Keystone Depreciation	3,863	4,000	97%	15,190	16,000	95%	48,000
802.020 · Keystone Prop & Equip Ins	175	152	115%	700	607	115%	1,820
802.030 · Keystone Liability Insurance	330	486	68%	1,320	1,945	68%	5,834
802.040 · Keystone Property Taxes Paid	450	467	96%	1,800	1,867	96%	5,600
802.050 · Keystone - Other Expenses		8			33		100
802.060 · Keystone C - Interest Expense	4,025	4,000	101%	16,439	16,000	103%	48,000
Total 802.000 · Keystone District Expense	8,843	9,113	97%	35,449	36,452	97%	109,354
810.000 · Misc Other Expense							
Total Other Expense	8,843	9,113	97%	35,449	36,452	97%	109,354
Net Other Income	5,807	6,206	94%	24,516	24,823	99%	74,471
Net Income	5,807	6,206	94%	24,516	24,823	99%	74,471

Del Puerto Health Care District YTD by Class July through October 2019

	Tota	Total 01 DPHCD			Total 02 Patterson District Ambulance			el Puerto Center	Health	Total 06 F	Keystone	Bldg C	TOTAL		
	Jul - Oct 19	Budget	% of Budget	Jul - Oct 19	Budget	% of Budget	Jul - Oct 19	Budget	% of Budget	Jul - Oct 19	Budget	% of Budget	Jul - Oct 19	Budget	% of Budget
Ordinary Income/Expense															
Income															
401.000 · Gross Patient Service Revenue				2,909,678	2,583,333	113%	759,474	766,667	99%				3,669,152	3,350,000	110%
401.021 · Del Puerto Health Center															
403.000 · Adjustments				(1,909,567)	(1,758,333)	109%	(73,455)	7,417	(990%)				(1,983,022)	(1,750,916)	113%
405.000 · Bad Debt HC & Amb				(190,326)	(215,316)	88%	3,241	(4,067)	(80%)				(187,085)	(219,383)	85%
407.000 · Other Income	1,563	664	235%	13,984	9,616	145%	27,578	6,503	424%				43,125	16,783	257%
Total Income	1,563	664	235%	823,769	619,300	133%	716,838	776,520	92%				1,542,170	1,396,484	110%
Gross Profit	1,563	664	235%	823,769	619,300	133%	716,838	776,520	92%				1,542,170	1,396,484	110%
Expense															
601.000 · Salaries & Wages	148,676	138,612	107%	312,623	344,060	91%	335,552	319,543	105%				796,851	802,215	99%
602.000 · Employee Benefits	32,642	32,914	99%	73,105	80,408	91%	90,848	81,429	112%				196,595	194,751	101%
603.000 · Professional Fees	6,056	27,833	22%	27,855	17,000	164%	227,816	235,123	97%				261,727	279,956	93%
604.000 · Purchased Services	3,941	3,833	103%	61,029	54,925	111%	98,313	94,875	104%				163,283	153,633	106%
605.000 · Supplies	2,966	2,252	132%	25,635	22,609	113%	33,066	38,100	87%				61,667	62,961	98%
606.000 · Utilities	2,354	2,317	102%	5,372	5,082	106%	14,163	14,663	97%				21,889	22,062	99%
607.000 · Rental and Lease	1,456	1,505	97%	126	100	126%	2,204	2,312	95%				3,786	3,917	97%
608.000 · Insurance Coverages	10,880	10,722	101%	49,350	49,716	99%	40,312	40,344	100%				100,542	100,782	100%
609.000 · Maintenance & Repairs	1,031	1,333	77%	24,584	31,913	77%	7,711	14,697	52%				33,326	47,943	70%
610.000 · Depreciation and Amortization	10,566	10,333	102%	39,940	48,339	83%	28,734	28,414	101%				79,240	87,086	91%
611.000 · Other operating expenses	10,756	15,460	70%	64,933	50,204	129%	21,153	22,723	93%				96,842	88,387	110%
Total Expense	231,324	247,114	94%	684,552	704,356	97%	899,872	892,223	101%				1,815,748	1,843,693	98%
Net Ordinary Income	(229,761)	(246,450)	93%	139,217	(85,056)	(164%)	(183,034)	(115,703)	158%				(273,578)	(447,209)	61%
Other Income/Expense															
Other Income															
701.000 · District Tax Revenues	409,736	412,667	99%	80,721	80,000	101%							490,457	492,667	100%
702.000 · Impact Mitigation Fees															
703.000 · Investment Income	8,608	6,833	126%				0		0%				8,608	6,833	126%
704.000 · Interest Expense							(21,948)	(20,804)	105%				(21,948)	(20,804)	105%
705.000 · Tenant Revenue							2,400	2,400	100%	59,965	61,275	98%	62,365	63,675	98%
710.000 · Misc Other Income							4,031		100%				4,031		100%
Total Other Income	418,344	419,500	100%	80,721	80,000	101%	(15,517)	(18,404)	84%	59,965	61,275	98%	543,513	542,371	100%
Other Expense															
802.000 · Keystone District Expense										35,449	36,451	97%	35,449	36,451	97%
810.000 · Misc Other Expense							457		100%				457		100%
Total Other Expense							457		100%	35,449	36,451	97%	35,906	36,451	99%
Net Other Income	418,344	419,500	100%	80,721	80,000	101%	(15,974)	(18,404)	87%	24,516	24,824	99%	507,607	505,920	100%
Net Income	188,583	173,050	109%	219,938	(5,056)	(4,350%)	(199,008)	(/ /	148%		24,824	99%	234,029	58,711	399%
				,						,	•				

Del Puerto Health Care District Operating Fiscal Year End Forecast* July 2019 through June 2020

July	2019	through	ı June	2020
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	Actual					Budget									
													Forecast		% of
			0 40			Dec 19	Jan 20	Feb 20	Mar 20	Apr 20	May 20	Jun 20	Jul 19 - Jun 20	Dudget	Budge t
0.15	Jul 19	Aug 19	Sep 19	Oct 19	Nov 19	Dec 19	Jan 20	reb 20	IVIAI ZU	Apr 20	Way 20	Juli 20	Juli 20	Budget	
Ordinary Income/Expense															
Income	000 000	000 100	007.740	004 504	007.500	007.500	004 500	007 500	007.500	007.500	007.500	007.500	40 450 450	10 107 000	4000/
401.000 · Gross Patient Service Revenu	,	930,166	967,710	861,584	837,500	837,500	924,500	837,500	837,500	837,500	837,500	•	10,456,152		103%
403.000 · Adjustments	(435,020)	, , ,	, , ,	(569,885)	, , ,	, , ,	(437,167)	, ,	' '	, ,	(437,167)	(437,167)	(5,480,358)	(5,248,254)	104%
405.000 · Bad Debt HC & Amb		(104,887)	(48,905)	27,016	(54,846)	(54,846)	(54,846)	(54,846)	(54,846)	(54,846)	(54,846)	(54,846)	(625,853)	(658,152)	95%
407.000 · Other Income	795	855	19,365	22,109	2,871	2,871	2,871	2,871	2,871	8,175	2,871	2,871	71,396	45,055	158%
Total Income	415,158	392,404	393,783	340,824	348,358	348,358	435,358	348,358	348,358	353,662	348,358	348,358	4,421,337	4,275,649	103%
Gross Profit	415,158	392,404	393,783	340,824	348,358	348,358	435,358	348,358	348,358	353,662	348,358	348,358	4,421,337	4,275,649	103%
Expense															
601.000 · Salaries & Wages	191,261	194,290	170,092	241,209	200,554	200,554	200,554	200,554	200,554	200,554	200,554	200,554	2,401,284	2,406,648	100%
602.000 · Employee Benefits	46,823	48,060	45,179	56,533	46,385	46,385	46,385	46,385	46,385	55,596	46,385	46,385	576,886	575,042	100%
603.000 · Professional Fees	81,154	60,741	61,949	57,882	79,644	69,644	70,644	75,144	72,644	70,644	70,644	71,644	842,378	860,608	98%
604.000 · Purchased Services	41,336	35,476	44,680	41,790	38,283	38,283	38,533	38,283	38,283	38,533	38,283	38,283	470,046	460,396	102%
605.000 · Supplies	9,880	19,898	11,582	20,308	13,759	13,543	10,978	14,064	11,493	11,978	12,556	13,000	163,039	164,334	99%
606.000 · Utilities	5,496	5,832	5,730	4,832	5,515	5,515	5,515	5,515	5,515	5,515	5,515	5,515	66,010	66,180	100%
607.000 · Rental and Lease	903	903	1,123	857	923	1,148	923	923	1,148	923	923	1,148	11,845	11,976	99%
608.000 · Insurance Coverages	25,281	25,281	25,281	24,701	25,196	25,196	25,196	25,196	25,196	25,196	25,196	25,196	302,112	302,352	100%
609.000 · Maintenance & Repairs	6,857	13,801	4,012	8,656	11,986	14,988	11,273	11,269	11,269	11,269	11,269	14,269	130,918	145,536	90%
610.000 · Depreciation and Amortization	21,505	19,395	18,813	19,528	21,771	21,771	21,771	21,771	21,771	21,771	21,771	21,771	253,409	261,252	97%
611.000 Other operating expenses	18,908	24,337	38,235	15,295	19,204	30,039	18,789	19,204	30,774	38,789	19,204	30,039	302,817	294,428	103%
Total Expense	449,404	448,014	426,676	491,591	463,220	467,066	450,561	458,308	465,032	480,768	452,300	467,804	5,520,744	5,548,752	99%
Net Ordinary Income	(34,246)	(55,610)	(32,893)	(150,767)	(114,862)	(118,708)	(15,203)	(109,950)	(116,674)	(127,106)	(103,942)	(119,446)	(1,099,407)	(1,273,103)	86%
Other Income/Expense	(, ,	, , ,	, ,	, ,	, , ,	, ,	(, ,	, , ,	, ,	, , ,	, , ,	, , ,	, , ,	,	
Other Income															
701.000 · District Tax Revenues	123,167	122,430	122,430	122,430	123,167	123,167	123,167	123,167	123,167	123,167	123,167	123,167	1,475,793	1,478,004	100%
703.000 · Investment Income	3,382	1,777	170	3,279	208	208	3,208	208	208	3,208	208	208	16,272	14,496	112%
704.000 · Interest Expense	(5,487)	(5,487)	(5,487)	(5,487)	(5,201)	(5,201)	(5,201)	(5,201)	(5,201)	(5,201)	(5,201)	(5,201)	(63,556)	(62,412)	102%
705.000 · Tenant Revenue	600	600	600	600	600	600	600	600	600	600	600	600	7,200	7,200	100%
710.000 · Misc Other Income		1,988		2,043									4,031	,	100%
Total Other Income	121.662	121,308	117.713	122,865	118,774	118 774	121,774	118 774	118.774	121.774	118.774	118,774	1.439.740	1.437.288	100%
Other Expense	121,002	121,000	117,710	122,000	110,774	110,774	121,777	110,774	110,774	121,777	110,774	110,774	1,400,740	1,401,200	10070
810.000 · Misc Other Expense		457											457		100%
Total Other Expense		457											457		100%
Net Other Income	121.662	120,851	117.713	122,865	118,774	118.774	121,774	118,774	118.774	121.774	118.774	118,774	1,439,283	1.437.288	100%
	,		, -	•		66			-,	,	- ,			, - ,	207%
Net Income	87,416	65,241	84,820	(27,902)	3,912	90	106,571	8,824	2,100	(5,332)	14,832	(672)	339,876	164,185	20170

ADM, AMB & HC only (with Taxes w/o Mitigation or Keystone)

Туре	Date Num	Name	Credit	
101.000 ⋅ Cash and	cash equivalents			•
101.010 · Tri Coun	ties Bank			
101.011 · TCB-Op	perating Checking 17	39		
Check	10/15/2019 eft	USDA Rural Development Loan-EFT	11,066.00	
Bill Pmt -Check	10/04/2019 EFT	U.S. Bank Equipment Finance - EFT	126.27	
Bill Pmt -Check	10/04/2019 EFT	U.S. Bank Equipment Finance - EFT	149.95	
Bill Pmt -Check	10/04/2019 EFT	U.S. Bank Equipment Finance - EFT	140.24	
Bill Pmt -Check	10/21/2019 EFT	City Of Patterson-H2O, sewer, garbag	219.39	
Bill Pmt -Check	10/21/2019 EFT	TSYS Health Services - CC processing	84.80	
Bill Pmt -Check	10/30/2019 EFT	U.S. Bank Equipment Finance - EFT	126.26	
Check	10/23/2019 EFT	Athena Health, Inc.	2,450.00	New HC Software
Check	10/02/2019 wd	Lease Finance - CC Machine	45.72	
Bill Pmt -Check	10/01/2019 28534	PG&E	56.70	
Bill Pmt -Check	10/01/2019 28535	Ray-Datta, Ishani (MD)	21,602.58	
Bill Pmt -Check	10/01/2019 28536	Rodriguez, Jose (MD)	35,333.33	
Check	10/04/2019 28537	United Healthcare Medicare-Refund	308.25	
Check	10/04/2019 28538	U.S. Bank Corporate Payment Center	1,372.51	
Bill Pmt -Check	10/04/2019 28539	Airgas USA, LLC	117.84	
Bill Pmt -Check	10/04/2019 28540	Bound Tree Medical LLC	744.78	
Bill Pmt -Check	10/04/2019 28541	California Chamber of Commerce	650.00	
Bill Pmt -Check	10/04/2019 28542	Cradlepoint	168.84	
Bill Pmt -Check	10/04/2019 28543	Data Path, Inc	4,625.00	
Bill Pmt -Check	10/04/2019 28544	DHCS GEMT-QAF		expensed in Sept
Bill Pmt -Check	10/04/2019 28545	Diligent Corporation		Board Docs
Bill Pmt -Check	10/04/2019 28546	Greenway Health	1,894.07	Dodra Dooo
Bill Pmt -Check	10/04/2019 28547	GreenWorks Janitorial Services	3,751.00	
Bill Pmt -Check	10/04/2019 28548	Life-Assist	1,187.19	
Bill Pmt -Check	10/04/2019 28549	McKesson Medical Surgical Inc.	1,218.40	
Bill Pmt -Check	10/04/2019 28550	MedTech Billing Services, Inc	15,462.21	
Bill Pmt -Check	10/04/2019 28551	Mission Linen Supply	540.15	
Bill Pmt -Check	10/04/2019 28552	MO-CAL Office Solutions	605.85	
Bill Pmt -Check	10/04/2019 28553	O'Reilly Auto Parts	33.00	
Bill Pmt -Check	10/04/2019 28554	Patterson Irrigator	30.00	
Bill Pmt -Check	10/04/2019 28555	Paul Oil Co., Inc.	3,842.04	
Bill Pmt -Check	10/04/2019 28556	Pfizer Inc.	1,852.48	
Bill Pmt -Check	10/04/2019 28557	Physicians Service Bureau	246.50	
Bill Pmt -Check	10/04/2019 28558	Pitney Bowes - Meter Lease	220.07	
Bill Pmt -Check	10/04/2019 28559	Riggs Ambulance Service, Inc.	596.45	
Bill Pmt -Check	10/04/2019 28560	Sanofi Pasteur, Inc	4,007.65	
Bill Pmt -Check	10/04/2019 28561	SEMSA Sierra Medical Services Allian	7,748.07 981.26	
Bill Pmt -Check	10/04/2019 28562	Staples Advantage		
Bill Pmt -Check	10/04/2019 28563	Stericycle	650.00	
Bill Pmt -Check	10/04/2019 28564	Thompson Chevrolet Buick GMC Inc.	377.41	
Bill Pmt -Check	10/04/2019 28565	TID Turlock Irrigation District +06	1,905.26	
Bill Pmt -Check	10/04/2019 28566	Verizon Wireless	598.30	
Bill Pmt -Check	10/04/2019 28567	Vortex	387.24	
Bill Pmt -Check	10/04/2019 28568	Westside Landscape & Concrete	292.50	
Bill Pmt -Check	10/18/2019 28569	Conduent	350.00	

Туре	Date	Num	Name	Credit	
Check	10/21/2019	28570	Lucero, Alfonso - Refund	50.00	•
Bill Pmt -Check	10/21/2019	28571	Airgas USA, LLC	361.04	
Bill Pmt -Check	10/21/2019	28572	American Ambulance Association	525.00	
Bill Pmt -Check	10/21/2019	28573	AMR-American Medical Response	5,798.25	
Bill Pmt -Check	10/21/2019	28574	BICSEC Security, Inc	25.00	
Bill Pmt -Check	10/21/2019	28575	Bound Tree Medical LLC	65.88	
Bill Pmt -Check	10/21/2019	28576	City Of Patterson-H2O, sewer, garbag	596.14	
Bill Pmt -Check	10/21/2019	28577	Cole Huber (Cota Cole)	4,278.50	
Bill Pmt -Check	10/21/2019	28578	Comcast - E Street	251.44	
Bill Pmt -Check	10/21/2019	28579	Comcast Business Voice Edge	1,864.58	
Bill Pmt -Check	10/21/2019	28580	Crescent Work & Outdoor #1	409.80	
Bill Pmt -Check	10/21/2019	28581	CSDA-California Special Dist Assoc	7,615.00	Annual Dues
Bill Pmt -Check	10/21/2019	28582	DeHart Plumbling Heating & Air Inc	289.00	
Bill Pmt -Check	10/21/2019	28583	Frontier-3755	198.92	
Bill Pmt -Check	10/21/2019	28584	Frontier - HC 8639	191.74	
Bill Pmt -Check	10/21/2019	28585	Graphic Print Stop	15.29	
Bill Pmt -Check	10/21/2019	28586	Harder+Company	10,000.00	expensed in June
Bill Pmt -Check	10/21/2019	28587	Language Line	194.32	
Bill Pmt -Check	10/21/2019	28588	Life-Assist	2,789.09	
Bill Pmt -Check	10/21/2019	28589	M & M Computer Services	181.00	
Bill Pmt -Check	10/21/2019	28590	Malm Fagundes LLP	1,536.00	
Bill Pmt -Check	10/21/2019	28591	Mattos Newspapers, Inc	35.00	
Bill Pmt -Check	10/21/2019	28592	McKesson Medical Surgical Inc.	371.28	
Bill Pmt -Check	10/21/2019	28593	Mid Valley IT	360.00	
Bill Pmt -Check	10/21/2019	28594	Mission Linen Supply	360.10	
Bill Pmt -Check	10/21/2019	28595	Pacific Records Management	210.11	
Bill Pmt -Check	10/21/2019	28596	Sanofi Pasteur, Inc	1,803.94	
Bill Pmt -Check	10/21/2019	28597	SEMSA Sierra Medical Services Allian	8,331.20	
Bill Pmt -Check	10/21/2019	28598	Shred-it US JV LLC	318.90	
Bill Pmt -Check	10/21/2019	28599	Solutions Group	2,605.06	
					negotiation
					expensed in
Bill Pmt -Check	10/21/2019	28600	Souza, John		June & Aug
Bill Pmt -Check	10/21/2019		Stan Med Soc / CA Medical	1,284.00	
Bill Pmt -Check	10/21/2019 2		Streamline/Digital Deployment	200.00	
Bill Pmt -Check	10/21/2019 2	28603	Terminix	55.00	
Bill Pmt -Check	10/21/2019 2	28604	Workbench True Value Hdwe.	57.24	
Bill Pmt -Check	10/21/2019 2	28605	Zoll	1,059.25	
Check	10/30/2019 2	28606	Humana Insurance - Refund	488.07	
Bill Pmt -Check	10/30/2019 2	28607	A West Side Self Storage	214.20	
Bill Pmt -Check	10/30/2019 2	28608	Beta Healthcare - Workers Comp	4,587.00	
Bill Pmt -Check	10/30/2019 2	28609	Beta Healthcare Group	16,496.88	
Bill Pmt -Check	10/30/2019 2		Bound Tree Medical LLC	360.34	
Bill Pmt -Check	10/30/2019 2		Crescent Work & Outdoor #1	25.94	
Bill Pmt -Check	10/30/2019 2	28612	Graphic Print Stop	150.55	
Bill Pmt -Check	10/30/2019 2	28613	GreenWorks Janitorial Services	3,751.00	
Bill Pmt -Check	10/30/2019 2	28614	Life-Assist	574.11	
Bill Pmt -Check	10/30/2019 2	28615	MedTech Billing Services, Inc	521.64	

Туре	Date	Num	Name	Credit
Bill Pmt -Check	10/30/2019	28616	Patterson City Tow Service	375.00
Bill Pmt -Check	10/30/2019	28617	Paul Oil Co., Inc.	2,153.73
Bill Pmt -Check	10/30/2019	28618	PG&E	60.85
Bill Pmt -Check	10/30/2019	28619	ReadyRefresh by Nestle	234.69
Bill Pmt -Check	10/30/2019	28620	Staples Advantage	502.54
Bill Pmt -Check	10/30/2019	28621	Stericycle	650.00
Bill Pmt -Check	10/30/2019	28622	Teleflex / Arrow	1,202.13
Bill Pmt -Check	10/30/2019	28623	Terminix	114.00
Bill Pmt -Check	10/30/2019	28624	TID Turlock Irrigation District +06	1,492.30
Bill Pmt -Check	10/30/2019	28625	Verizon Wireless	436.86
Bill Pmt -Check	10/30/2019	28626	West Side Storage Baldwin	180.90
Check	10/31/2019	28629	Escalon Ambulance pmt	64.43
Total 101.011 · T0	CB-Operating	Checkina	·	239,311.31
101.012 · TCB-Pa		_		,-
Liability Check	10/02/2019		QuickBooks Payroll Service	49,140.38
Liability Check	10/16/2019		QuickBooks Payroll Service	55,088.99
Liability Check	10/30/2019		QuickBooks Payroll Service	54,360.00
Liability Check	10/01/2019	FFT	Metlife - Group Benefits	555.08
Liability Check	10/03/2019		California State Disbursement Unit	1,329.80
Liability Check	10/17/2019		California State Disbursement Unit	1,329.80
Liability Check	10/23/2019		Metlife - Group Benefits	605.52
Liability Check	10/31/2019		California State Disbursement Unit	1,329.80
Liability Check	10/03/2019		EDD State of California	17.60
Liability Check	10/03/2019		Internal Revenue Service	130.92
Liability Check	10/03/2019		EDD State of California	3,408.23
Liability Check	10/03/2019		Internal Revenue Service	20,353.46
Liability Check	10/03/2019		EDD State of California	181.59
Liability Check	10/17/2019		EDD State of California	4,439.72
Liability Check	10/17/2019		Internal Revenue Service	24,169.84
Liability Check	10/17/2019		EDD State of California	128.26
Liability Check	10/11/2019		EDD State of California	4,424.41
Liability Check	10/31/2019		Internal Revenue Service	24,249.02
Paycheck	10/03/2019		Employee Payroll	1,413.36
Paycheck	10/03/2019		Employee Payroll	1,170.77
Paycheck	10/03/2019		Employee Payroll	1,663.16
Paycheck	10/03/2019		Employee Payroll	924.10
Paycheck	10/03/2019		Employee Payroll	4,861.15
Liability Check	10/03/2019	24359	Franchise Tax Board	195.83
Liability Check	10/03/2019	24360	United Steelworkers	359.27
Liability Check	10/03/2019	24361	VALIC	9,114.60
Paycheck	10/17/2019	24362	Employee Payroll	22.76
Paycheck	10/17/2019	24363	Employee Payroll	2,272.52
Paycheck	10/17/2019		Employee Payroll	1,186.14
Paycheck	10/17/2019		Employee Payroll	1,501.33
Paycheck	10/17/2019		Employee Payroll	937.56
Paycheck	10/17/2019		Employee Payroll	4,861.15
Liability Check	10/17/2019		Franchise Tax Board	255.91
Liability Check	10/17/2019		Franchise TB Garnishment 22	308.46
Liability Check	10/17/2019	24370	United Steelworkers	409.99

Туре	Date	Num	Name	Credit
Liability Check	10/17/2019	24371	VALIC	12,397.09
Liability Check	10/23/2019	24372	AFLAC	2,071.18
Liability Check	10/23/2019	24373	CA Choice	31,583.93
Liability Check	10/23/2019	24374	Delta Dental	3,005.65
Liability Check	10/23/2019	24375	MES Vision	472.28
Paycheck	10/31/2019	24376	Employee Payroll	2,249.71
Paycheck	10/31/2019	24377	Employee Payroll	1,269.58
Paycheck	10/31/2019	24378	Employee Payroll	1,525.19
Paycheck	10/31/2019	24379	Employee Payroll	1,086.68
Paycheck	10/31/2019	24380	Employee Payroll	1,197.36
Paycheck	10/31/2019	24381	Employee Payroll	4,807.76
Liability Check	10/31/2019	24382	Franchise Tax Board	258.52
Liability Check	10/31/2019	24383	Franchise TB Garnishment 22	80.89
Liability Check	10/31/2019		United Steelworkers	455.37
Liability Check	10/31/2019	24385	VALIC	9,652.41
Total 101.012 · T0	CB-Payroll Ad	count 299	9	348,814.08
101.015 · TCB - K	eystone C 80	641		
Bill Pmt -Check	10/21/2019	EFT	Tri Counties Bank-EFT	7,442.07
Bill Pmt -Check	10/04/2019	10158	Gilberto Arroyo-06	425.00
Bill Pmt -Check	10/04/2019	10159	TID Turlock Irrigation District +06	561.77
Bill Pmt -Check	10/21/2019	10160	City Of Patterson-H2O, sewer, garbag	179.12
Bill Pmt -Check	10/30/2019	10161	TID Turlock Irrigation District +06	450.15
Total 101.015 · T0	CB - Keyston	e C 8641		9,058.11
Total 101.010 · Tri	Counties Bar	nk	•	597,183.50
Total 101.000 · Cas	h and cash e	quivalents	•	597,183.50
103.000 · Restricted	l Funds			
103.100 · TCB-USI	DA Debt Res	erve 7237		
Check	10/15/2019	eft	USDA Rural Development Loan-EFT	10,060.00
Total 103.000 · Res	tricted Funds		•	10,060.00
TOTAL			•	607,243.50
			=	•
	LESS:		Irregular Items (highlighted)	42,286.52
			One payroll extra	116,271.36
			New MOU impact - AMB	47,000.00
			AMB ER Cost due to MOU	7,200.00
			Total	212,757.88
			•	
			Total Monthly Warrants Issued	394,485.62

PROFESSIONAL SERVICES AGREEMENT

This Professional Services Agreement (hereinafter referred to as "Agreement") is made as of November 7, 2019, or, if later, on the date this Agreement has been fully-executed by the parties ("**Effective Date**") by and between Del Puerto Health Care District ("**District**") and Diana Blythe, M.D. ("**Physician**") ("District and Physician shall each be known as a "party" and together as the "parties.")

RECITALS

- A. WHEREAS, District is a California healthcare district providing health care and medical services, including primary care, pediatrics, urgent care, and industrial care to persons who reside in the community, including, but not limited to those who have limited ability to pay, or who are otherwise medically underserved ("Patients");
- B. WHEREAS, District has established a clinic located at 1700 Keystone Pacific Parkway, Suite B, Patterson, CA 95363 for the purposes of providing primary care and pediatric medical services to Patients ("Health Center");
- C. WHEREAS, prior to the Start Date, Physician will be licensed to practice medicine in the State of California with a specialty in pediatric medicine and desires to provide pediatric services ("Services") to Patients; and
- D. WHEREAS, District wishes to secure the services of Physician to provide Services to Patients presenting at the Health Center and at such other clinics or facilities as the District may establish within its boundaries from time to time.

NOW, THEREFORE, in consideration of the mutual covenants and agreements herein contained, the parties to this Agreement agree as follows:

ARTICLE I PHYSICIAN RESPONSIBILITIES

- 1.1 <u>Practice Establishment.</u> The first day that Physician provides Services hereunder shall be known as the Start Date. Commencing on the Start Date, Physician shall establish a full-time medical practice (the "Practice") at the Health Center, in order to provide Services as medically necessary and in accordance with the terms and provisions of this Agreement. If the District establishes additional clinics within the District's legal geographic boundaries ("Additional Clinic(s)") that offer pediatric services, Physician shall provide Services at such Additional Clinics as scheduled by the District and as governed by this Article. District and Physician shall memorialize the Start Date in writing once it is agreed upon.
- 1.2 <u>Full-Time Practice.</u> Physician agrees to be available to provide Services in shifts of ten (10) hours per day, four (4) days a week, Tuesday through Friday, inclusive, for forty-eight (48) weeks a year during the Health Center's (and/or any Additional Clinic's) regularly scheduled hours of operation, as scheduled by District. District and Physician may mutually agree to modify these work shifts (e.g., 8 hours per day 5 days per week). New Year's Day, Independence Day, Thanksgiving Thursday, and Christmas Day are paid days off when these holidays fall on a regular clinic operating day and the clinic is closed.

1.3 Medical Director and Call.

1.3.1 The District contracts with a Health Center Medical Director ("Medical Director") to provide oversight of all medical services provided through the Health Center and /or any



Additional Clinic's. Physician agrees to consult with Medical Director on Health Center protocols and Services provided by Physician.

1.3.2 Physician will be required to take after hour call from in one-week (Monday – Sunday) blocks. Call weeks are shared evenly among physicians and physician extenders. Current share of call is one week out of four, but is subject to change if the Health Center staff includes more or less than four licensed providers. When on call Physician shall not be required to be physically present at the Health Center or any Additional Clinic or any other place to provide Services, but only to be available for consultation by telephone. Physician shall not be required to take call for Services more than one week out of four, without Physician's consent.

1.4 Physician Extenders.

- 1.4.1 When present at the Health Center or any Additional Clinic, Physician shall be available to consult with the District's Nurse Practitioner(s) and Physician Assistant(s) (collectively "Physician Extenders") in the provision of Services to Patients.
- 1.4.2 District and Medical Director shall consult with Physician on Physician Extenders to be hired and/or retained by the District.
- 1.4.3 In the event Physician determines that a Physician Extender is not performing his or her duties in a manner that meets the applicable standard of care in pediatrics or is behaving inappropriately toward Patients, fellow employees, families of Patients or visitors at the Health Center, Physician shall report such concerns to the Medical Director. It shall be the District's sole responsibility to take whatever actions it deems necessary regarding such Physician Extender.
- 1.5 <u>Coverage Requirements.</u> When Physician is unable to provide Services due to illness, family emergency or any situation beyond her objective control, District administration shall secure the services of a qualified covering physician, to perform the Services and all other Physician duties hereunder, including, but not limited to, duties involving Physician Extenders, until Physician is able to reassume her duties. District shall be solely responsible for compensating such covering physician.
- 1.6 <u>Notification to District.</u> Physician shall make best efforts to notify the District, in writing, at least thirty (30) days in advance, when she is going to be unavailable to perform Services because of vacation or CME.
- 1.7 Other Activities; Conflict of Interest. Physician shall not engage in any activities that either (i) create a conflict of interest, or (ii) interfere with Physician's performance of her duties hereunder. In the event of a dispute between Physician and District regarding such matter, either party may seek resolution pursuant to Section 9.6 of this Agreement.
- 1.8 <u>Compliance with Law.</u> Physician shall always during the term of this Agreement comply with all applicable federal, state or municipal statutes and ordinances, all applicable rules, regulations, and ethical standards of the Medical Board of California.
- 1.9 Participation in QA, UR and Risk Management Activities. Physician shall be flexible with their clinic scheduled days to if they are needed to (a) participate in and comply with District's quality improvement, utilization review and risk management programs, including the District's Quality Review Committee; (b) participate in on-going quality improvement monitoring activities, such as audits; (c) participate in risk management activities designed to identify, evaluate and reduce risk of patient injury associated with care; and (d) assist utilization review in setting, monitoring and achieving utilization goals, all at no cost to Physician.



- 1.10 <u>Maintenance of Licensing and Board Certification.</u> Physician hereby represents and warrants that she (i) currently holds, or will on or before the Start Date hold, an unrestricted license to practice medicine in the State of California, and (ii) is Board certified in Pediatrics by the American Board of Pediatrics.
- 1.11 <u>Enrollment in Medicare and Medi-Cal Programs.</u> Physician hereby represents that she is currently, or by the Start Date will have submitted the application to be, a participating provider, in the Medicare and Medi-Cal program. Physician also represents that, to her knowledge, she is not, and has never been, a suspended or ineligible provider for Medicare and Medicaid.
- by District relating to Physician's health status (as it relates to work availability), licensure status, board certification(s), other professional qualifications, and membership status in professional entities, investigations, disciplinary actions, professional liability claims or civil or criminal investigations or actions relating to Physician's professional practice or qualifications. Physician hereby authorizes the Medical Board of California, as well as all hospitals, healthcare entities and peer review bodies with which Physician is or has been affiliated to provide District with all confidential peer review information and documents relating in any way to Physician's professional qualifications. The District pledges that all the aforementioned information shall be maintained in confidence.
- 1.13 Medical Records. Physician shall prepare complete, timely, and accurate electronic medical and other relevant records with respect to Services in accordance with usual and customary standards (including routine completion of medical records on the same day of visit except in cases where unforeseen circumstances prohibit same day completion), including but not limited to the rules and requirements of all insurers who may be billed by District for Services. All such information and records relating to any Patient receiving Services shall be: (i) prepared on forms developed, provided or approved by Health Center and (ii) be the sole property of the District; provided, however, that subject to restrictions required by law and when required for legal defense, Physician shall have access to, and the ability to copy, such information and records. District shall maintain such information and records in strict compliance with all applicable records safekeeping and records retention laws, rules, regulations and requirements.
- 1.14 <u>Use of Physician's Name.</u> Subject to Physician's prior review and approval, during the term of this Agreement Physician shall allow District to use her name and likeness in advertisements and other marketing materials and to list her name on its provider lists.

ARTICLE II DISTRICT RESPONSIBILITIES

- 2.1 <u>Office Support: Staffing.</u> District shall provide to Physician, at no cost to Physician, such, office space, equipment, and office administrative staff as District deems reasonably necessary, following consultation with Physician, to provide adequate support to the Practice.
- 2.2 <u>Scheduling and Coordination of Services.</u> District shall schedule and coordinate the provision of Services for and on behalf of Physician.
 - 2.3 Insurance.
 - 2.3.1 <u>Professional Liability Insurance.</u> District shall purchase, at its own expense, and maintain in effect during the term of this Agreement (or any successor agreement under which



Physician provides Services to Patients as well as the period set forth in Section 6.6, if applicable) professional liability insurance in the minimum amount of One Million dollars (\$1,000,000) per claim/occurrence and Three Million Dollars (\$3,000,000) annual aggregate, to insure Physician, District, its Physician Extenders, employees and independent contractors against any claim or claims for damages, whether arising by reason of personal injury or death occurring directly or indirectly in connection with the performance of any Services for Patients; provided, however, that such minimum coverage limits shall be separate limits applicable to Physician and not shared limits with District, its Physician Extenders, employees and independent contractors. If such policy is a claims-made form of coverage it shall have a retroactive date no later than the Start Date, and District shall maintain tail coverage in perpetuity following the expiration or earlier termination of this Agreement (or any successor agreement under which Physician provides Services to Patients as well as at the end of the period set forth in Section 6.6, if applicable). District shall provide Physician with a certificate evidencing such coverage (including but not limited to tail coverage) in at least the coverage limits set forth above at least two (2) business days following Physician's written request for same. District shall immediately inform Physician in writing in the event District receives any notice that the policy required hereunder is or will be modified or amended. Insurance provided under this Section 2.3.1 shall be from an insurance company with an AM Best rating of at least A VIII

- 2.3.2 General Liability Insurance. District shall purchase, at its own expense, and maintain in effect during the term of this Agreement (or any successor agreement under which Physician provides Services to Patients) general comprehensive liability insurance in the minimum amount of One Million Dollars (\$1,000,000) for each occurrence and Two Million Dollars (\$2,000,000) in the annual aggregate, as shall be necessary to insure District, and District's own employees, officers, agents, directors, Physician Extenders and independent contractors, including Physician, against any claim or claims for damages, whether arising by reason of personal injuries or death on District premises. District shall provide Physician with a certificate evidencing such coverage in two (2) business days following Physician's written request for same. District shall immediately inform Physician in writing in the event District receives any notice that the policy required hereunder is or will be modified or amended. Insurance provided under this Section 2.3.2 shall be on an occurrence basis and from an insurance company with an AM Best rating of at least A VIII.
- 2.3.3 <u>Duplicate Coverage</u>. District and Physician agree to work together to coordinate insurance coverage and to ensure that there is no duplicate insurance coverage.
- 2.4 <u>Compliance with Law.</u> District and Physician shall always during the term of this Agreement comply with all applicable federal, state or municipal statutes and ordinances, all applicable rules, regulations, and ethical standards applicable to District, including but not limited to requirements for billing for Services.
- 2.5 <u>Administrative Assistance with Applications</u>. District shall assist Physician in submitting applications to become a participating provider in the Medicare and Medi-Cal programs as well as such other programs in which District wishes Physician to become a participating provider.

ARTICLE III BILLING OF CLAIMS AND REASSIGNMENT OF PROFESSIONAL FEES

- 3.1 <u>Billing and Collection.</u> District shall bill and collect all professional fees generated by in the provision of Services as follows:
 - 3.1.1 District shall bill and collect from Medicare and Medi-Cal in its own right for Services provided by Physician and Physician Extenders to Rural Health Clinic Patients (Section 1861 (aa) (2) of the Social Security Act);
 - 3.1.2 District shall act as Physician's exclusive billing agent for all other third-party payors for Services provided by Physician and Physician Extenders, and be entitled to all collections derived therefrom.
 - 3.1.3 The revenues collected by District on Physician's behalf, less the compensation paid by District to Physician pursuant to **Addendum** "A" hereto, represents the reasonable value of the billing and other services, personnel, facilities and equipment made available by District to Physician in this Agreement, does not result in any illegal profit or gain to District from the Services and allows District to ensure that District's fees and charges, if any, are reasonable, fair, and consistent with the basic commitment of District to provide adequate health care to all residents within its boundaries, as required by Section 32129 of the California Health and Safety Code.
 - 3.1.4 Physician does not guarantee any collections from the provision of Services.
- Inspection and Copying of Financial Records. Physician shall have the right, during the District's normal business hours, to inspect and copy, at Physician's expense, District's records regarding billing and collection for the Services provided by Physician. Such inspection and copying rights shall extend to all post-termination Services provided by Physician pursuant to Sub-Section 6.6 of this Agreement. Physician shall have unrestricted access to Medicare claims submitted by District for Services provided by Physician, and the District and Physician shall be jointly and severally responsible for any Medicare overpayment to District; provided, however, unless a refund is due to Medicare/CMS determination that Physician was not eligible to bill for reimbursement for the particular Services provided, District shall indemnify, defend and hold Physician harmless from and against any such overpayments as well as any interest, penalties and any other amounts, claims and liabilities arising by reason of such overpayments.

ARTICLE IV COMPENSATION

- 4.1 <u>Physician Compensation.</u> District shall compensate Physician for the Services provided hereunder in accordance with the schedule set forth in **Addendum "A"** attached hereto and incorporated herein by reference.
- 4.2 <u>Physician's Failure to Meet Medical Records Requirements.</u> If Physician fails to submit medical charts in a timely manner or in compliance with the standard of care for such charting, District shall have the right to terminate Physician pursuant to Section 6.3.2.
- 4.3 <u>Fair Market Value Compensation.</u> The consideration paid by District to Physician as set forth herein is commensurate with the fair market value of Physician's services. No part of such payments by District is made with the intent to induce the referral of patients by Physician to District, nor is Physician



under any obligation whatsoever, either explicit or implied, to refer patients to District.

ARTICLE V INDEPENDENT CONTRACTORS

Physician is and shall always be an independent contractor with respect to District in the performance of her obligations under this Agreement. Nothing in this Agreement shall be construed to create an employer/employee, joint venture, lease or landlord/tenant relationship between Physician and District. Physician shall not hold herself out as an officer, agent or employee of District or incur any contractual or financial obligation on behalf of District, without District's prior written consent.

Except as otherwise set forth in this Agreement, Physician shall be solely responsible for paying all her expenses, including, but not limited to, health and disability insurance, life insurance, retirement plan contributions, income taxes, FICA, FUTA, SDI and all other payroll, employment or other taxes and withholdings.

In the event that this independent contractor relationship is determined by tax authorities to constitute an employment relationship, Physician hereby waives for the period prior to the date such determination becomes final, any and all claims to coverage under District's pension, profit-sharing, health, dental, welfare or similar type plans which are generally limited to District's employees, unless otherwise agreed by District in writing.

ARTICLE VI TERM AND TERMINATION

- 6.1 Term. This Agreement shall remain in full force and effect for the term and in accordance with the Start Date ("Initial Term") set forth in **Addendum "A"** attached hereto and incorporated herein by reference. At least thirty (30) days prior to the expiration of the Initial Term, and each succeeding term of this Agreement, the parties shall meet to discuss renewal of the Agreement, and any desired amendments.
- 6.2 <u>Automatic Termination.</u> Notwithstanding any other provision in this Agreement, this Agreement shall automatically terminate without the requirement of any notice when any of the following occurs:
 - 6.2.1 Physician's license to practice medicine in the State of California expires or is suspended, restricted or subjected to conditions of probation, without regard to whether or not such revocation, expiration, suspension, restriction or condition of probation has been finally adjudicated;
 - 6.2.2 Physician dies, or becomes disabled (a "disability" for purposes of this section is defined as either a physical or mental disability that is certified by two physicians which prevents Physician from performing the essential tasks comprising Services for more than 45 days in any six-month period or a pregnancy disability which prevents Physician from performing the essential tasks comprising Services for more than 12 weeks in any twelve-month period);
 - 6.2.3 Physician's professional status at any health care entity of which Physician is a member or applicant for membership is denied, terminated, suspended, or restricted, for a medical disciplinary cause or reason;

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- 6.2.4 Physician's status as a provider in the Medicare program or the Medi-Cal program, or in any other managed care contracting plan or program is terminated, suspended or restricted; or
 - 6.2.5 Physician is convicted of a crime involving moral turpitude;
 - 6.2.6 District fails to keep in full force and effect the insurance required by Section 2.3
- 6.3 <u>Automatic Termination After Notice to Physician.</u> Notwithstanding any other provision in this Agreement, this Agreement shall automatically terminate upon not fewer than thirty (30) days prior written notice from District to Physician when any of the following occurs:
 - 6.3.1 Physician engages in conduct which, for any cause or reason, including but not limited to the inability of Physician to work effectively with others, is determined by District in its reasonable discretion to be unethical, detrimental to patient safety or to the delivery of quality patient care,
 - 6.3.2 Physician routinely fails to complete medical charts, forms or reports on the same business day Services are provided, after being advised of deficiencies in doing so two or more times in writing within a twelve (12) month period;
 - 6.3.3 Physician fails to qualify for the necessary professional liability insurance coverage required pursuant to the terms of this Agreement; or
 - 6.3.4 Physician's breach of any of the material terms or covenants of Article VII.
- 6.4 Other Terminations. This Agreement may also be terminated upon the breach of a material term, excluding any occurrences described at Section 6.1 or 6.2, if such material breach is not cured to the reasonable satisfaction of the non-breaching party within fifteen (15) days of written notice to the breaching party; provided, however, if the breach is the failure of District to timely pay an amount under this Agreement, such written notice shall be five (5) business days.
- 6.5 <u>Without Cause Termination.</u> This Agreement may be terminated without cause by either party at any time by giving at least sixty (60) days prior notice to the other party. If this Agreement is terminated prior to the end of the Initial Term the parties may not enter into the same or substantially the same arrangement prior to the first (1st) anniversary of the Start Date.
- 6.6 <u>Post-Termination Obligations.</u> Upon termination or expiration of this Agreement, Physician shall assist District in the transfer of Physician's Patients to other appropriate physicians credentialed by the District and shall continue to provide Services to such Patients in acute distress or in critical need of care until such transfer is completed, or until the District has specifically assumed responsibility for Services to Patients, but in no event for more than thirty (30) days following termination of this Agreement. Physician shall receive compensation as set forth in Addendum A, part 1 through 5, on a pro rata daily basis for each day Services are provided after the effective date of termination, and District shall continue to satisfy its non-compensation obligations under this Agreement during such period as if this Agreement were still in effect. Upon termination or expiration of this Agreement, District shall also timely pay to Physician all accrued but unpaid compensation or reimbursement owed to Physician under this Agreement.

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ARTICLE VII

CONFIDENTIAL AND PROPRIETARY INFORMATION AND NON-SOLICITATION

- 7.1 <u>Non-Solicitation.</u> During the Term of this Agreement, and for a period of one (1) year after its termination, Physician shall not, either alone or as a partner, joint venture, officer, director, trustee, employee, consultant or stockholder of, or any similar capacity with, any company or business organization recruit, solicit, or otherwise seek to induce employees or contract physicians of District or any of its subsidiaries or affiliates to terminate their employment or contract relationships with District or any such subsidiary or affiliate, nor shall Physician solicit or induce any third party with which District has a contractual or business relationship, to terminate its relationship with District or to reduce the volume of patients referred by any such organization or entity to District.
- 7.2 Proprietary Property of District. Physician acknowledges that District, in connection with its business, has developed certain operating manuals, symbols, trademarks, trade names, service marks, designs, patient lists, procedures, processes, and other copyrighted, patented, trademarked, or legally protectable information, which is confidential and proprietary to District. Physician shall not use any name, symbol, mark, or other proprietary information of District in any of its advertising or promotional materials or otherwise except as expressly provided by District. Upon termination of this Agreement, Physician agrees to promptly return any other confidential or proprietary information in her possession or control to District. Neither Physician nor District shall unfairly compete with each other.
- 7.3 <u>Injunctive Relief.</u> The parties hereto recognize that irreparable injury could result to the other party, if a party fails to perform her or its obligations under this Article VII. Each party hereto acknowledges and consents that in such event, the other party shall be entitled, in addition to any other remedies and damages available to him or it, to whatever injunctive relief may be appropriate to restrain the breach or compel the performance of this Article VII.
- 7.4 <u>Survival.</u> This Article shall survive the expiration or termination of this Agreement regardless of the cause giving rise to such expiration or termination.

ARTICLE VIII INDEMNIFICATION

District shall indemnify and hold harmless Physician and its shareholders, directors, officers, employees or agents (if any) from and against any and all claims, causes of action, liabilities, losses, damages, penalties, assessments, judgments, awards or costs, including reasonable attorneys' fees and costs, arising out of, resulting from, or relating to: (i) the breach of this Agreement by District or (ii) the negligent acts or omissions or willful conduct of District or any employee or agent of District.

Physician shall indemnify and hold harmless District and its directors, officers, employees or agents from and against any and all claims, causes of action, liabilities, losses, damages, penalties, assessments, judgments, awards or costs, including reasonable attorneys' fees and costs, arising out of, resulting from, or relating to: (i) the breach of this Agreement by Physician or (ii) the negligent acts or omissions or willful conduct of Physician.



ARTICLE IX GENERAL TERMS AND CONDITIONS

- 9.1 <u>Alteration of Terms</u>. The body of this Agreement fully expresses all understandings of the parties concerning all matters covered and shall constitute the total agreement of the parties with respect to the subject matter hereof. No addition to, or alteration of, the terms of this Agreement whether by written or verbal understanding of the parties, their officers, agents, or employees, shall be valid unless made in the form of a written amendment to this Agreement which is formally approved and executed by the parties.
- 9.2 <u>Governing Law.</u> The validity, interpretation and performance of this Agreement shall be governed by and construed in accordance with the laws of the State of California ("State").
- 9.3 <u>Severability</u>. The provisions of this Agreement shall be deemed severable and if any portion shall be held invalid, illegal or unenforceable for any reason, the remainder of this Agreement shall be effective and binding on the parties.
- 9.4 <u>Waiver</u>. A waiver of any of the terms and conditions hereof shall not be construed as a waiver of any other terms and conditions hereof.
- 9.5 <u>Notices</u>. Notices required or permitted to be given under this Agreement, except as otherwise specifically provided for herein, shall be in writing and may either be delivered personally or sent by national overnight delivery (FedEx or UPS or similar carrier), delivery charges prepaid, or sent by registered mail in the United Stated Postal Service, return receipt requested, postage prepaid.

To District:

Del Puerto Health Care District

875 E Street <or> P. O. Box 187 Patterson, California 95363

Attention: Administrative Director/CEO

To Physician:

Diana Blythe, M.D.

undetermed CA address as of now

A notice shall be deemed given on the date it is delivered in person or the next business day after deposit with overnight delivery or four (4) business days after being deposited in the mail in accordance with the foregoing. Either party may change the address at which to send notices by giving the other party ten (10) days prior written notice of such change.

9.6 Arbitration. If any problem or dispute concerning the terms of this Agreement is not satisfactorily resolved, the dispute shall be submitted to binding arbitration for resolution. Such arbitration shall be final and binding, shall be conducted in Stanislaus, California, before an arbitrator mutually selected by the parties from the panel of arbitrators maintained by the Judicial Arbitration and Mediation Service ("JAMS"), and shall be conducted in accordance with the rules and regulations of JAMS then in effect, including the optional appeal procedures set forth in JAMS rules and regulations. The parties shall have the rights of discovery as set forth in Part 4 of the California Code of Civil Procedure, and the provision of section 1283.05, as incorporated by reference pursuant to section 1283.1(b) of the Code of Civil Procedure. The fees and costs of JAMS and the arbitrator, including any costs and expenses incurred by the arbitrator in connection with the arbitration, shall be borne equally by the parties, unless otherwise agreed to by the parties. Each party shall be responsible for the costs and expenses incurred by such party in



connection with the arbitration, including its own attorney's fees and costs.

- 9.7 <u>Assignment</u>. The rights, duties and obligations arising hereunder may only be assigned by a party with the prior written consent of the other party, which consent may be granted or denied in the exercise of such party's sole and absolute discretion; provided, however, that Physician upon written notice to District may assign this Agreement to a professional medical corporation wholly owned by Physician without District's consent.
- 9.8 <u>Third Party Beneficiaries</u>. The rights and obligations of each party to this Agreement shall inure solely to the benefit of the parties hereto, and no person or entity shall be a third-party beneficiary of this Agreement.
- 9.9 <u>Survival</u>. The provisions of Sections 1.13, 2.3, 3.1, 3.2, 6.6, 9.1 through 9.6, 9.8, 9.9 and Articles V, VII and VIII shall survive the expiration or termination of this Agreement.

IN WITNESS WHEREOF, the parties have executed this Agreement.

DEL PUERTO HEALTH CARE DISTRICT

PHYSICIAN

By: ____

Karin Hennings, Administrative Director/CEO

Diana Blythe, M.D., an individua

ADDENDUM A PHYSICIAN COMPENSATION AND BENEFITS

- 1. This Agreement shall remain in full force and effect for a term of two (2) years, effective as of the January 6, 2020 ("Initial Term").
- 2. District shall pay Physician the amount of \$265,000 in annual base compensation.
- 3. District shall pay Physician a medical insurance allowance of \$12,000.00 per year, payable in monthly installments of \$1,000.00 per month.
- 4. District shall pay Physician a retirement benefit of 4% of her pay base salary, an amount equal to \$10,416.00 per year, payable in monthly installments of \$868.00.
- District shall provide professional liability insurance coverage in the amounts and pursuant to the terms set forth in this Agreement from a carrier chosen by District in its exercise of absolute discretion.
- 6. District's annual base compensation paid to Physician at section 1, above, includes sixteen (16) working days for illness and vacation and four (4) working days for Continuing Medical Education ("CME") as well as the paid days off set forth in Section 1.2, if applicable.
- 7. District shall also provide the following reimbursements to Physician within thirty (30) days of Physician providing reasonable proof of payment:
 - a. Not more than \$2,000.00 annual expense reimbursement for CME courses and attendant expenses incurred in attending such courses;
 - b. California Medical License and regional hospital privilege fees and renewal fees, and DEA renewal fees (including any fees to transfer any certification to California);
 - c. Annual membership in the American Academy of Pediatricians and Stanislaus/California Medical Society; and
 - d. Annual City of Patterson Business License.
 - e. Any application, credentialing, submittal, or other fees related to participation in any third -party payor agreements or providing Services at any health facility if District requests Physician to participate in such agreement or to provide services at such health facility.
- 8. Payments under Sections 1, 2 and 3 shall be made in arrears and commence in the calendar month next following the Start Date and shall be made by District to Physician on or before the 5th day of each calendar month.
- 9. Physician is eligible for a productivity bonus of \$62.00 per billable visit greater than 22.5 patients per regular clinic day in a calendar month. Payment under this section will be made on the 5th day of the second calendar month following the month in which a bonus is earned. (Example: Physician sees 418 patients in the month of May in which they worked 18 regular clinic days. 22.5 patients per day x 18 clinic days = 405 patients. If Physician saw 418 billable patients, the productivity bonus will be paid on 418-405 = 13 patients x \$62.00 = \$806.00 bonus for May will be paid on July 5th.).
- 10. Addendum A is specifically incorporated into this Agreement as if entirely set forth herein.



Del Puerto Health Care District Health Insurance EE & ER for next month

Alth Insurance EE & ER for next month

December 1, 2018 through November 16, 2019

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Dept	Dec 18	Jan 19	Feb 19	Mar 19	Apr 19	May 19	Jun 19	Jul 19	Aug 19	Sep 19	Oct 19	Nov	TOTAL	Column3
3							925	925	925	925	925	965	5,588	Mid enrollment
3									357	357	357	373	1,445	Mid enrollment
3	373	373	373	373	373	373	373	373	373	373	373	397	4,504	
3	1,489	1,489	1,489	1,489	1,489	1,489	1,489	1,489	1,489	1,489	1,489	1,635	18,015	
3	868	868	868	868	868	868	868	868	868	868	868	908	10,453	
3	489	489	489	489	489	489	489	489	489	489	489	535	5,916	
2	1,074	1,054	1,054	1,054	1,054	1,054	1,054	1,054	1,054	1,054	1,054	1,104	12,713	
1							366	366	366	366	366	388	2,220	Mid enrollment
3												601	601	New Enrollment
2	339	339	339	339	339	339	339	339	339	339	339	359	4,091	
1	1,178	1,177	1,177	1,177	1,177	1,177	1,177	1,177	1,177	1,177	1,177	967	13,917	
3	1,213	1,333	1,333	1,333	1,333	1,333	1,333	1,333	1,333	1,333	1,333	1,449	15,994	
2	1,978	1,501	1,501	1,501	1,501	1,501	1,501	1,501	1,501	1,501	1,501	1,606	18,598	
2	613	613	613	613	613	613	613	613	613	613	613	650	7,387	
3	288	288	288	288	288	288	518	518	518	518	518	873		Add family
3	312	312	312	312	312	312	312	312	312	312	312	576		Add family
3	1,502	1,390	1,390	1,390	1,390	1,390	1,390	1,390	1,390	1,390	1,390	1,458	16,862	
2	862	862	862	862	862	862	862	862	862	862	862	913	10,392	
1	833	833	833	833	833	833	833	833	833	833	833	1,010	10,177	
3	357	357	357	357	357	357	357	357	357	357	357	378	4,308	
1												1,481	, -	New Enrollment
3	300	301	301	301	301	301	301	301	301	301	301	326	3,631	
2	1,715	1,178	1,178	1,178	1,178	1,178	1,178	1,178	1,178	1,178	1,178	1,239	14,734	
1	669	669	669	669	669	669	669	669	669	669	669	730	8,089	
3	374	389	389	389	389	389	389	389	389	389	389	868		Add family
3	325	325	325	325	325	325	325	325	1,709	787	787	828	6,713	
2	1,561	1,705	1,705	1,705	1,705	1,705	1,705	1,705	1,705	1,705	1,705	1,874	20,485	
3									1,003	1,003	1,003	1,056	,	Mid enrollment
3								321	321	321	321	301		Mid enrollment
Total	18,712	17,846	17,846	17,846	17,846	17,846	19,367	19,689	22,433	21,510	21,510	25,846.67	238,298	10

Change per Depart Since May 2019						nthly	Added to budget	
5	Administration	71%	New enrollments	7	\$	5,055.74	\$	40,446
7	Ambulance	7%	Add Family Member	3	\$	1,327.14	\$	10,617
17	Health Center	71%					\$	51,063
29	Overall	45%					-	

Budgeted	\$ 264,000
Projection	\$ 291,916
Increase	\$ 27,916
Over budget	10.6%

45%